

**THE CORPORATION OF THE
TOWN OF INGERSOLL**

2015 BUDGET

March 12, 2015

**Town of Ingersoll
2015 Budget
March 12, 2015
Introduction**

2015 Budget Highlights

Tax Levy and Tax Rate

The 2015 draft budget maintains the current level of services and requires no new debenture financing. The 2015 combined operating and capital budget incorporate a \$499,750 rise in the levy resulting in an increase in the municipal portion (Town of Ingersoll only) of the tax bill of 2.5% which for a typical single family home assessed at \$204,000 amounts to \$46. This increase would have been higher had the Town not experienced \$105,000 in tax growth in 2014.

Operating Budget High Lights

(\$ 000's)

Tax Levy Increases

| | |
|-------|--|
| 100 | estimate of cost of large industrial tax assessment appeal plus a general increase in allowance for tax adjustments |
| 125 | increase in debenture payments from 2014 debenture issue |
| 135 | reduction in Provincial funding, year 3 of a 4 year phase-in reduction in Provincial Operating Grant (OMPF) |
| -- | \$116K reduction in grants but being 100% subsidized programs expenses have been reduced equally (\$52K professional fees, \$34K payroll & \$30K other) |
| 191 | reduction in transfers from reserves to fund current year operating costs, in 2014 there were a number of 2013 projects carried forward |
| 50 | increase annual contribution to reduce unfinanced industrial land from \$100K to \$150K |
| 539 | increase in transfer to reserve to fund 2015 capital program and implement a 2.5% levy increase as recommended in the asset management plan. Net impact is that capital reserves have increased a minimal \$63K. |
| 1,140 | |

Tax Levy Reductions

| | |
|-----|--|
| 341 | reduction in OPP budget due to new contract formula, 2015 is first year of new formula reduction in allowance to fund potential insurance deductible |
| 166 | reduction in landfill legal fees \$60K, 2014 one time funding OPAL \$25K, consultants and studies \$81K (asset management, heritage other accumulated savings from all other operating budgets |
| 88 | 2014 included a number of carry forward projects resulting in higher |
| 45 | other |
| 640 | |
| 500 | increase in general tax levy |

Capital Budget

The spending for 2015 capital projects will be \$3.8 million with funding from reserves of \$2.2 million, reserve funds \$.2 million, OCIF grant \$1.1M and others \$.3 million.

**Town of Ingersoll
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Tax Impact**

Overall Impact

| | Total Assessment | | Change | |
|--------------------------------|------------------|---------------|------------|-------|
| | 2014 | 2015 | \$ | % |
| Tax Levy Requirement | \$12,706,692 | \$13,206,442 | \$499,750 | 3.93% |
| Weighted Assessment | 1,376,097,906 | 1,420,462,006 | 44,364,100 | 3.22% |
| Ingersoll Residential Tax Rate | 0.00923386 | 0.00929729 | 0.00006343 | 0.69% |

Impact on Average Home

| | Residential Assessment | | Change | |
|----------------------------|------------------------|-----------|---------|-------|
| | 2014 | 2015 | \$ | % |
| Average Single Family Home | \$200,500 | \$204,070 | \$3,570 | 1.78% |

| | Tax Rates | | 2014 Taxes | 2015 Taxes | Change | |
|-----------------|------------|------------|---------------|---------------|--------|-------|
| | 2014 | 2015 | | | \$ | % |
| Municipal Taxes | 0.00923386 | 0.00929729 | \$1,851 | \$1,897 | \$46 | 2.50% |

* The above is strictly Town of Ingersoll municipal taxation and excludes County and Education portion. Last year the Town share of the final tax bill was 59% with the County and Education accounting for the remaining 28% and 13% respectively.

| | Value/Equity (Phase-in) Change 2015 | 2014 Assessment Growth Change |
|--------------------|--|----------------------------------|
| Residential | 1.78% | 1.47% |
| Mullti-residential | 8.92% | -1.57% |
| Farmland | 10.95% | -5.68% |
| Commercial | 1.06% | 0.91% |
| Industrial | 4.28% | -1.09% |

Town of Ingersoll
2015 Budget
March 12, 2015
Summary All Departments by Revenue/Expense Grouping

| | YTD Actual | Budget | | Projection | Change |
|--|---------------------|---------------------|---------------------|---------------------|-----------------------------|
| | 2014 | 2014 | 2015 | 2016 | 2014 to 2015 (fav) unfav |
| REVENUE | | | | | |
| SALE OF GOODS OR SERVICES | (151,010) | (210,385) | (177,835) | (180,550) | 32,550 |
| PERMITS/LICENSES | (177,940) | (164,050) | (154,150) | (164,950) | 9,900 |
| ICE RENTAL | (241,144) | (199,131) | (226,549) | (230,000) | (27,418) |
| RENT / LEASES | (248,554) | (237,350) | (214,068) | (221,763) | 23,282 |
| USER FEES | (222,283) | (219,424) | (186,901) | (174,831) | 32,523 |
| MEMBERSHIPS | (116,598) | (168,050) | (124,100) | (124,100) | 43,950 |
| RECOVERIES | (191,247) | (366,986) | (145,800) | (145,750) | 221,186 (1) |
| COUNTY RECOVERY | (373,503) | (373,645) | (358,255) | (288,818) | 15,390 |
| TAXATION - LEVY | (12,704,474) | (12,706,692) | (13,206,442) | (13,262,222) | (499,750) (2) |
| TAXATION - SUPPLEMENTARIES & OTHER | (271,212) | (258,342) | (252,644) | (252,644) | 5,698 |
| INTEREST / DIVIDENDS | (640,292) | (549,400) | (570,400) | (570,400) | (21,000) |
| GRANTS / SUBSIDIES / REBATES | (388,421) | (378,282) | (261,599) | (144,084) | 116,683 (3) |
| LAND SALES | (244,884) | (1,000) | (1,000) | (1,000) | -- |
| PROGRAM REVENUES | (264,659) | (264,561) | (281,782) | (279,630) | (17,221) |
| DONATIONS / FUNDRAISING | (134,973) | (105,200) | (113,400) | (113,200) | (8,200) |
| | <u>(16,371,193)</u> | <u>(16,202,498)</u> | <u>(16,274,925)</u> | <u>(16,153,942)</u> | <u>(72,427)</u> |
| EXPENSE | | | | | |
| SALARIES, WAGES & BENEFITS | 6,342,082 | 6,560,554 | 6,492,616 | 6,517,977 | (67,938) (4) |
| ADMINISTRATIVE EXPENSE | 112,965 | 177,145 | 89,719 | 84,250 | (87,426) (5) |
| OPERATING EXPENSE | 148,059 | 183,953 | 161,217 | 172,830 | (22,736) |
| COMMUNICATIONS | 110,947 | 110,111 | 108,282 | 110,220 | (1,829) |
| INSURANCE EXPENSE | 194,580 | 215,650 | 206,650 | 206,065 | (9,000) |
| UTILITIES - HEAT, HYDRO, WATER | 762,764 | 767,919 | 783,134 | 818,933 | 15,215 |
| SUPPLIES | 65,978 | 83,634 | 66,360 | 70,157 | (17,274) |
| PROGRAM EXPENSES | 119,900 | 142,409 | 126,978 | 114,743 | (15,431) |
| MEETINGS, CONFERENCES, TRAINING | 87,817 | 145,355 | 122,499 | 114,683 | (22,856) |
| FUEL / TRANSPORTATION COSTS | 122,855 | 149,025 | 121,953 | 119,595 | (27,072) |
| PROFESSIONAL FEES | 217,715 | 433,265 | 206,900 | 272,450 | (226,365) (6) |
| CONTRACTED SERVICES | 174,869 | 175,615 | 128,478 | 129,802 | (47,137) |
| PROPERTY TAX REFUNDS & ADJUSTMENTS | 374,313 | 340,000 | 440,000 | 440,000 | 100,000 (7) |
| MARKETING & PROMOTION | 122,938 | 173,520 | 134,353 | 136,606 | (39,167) |
| GRANTS TO VOLUNTEER ORGANIZATIONS | 93,901 | 93,685 | 96,000 | 96,000 | 2,315 |
| LAND MAINTENANCE & IMPROVEMENT | 25,399 | 54,100 | 44,400 | 39,250 | (9,700) |
| EQUIP REPAIRS & MAINTENANCE | 240,915 | 341,691 | 322,682 | 307,391 | (19,009) |
| BLDG REPAIRS & MAINTENANCE | 101,236 | 116,382 | 106,405 | 111,056 | (9,977) |
| SNOW REMOVAL AND SANDING | 64,323 | 39,500 | 52,100 | 34,410 | 12,600 |
| MAINTENANCE CONTRACTS | 117,834 | 134,679 | 131,308 | 142,197 | (3,371) |
| LAND SALE EXPENSES | 15,188 | 10,000 | 10,000 | 10,000 | -- |
| MATERIALS | 464,729 | 706,067 | 600,851 | 551,813 | (105,216) (8) |
| TRANSFER TO BIA | 77,647 | 76,293 | 76,293 | 76,293 | -- |
| TRANSFERS TO CEMETERY BOARD | 85,927 | 85,927 | 95,388 | 95,388 | 9,461 |
| | <u>10,244,880</u> | <u>11,316,479</u> | <u>10,724,566</u> | <u>10,772,109</u> | <u>(591,913)</u> |
| NET OPERATING (REVENUE) EXPENSE | <u>(6,126,313)</u> | <u>(4,886,019)</u> | <u>(5,550,359)</u> | <u>(5,381,833)</u> | <u>(664,340)</u> |
| OTHER | | | | | |
| O.P.P. CONTRACT | 3,096,598 | 3,157,445 | 2,816,536 | 2,600,000 | (340,909) (9) |
| OMPF - ONT MUN PARTNER GRANT | (672,500) | (672,500) | (538,000) | (472,500) | 134,500 (10) |
| TRANSFER FROM RESERVES & RES FUNDS | (114,635) | (317,540) | (126,848) | (63,000) | 190,692 (11) |
| TRANSFER TO RESERVES & RES FUNDS | 2,243,510 | 1,896,959 | 2,452,285 | 2,384,060 | 555,326 (12) |
| DEBENTURE PAYMENT | 819,143 | 821,655 | 946,386 | 933,273 | 124,731 (13) |
| | <u>5,372,116</u> | <u>4,886,019</u> | <u>5,550,359</u> | <u>5,381,833</u> | <u>664,340</u> |
| | <u>(754,197)</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> |

Town of Ingersoll

2015 Budget

March 12, 2015

Summary All Departments by Revenue/Expense Grouping

Variance Explanation:

- (1) In the 2014 budget the recoveries were comprised of \$165K of payroll costs to be applied to capital projects and recovered through the operating fund, \$130K in services for the County and the balance from internal allocations and third parties. With the new payroll system implemented in 2014 the capital fund is charged directly for all payroll costs and a recovery account is not used. Likewise for the internal entries. The 2015 budgeted payroll costs for capital is \$60,000 and the combined amount for the County and others is the \$145K. The 2014 budget was aggressive.
- (2) Levy required to balance the budget.
- (3) Ending of funding for Career and Skills Development \$66K and CCREST \$52K
- (4) Payroll wage increase of 1%, net staff reduction of one, \$60K in 2015 payroll budgeted in capital
- (5) Savings from new photocopier lease which included a reduction in the number of machines \$26K, 2014 was election year no such cost in 2015 \$47K.
- (6) One time 2014 grant to OPAL \$25K, reduction in landfill legal fees of \$60K.
- (7) Increase in tax adjustments for a multi year industrial property tax appeal which may be settled in 2015.
- (8) In 2014 there was \$30K in sidewalk repairs and \$56K in guide rail work carried forward from 2013.
- (9) Reduction in OPP contract arising from new costing formula for 2015.
- (10) Provincial reduction in OMPF, 2016 will be final year of a four year phased in reduction.
- (11) In 2014 there were a number of projects carried forward including #7 above, IT projects \$30K and an engineering needs study \$35K. There is also \$45K to fund the 2014 election.
- (12) Transfers to reserves including funding for capital. Reserves for capital purposes net of 2015 expenditures increase by \$63K.
- (13) Additional payments from 2014 debenture issue.

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Summary All Departments by Revenue/Expense Grouping

| | YTD Actual | Budget | | Projection | Change |
|---------------------------------------|------------------|--------------|---------------------|--------------|-----------------------------|
| | 2014 | 2014 | 2015 | 2016 | 2014 to 2015 (fav) unfav |
| COUNCIL | 253,978 | 276,372 | 195,529 | 198,650 | (80,843) |
| CHIEF ADMINISTRATIVE OFFICER | 320,747 | 358,720 | 350,125 | 406,800 | (8,595) |
| CLERKS | | | | | |
| ADMINISTRATION | 327,876 | 381,910 | 429,620 | 436,500 | 47,710 |
| PARATRANSIT | 63,211 | 64,700 | 69,240 | 73,240 | 4,540 |
| PARKING | 19,652 | 13,450 | 22,150 | 18,650 | 8,700 |
| INFORMATION TECHNOLOGY | 305,684 | 338,573 | 290,890 | 294,250 | (47,683) |
| TREASURY | | | | | |
| ADMINISTRATION | 1,244,526 | 1,449,876 | 876,096 | 935,901 | (573,780) |
| SUPPLEMENTARIES LESS ADJUSTMENTS | 103,100 | 81,658 | 187,356 | 187,356 | 105,698 |
| TAX LEVY | (12,704,474) | (12,706,692) | (13,206,442) | (13,262,222) | (499,750) |
| BUILDING INSPECTION | | | | | |
| INSPECTION | 51,629 | 61,230 | 81,405 | 65,405 | 20,175 |
| TOWN CENTRE | 130,110 | 115,713 | 136,195 | 135,535 | 20,482 |
| PUBLIC BUILDINGS - OTHER | 37,541 | 36,706 | 74,836 | 76,915 | 38,130 |
| FIRE | | | | | |
| ADMINISTRATION | 939,290 | 950,892 | 959,891 | 988,040 | 8,999 |
| FACILITY | 15,201 | 16,672 | 18,825 | 14,780 | 2,153 |
| POLICE | | | | | |
| ADMINISTRATION | 3,134,900 | 3,221,321 | 2,799,251 | 2,584,015 | (422,070) |
| FACILITY | (9,650) | 5,820 | 8,587 | 8,715 | 2,767 |
| ENGINEERING | | | | | |
| ADMINISTRATION | 618,527 | 553,222 | 1,782,931 | 1,745,365 | 1,229,709 |
| STREET LIGHTING & TRAFFIC SIGNALS | 245,870 | 271,000 | 259,000 | 271,000 | (12,000) |
| PUBLIC WORKS | | | | | |
| ADMINISTRATION & EQUIPMENT | 334,522 | 424,670 | 400,431 | 409,287 | (24,239) |
| BRIDGES & CULVERTS | 24,657 | 24,657 | 32,450 | 33,100 | 7,793 |
| ROADSIDE MAINTENANCE | 203,713 | 239,955 | 202,235 | 198,843 | (37,720) |
| SURFACE MAINTENANCE | 238,488 | 370,208 | 334,230 | 350,038 | (35,978) |
| ROADS, SIDEWALKS & PARKING LOTS | 345,480 | 304,515 | 251,570 | 253,630 | (52,945) |
| WINTER CONTROL | 474,627 | 462,650 | 409,046 | 433,576 | (53,604) |
| ENVIRONMENTAL SERVICES | 76,577 | 121,030 | 96,007 | 183,451 | (25,023) |
| PARKS AND ARENA | | | | | |
| ADMINISTRATION | 162,988 | 163,346 | 159,075 | 159,715 | (4,271) |
| ARENA | 147,622 | 169,462 | 439,065 | 401,003 | 269,603 |
| PARKS | 419,593 | 426,885 | 473,005 | 478,203 | 46,120 |
| PARKS PROGRAMS | 21,122 | 21,426 | 21,201 | 21,201 | (225) |
| CAMI PARKS / SUZUKI HOUSE | 132,994 | 153,102 | 162,102 | 153,087 | 9,000 |
| VICTORIA PARK COMMUNITY CENTRE | | | | | |
| ADMINISTRATION | 29,248 | (25,520) | 146,796 | 148,020 | 172,316 |
| AQUATICS | 119,823 | 142,553 | 99,720 | 114,219 | (42,833) |
| FITNESS | 104,329 | 114,608 | 2,364 | 21,065 | (112,244) |
| GENERAL PROGRAMS | 23,969 | 10,198 | 27,311 | 25,993 | 17,113 |
| FACILITY | 439,324 | 467,178 | 498,250 | 489,756 | 31,072 |
| YOUTH CENTRE | | | | | |
| FACILITY | 91,802 | 98,944 | 97,244 | 101,652 | (1,700) |
| TECHNOLOGY PROGRAMS | 50,455 | 62,907 | 76,895 | 75,877 | 13,988 |
| GENERAL PROGRAMS | 375,161 | 359,665 | 334,456 | 359,951 | (25,209) |
| CAREER & SKILLS PROGRAM | (0) | -- | -- | -- | -- |
| MUSEUMS | | | | | |
| FACILITY | 12,270 | 16,100 | 19,100 | 17,100 | 3,000 |
| PROGRAMS | 96,454 | 124,803 | 126,080 | 131,588 | 1,277 |
| ECONOMIC DEVELOPMENT | 222,868 | 255,515 | 255,882 | 260,750 | 367 |
| | <u>(754,197)</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> |

Town of Ingersoll

2015 Budget

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| DEPARTMENT: COUNCIL | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------|----------|----------------|------------|------------------------------|----------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| USER FEES | (886) | -- | -- | -- | -- | | |
| RECOVERIES | (4,064) | (3,600) | (3,600) | (3,600) | -- | | |
| | (4,950) | (3,600) | (3,600) | (3,600) | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 148,512 | 140,787 | 155,879 | 159,000 | 15,092 | 11% | (1) |
| ADMINISTRATIVE EXPENSE | 26,069 | 47,800 | 550 | 550 | (47,250) | 99% | (2) |
| COMMUNICATIONS | 5,068 | 5,500 | 5,500 | 5,500 | -- | | |
| PROGRAM EXPENSES | 5,515 | 6,200 | 5,200 | 5,200 | (1,000) | | |
| MEETINGS, CONFERENCES, TRAINING | 6,607 | 10,500 | 10,500 | 10,500 | -- | | |
| FUEL / TRANSPORTATION COSTS | -- | 2,500 | 1,000 | 1,000 | (1,500) | | |
| PROFESSIONAL FEES | 1,839 | 5,000 | -- | -- | (5,000) | 100% | (3) |
| MARKETING & PROMOTION | 16,034 | 32,000 | 20,500 | 20,500 | (11,500) | 36% | (4) |
| GRANTS TO VOLUNTEER ORGANIZATIONS | 57,901 | 57,685 | -- | -- | (57,685) | 100% | (5) |
| | 267,546 | 307,972 | 199,129 | 202,250 | (108,843) | | |
| NET OPERATING (REVENUE) EXPENSE | 262,596 | 304,372 | 195,529 | 198,650 | (108,843) | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (25,618) | (45,000) | -- | -- | 45,000 | 100% | (5) |
| TRANSFER TO RESERVES & RES FUNDS | 17,000 | 17,000 | -- | -- | (17,000) | 100% | (6) |
| | (8,618) | (28,000) | -- | -- | 28,000 | | |
| | 253,978 | 276,372 | 195,529 | 198,650 | (80,843) | 29% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Healthcare benefit rate increase and changes in number of Council receiving benefit coverage | | | | | 0100-4000 | | |
| (2) 2014 included \$47K for election expenses | | | | | | | |
| (3) Bicycle Committee \$5K reallocated to Recreation Department | | | | | | | |
| (4) Addition of trip to Japan \$6K, offset by transfer of awards to Clerk's \$6K, staff Christmas event to CAO \$5K and reduction in graphics and printing | | | | | | | |
| (5) Community grants \$58K moved to Clerk's | | | | | | | |
| (6) Annual funding for election reallocated to Clerks' Department | | | | | | | |

Town of Ingersoll

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| DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------------|-----------------------|------------------------------|-----------------------|-----------------------|----------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | |
| | | | | | unfav | & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 144,593 | 167,020 | 230,525 | 235,200 | 63,505 | 38% | (1) |
| ADMINISTRATIVE EXPENSE | -- | 200 | 250 | 250 | 50 | | |
| OPERATING EXPENSE | -- | -- | 500 | 500 | 500 | | |
| COMMUNICATIONS | 778 | 1,200 | 1,200 | 1,200 | -- | | |
| PROGRAM EXPENSES | 343 | 1,300 | 1,150 | 1,150 | (150) | | |
| MEETINGS, CONFERENCES, TRAINING | 972 | 1,500 | 3,000 | 3,000 | 1,500 | | |
| FUEL / TRANSPORTATION COSTS | 207 | 2,500 | 1,000 | 1,000 | (1,500) | | |
| PROFESSIONAL FEES | 82,233 | 182,500 | 105,000 | 157,000 | (77,500) | 42% | (2) |
| MARKETING & PROMOTION | 1,722 | 2,500 | 7,500 | 7,500 | 5,000 | 200% | (3) |
| | <u>230,848</u> | <u>358,720</u> | <u>350,125</u> | <u>406,800</u> | <u>(8,595)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>230,848</u> | <u>358,720</u> | <u>350,125</u> | <u>406,800</u> | <u>(8,595)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 89,899 | -- | -- | -- | -- | | |
| | <u>89,899</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u><u>320,747</u></u> | <u><u>358,720</u></u> | <u><u>350,125</u></u> | <u><u>406,800</u></u> | <u><u>(8,595)</u></u> | 2% | |

EXPLANATION OF CHANGE:

- (1) Hiring for new position of Human Resource Coordinator
- (2) Anticipated reduction in landfill legal costs, a reserve has been established to access if required
- (3) In 2015 a consultant to be hired to set strategic priorities

INCLUDES DEPARTMENTS:

0900-4000

Town of Ingersoll

2015 Budget

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| DEPARTMENT: CLERKS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------------|-----------------------|------------------------------|-----------------------|----------------------|----------------|-----|
| ACTIVITY: ADMINISTRATION | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (41) | (25) | (25) | (25) | -- | | |
| PERMITS/LICENSES | (30,648) | (30,600) | (30,600) | (30,600) | -- | | |
| USER FEES | (12,180) | (11,400) | (7,550) | (7,550) | 3,850 | 34% | (1) |
| RECOVERIES | -- | (4,000) | (4,000) | (4,000) | -- | | |
| LAND SALES | (244,884) | (1,000) | (1,000) | (1,000) | -- | | |
| | <u>(287,754)</u> | <u>(47,025)</u> | <u>(43,175)</u> | <u>(43,175)</u> | <u>3,850</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 284,166 | 286,560 | 291,420 | 297,100 | 4,860 | | |
| ADMINISTRATIVE EXPENSE | 18,787 | 39,100 | 28,750 | 28,750 | (10,350) | 26% | (2) |
| OPERATING EXPENSE | 15,356 | 14,000 | 14,000 | 14,000 | -- | | |
| COMMUNICATIONS | 8,958 | 7,500 | 7,500 | 7,500 | -- | | |
| PROGRAM EXPENSES | 10,065 | 19,625 | 6,425 | 6,425 | (13,200) | 67% | (3) |
| MEETINGS, CONFERENCES, TRAINING | 4,115 | 7,200 | 5,600 | 5,600 | (1,600) | | |
| FUEL / TRANSPORTATION COSTS | 620 | 1,700 | 1,200 | 1,200 | (500) | | |
| PROFESSIONAL FEES | 2,210 | 15,000 | 5,000 | 5,000 | (10,000) | 67% | (4) |
| CONTRACTED SERVICES | 13,399 | 21,000 | 16,300 | 17,500 | (4,700) | 22% | (5) |
| MARKETING & PROMOTION | 1,218 | 7,050 | 8,400 | 8,400 | 1,350 | | |
| GRANTS TO VOLUNTEER ORGANIZATIONS | -- | -- | 60,000 | 60,000 | 60,000 | | (6) |
| EQUIP REPAIRS & MAINTENANCE | 36 | 200 | 200 | 200 | -- | | |
| LAND SALE EXPENSES | 15,188 | 10,000 | 10,000 | 10,000 | -- | | |
| | <u>374,117</u> | <u>428,935</u> | <u>454,795</u> | <u>461,675</u> | <u>25,860</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>86,363</u> | <u>381,910</u> | <u>411,620</u> | <u>418,500</u> | <u>29,710</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 241,513 | -- | 18,000 | 18,000 | 18,000 | | (7) |
| | <u>241,513</u> | <u>--</u> | <u>18,000</u> | <u>18,000</u> | <u>18,000</u> | | |
| | <u><u>327,876</u></u> | <u><u>381,910</u></u> | <u><u>429,620</u></u> | <u><u>436,500</u></u> | <u><u>47,710</u></u> | 12% | |

EXPLANATION OF CHANGE:

- (1) Marriage ceremonies will no longer be performed outside of the Town Centre
- (2) Reduction in postage & photocopier expense
- (3) Reduction in Planning Act fees \$10K, Health and Safety account \$2K not required
- (4) Reduction in legal fees \$10K
- (5) Reduction in animal control expenses \$5K and
- (6) Grants to Volunter Organizations transferred from Council's budget
- (7) \$5K for War Memorial, \$12K for Election Reserve and \$1K to Industrial Reserve Fund

INCLUDES DEPARTMENTS:

- 1000-4000
- 1000-4005
- 1000-4007
- 3600-4000

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: FIRE | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|----------------|-----------------|-----------------------|-----------------|------------------------------|----------------|---------|
| ACTIVITY: PARKING ENFORCEMENT | 2014 | 2014 | 2015 | 2015 | (fav) | % if > \$2,500 | |
| | | | | | unfav | & +/- 5% | ref |
| REVENUE | | | | | | | |
| USER FEES | (4,923) | (17,200) | (7,200) | (10,700) | 10,000 | | 58% (1) |
| | <u>(4,923)</u> | <u>(17,200)</u> | <u>(7,200)</u> | <u>(10,700)</u> | <u>10,000</u> | | |
| EXPENSE | | | | | | | |
| ADMINISTRATIVE EXPENSE | -- | 900 | 250 | 250 | (650) | | |
| UTILITIES - HEAT, HYDRO, WATER | 99 | -- | -- | -- | -- | | |
| FUEL / TRANSPORTATION COSTS | -- | 250 | 100 | 100 | (150) | | |
| CONTRACTED SERVICES | 24,476 | 28,500 | 28,500 | 28,500 | -- | | |
| MARKETING & PROMOTION | -- | 500 | -- | -- | (500) | | |
| EQUIP REPAIRS & MAINTENANCE | -- | 500 | 500 | 500 | -- | | |
| | <u>24,575</u> | <u>30,650</u> | <u>29,350</u> | <u>29,350</u> | <u>(1,300)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>19,652</u> | <u>13,450</u> | <u>22,150</u> | <u>18,650</u> | <u>8,700</u> | | |
| OTHER | | | | | | | |
| | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u>19,652</u> | <u>13,450</u> | <u>22,150</u> | <u>18,650</u> | <u>8,700</u> | | 65% |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) 2014 was first year of reduced schedule, revenue was unknown | | | | | 1000-4240 | | |

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: CLERKS ACTIVITY: PARATRANSIT | YTD Actual 2014 | Budget | | Projection 2016 | Change 2014 to 2015 | | |
|---|--------------------|-----------------|------------------------|--------------------|---------------------|----------------------------|-----|
| | | 2014 | 2015 | | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (13,224) | (18,000) | (13,000) | (13,000) | 5,000 | 28% | (1) |
| | <u>(13,224)</u> | <u>(18,000)</u> | <u>(13,000)</u> | <u>(13,000)</u> | <u>5,000</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 28,032 | 32,470 | 34,360 | 34,360 | 1,890 | | |
| COMMUNICATIONS | 1,361 | 1,000 | 1,000 | 1,000 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | -- | 50 | -- | -- | (50) | | |
| CONTRACTED SERVICES | 43,899 | 52,530 | 42,530 | 42,530 | (10,000) | 19% | (2) |
| MARKETING & PROMOTION | 607 | 1,650 | 850 | 850 | (800) | | |
| MAINTENANCE CONTRACTS | 6,804 | 7,500 | 7,500 | 7,500 | -- | | |
| | <u>80,703</u> | <u>95,200</u> | <u>86,240</u> | <u>86,240</u> | <u>(8,960)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>67,479</u> | <u>77,200</u> | <u>73,240</u> | <u>73,240</u> | <u>(3,960)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (4,268) | (12,500) | (4,000) | -- | 8,500 | 68% | (3) |
| | <u>(4,268)</u> | <u>(12,500)</u> | <u>(4,000)</u> | <u>--</u> | <u>8,500</u> | | |
| | <u>63,211</u> | <u>64,700</u> | <u>69,240</u> | <u>73,240</u> | <u>4,540</u> | 7% | |

EXPLANATION OF CHANGE:

- (1) Based on ridership
- (2) Expense for taxi service linked to ridership
- (3) Based on provincial funding formula Town can access funding in reserve fund

INCLUDES DEPARTMENTS:

1001-4000

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: IT | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|-----------------------|-----------------------|------------------------------|-----------------------|------------------------------|----------------|-----|
| ACTIVITY: INFORMATION TECHNOLOGY | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| RECOVERIES | -- | (1,500) | -- | -- | 1,500 | | |
| | -- | (1,500) | -- | -- | 1,500 | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 164,837 | 165,773 | 165,440 | 168,800 | (333) | | |
| ADMINISTRATIVE EXPENSE | 40,568 | 53,450 | 450 | 450 | (53,000) | 99% | (1) |
| OPERATING EXPENSE | 27,622 | 28,500 | 26,650 | 26,650 | (1,850) | | |
| COMMUNICATIONS | 4,878 | 4,500 | 4,500 | 4,500 | -- | | |
| PROGRAM EXPENSES | 177 | 200 | 300 | 300 | 100 | | |
| MEETINGS, CONFERENCES, TRAINING | 7,063 | 16,250 | 11,000 | 11,000 | (5,250) | 32% | (2) |
| FUEL / TRANSPORTATION COSTS | 811 | 1,200 | 1,200 | 1,200 | -- | | |
| CONTRACTED SERVICES | 24,728 | 25,500 | -- | -- | (25,500) | 100% | (3) |
| MARKETING & PROMOTION | -- | 300 | 300 | 300 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 2,141 | 7,000 | 5,000 | 5,000 | (2,000) | | |
| MAINTENANCE CONTRACTS | 37,840 | 42,900 | 49,050 | 49,050 | 6,150 | 14% | (4) |
| | <u>310,665</u> | <u>345,573</u> | <u>263,890</u> | <u>267,250</u> | <u>(81,683)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>310,665</u> | <u>344,073</u> | <u>263,890</u> | <u>267,250</u> | <u>(80,183)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (29,981) | (30,500) | -- | -- | 30,500 | 100% | (5) |
| TRANSFER TO RESERVES & RES FUNDS | 25,000 | 25,000 | 27,000 | 27,000 | 2,000 | | |
| | <u>(4,981)</u> | <u>(5,500)</u> | <u>27,000</u> | <u>27,000</u> | <u>32,500</u> | | |
| | <u><u>305,684</u></u> | <u><u>338,573</u></u> | <u><u>290,890</u></u> | <u><u>294,250</u></u> | <u><u>(47,683)</u></u> | 14% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Starting in 2015 photocopier lease and usage charged to departments not to IT | | | | | 1002-4000 | | |
| (2) Reduction in training costs of \$5K, some courses now online | | | | | | | |
| (3) In 2014 redesigned website, no projects in 2015 | | | | | | | |
| (4) More software apps including mail archiving | | | | | | | |
| (5) The 2014 transfer was for the website project | | | | | | | |

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: TREASURY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------|-----|
| ACTIVITY: ADMINISTRATION | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (13,330) | (12,000) | (12,000) | (12,000) | -- | | |
| USER FEES | (29,131) | (4,200) | (3,700) | (3,700) | 500 | | |
| RECOVERIES | (18,429) | (4,200) | (4,200) | (4,200) | -- | | |
| INTEREST / DIVIDENDS | (640,292) | (549,400) | (570,400) | (570,400) | (21,000) | | |
| | <u>(701,181)</u> | <u>(569,800)</u> | <u>(590,300)</u> | <u>(590,300)</u> | <u>(20,500)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 453,311 | 476,880 | 485,210 | 492,780 | 8,330 | | |
| ADMINISTRATIVE EXPENSE | 2,897 | 4,250 | 8,625 | 8,625 | 4,375 | 103% | (1) |
| OPERATING EXPENSE | 17 | 500 | 250 | 250 | (250) | | |
| INSURANCE EXPENSE | 193,398 | 214,000 | 205,000 | 205,000 | (9,000) | | |
| PROGRAM EXPENSES | 9,112 | 2,742 | 2,792 | 2,792 | 50 | | |
| MEETINGS, CONFERENCES, TRAINING | 2,135 | 4,500 | 5,200 | 5,200 | 700 | | |
| FUEL / TRANSPORTATION COSTS | -- | 500 | 500 | 500 | -- | | |
| PROFESSIONAL FEES | 23,856 | 30,000 | 30,000 | 30,000 | -- | | |
| CONTRACTED SERVICES | 29,000 | 19,000 | 21,100 | 21,100 | 2,100 | | |
| MARKETING & PROMOTION | 516 | 3,000 | 1,500 | 1,500 | (1,500) | | |
| EQUIP REPAIRS & MAINTENANCE | 445 | 1,500 | 1,000 | 1,000 | (500) | | |
| TRANSFER TO BIA | 77,647 | 76,293 | 76,293 | 76,293 | -- | | |
| TRANSFERS TO CEMETERY BOARD | 85,927 | 85,927 | 95,388 | 95,388 | 9,461 | 11% | (2) |
| | <u>878,260</u> | <u>919,092</u> | <u>932,858</u> | <u>940,428</u> | <u>13,766</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>177,079</u> | <u>349,292</u> | <u>342,558</u> | <u>350,128</u> | <u>(6,734)</u> | | |
| OTHER | | | | | | | |
| OMPF - ONT MUN PARTNER GRANT | (672,500) | (672,500) | (538,000) | (472,500) | 134,500 | 20% | (3) |
| TRANSFER FROM RESERVES & RES FUNDS | (36,224) | (5,600) | (24,848) | (25,000) | (19,248) | 344% | (4) |
| TRANSFER TO RESERVES & RES FUNDS | 957,029 | 957,029 | 150,000 | 150,000 | (807,029) | 84% | (5) |
| DEBENTURE PAYMENT | 819,143 | 821,655 | 946,386 | 933,273 | 124,731 | 15% | (6) |
| | <u>1,067,448</u> | <u>1,100,584</u> | <u>533,538</u> | <u>585,773</u> | <u>(567,046)</u> | | |
| | <u>1,244,526</u> | <u>1,449,876</u> | <u>876,096</u> | <u>935,901</u> | <u>(573,780)</u> | 40% | |

EXPLANATION OF CHANGE:

- (1) Photocopier expense previously in IT department
- (2) As per Cemetery Board request, to cover additional maintenance costs
- (3) Reduction in Provincial grant
- (4) Transfer from Development Charges reserve to offset debenture payment
- (5) Transfers to reserves are allocated to department starting 2015, the \$150K is to reduce unfunded industrial land acquisition
- (6) Increase due to 2014 debenture issue

INCLUDES DEPARTMENTS:

- 1300-4000
- 1300-4001
- 1500-4000
- 1600-40**
- 1600-60**

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: TREASURY ACTIVITY: TAXATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------------------|----------------------------|-----------------------------------|----------------------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| TAXATION - LEVY | (12,704,474) | (12,706,692) | (13,206,442) | (13,262,222) | (499,750) | | |
| TAXATION - SUPPLEMENTARIES & OTHER | (271,212) | (258,342) | (252,644) | (252,644) | 5,698 | | |
| | <u>(12,975,686)</u> | <u>(12,965,034)</u> | <u>(13,459,086)</u> | <u>(13,514,866)</u> | <u>(494,052)</u> | | |
| EXPENSE | | | | | | | |
| PROPERTY TAX REFUNDS & ADJUSTMENTS | 374,313 | 340,000 | 440,000 | 440,000 | 100,000 | 29% | (1) |
| | <u>374,313</u> | <u>340,000</u> | <u>440,000</u> | <u>440,000</u> | <u>100,000</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>(12,601,374)</u> | <u>(12,625,034)</u> | <u>(13,019,086)</u> | <u>(13,074,866)</u> | <u>(394,052)</u> | | |
| | <u><u>(12,601,374)</u></u> | <u><u>(12,625,034)</u></u> | <u><u>(13,019,086)</u></u> | <u><u>(13,074,866)</u></u> | <u><u>(394,052)</u></u> | 3% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Large industrial tax appeal to be settled in 2015, have increased potential rebate by \$100K. | | | | | 1400-99** | | |
| | | | | | 1401-99** | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: BUILDING ACTIVITY: TOTAL ALL ACTIVITIES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| PERMITS/LICENSES | (146,942) | (132,800) | (122,900) | (133,700) | 9,900 | 7% | |
| RENT / LEASES | (29,052) | (31,987) | (21,967) | (22,000) | 10,020 | 31% | |
| USER FEES | (2,706) | (17,000) | (7,000) | (6,800) | 10,000 | 59% | |
| COUNTY RECOVERY | <u>(95,112)</u> | <u>(107,811)</u> | <u>(97,129)</u> | <u>(100,000)</u> | <u>10,682</u> | 10% | |
| | <u>(273,812)</u> | <u>(289,598)</u> | <u>(248,996)</u> | <u>(262,500)</u> | <u>40,602</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 286,281 | 292,230 | 308,910 | 312,310 | 16,680 | 6% | |
| ADMINISTRATIVE EXPENSE | 721 | 625 | 980 | 1,130 | 355 | | |
| OPERATING EXPENSE | 8,609 | 10,385 | 10,085 | 10,000 | (300) | | |
| COMMUNICATIONS | 2,297 | 2,337 | 2,337 | 2,350 | -- | | |
| UTILITIES - HEAT, HYDRO, WATER | 88,957 | 92,450 | 93,620 | 94,920 | 1,170 | | |
| PROGRAM EXPENSES | 449 | 535 | 535 | 550 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 4,112 | 4,625 | 4,625 | 2,175 | -- | | |
| FUEL / TRANSPORTATION COSTS | 3,949 | 2,800 | 3,600 | 2,800 | 800 | | |
| CONTRACTED SERVICES | 11,538 | 1,200 | 5,200 | 5,000 | 4,000 | 333% | |
| MARKETING & PROMOTION | 447 | 975 | 375 | 900 | (600) | | |
| LAND MAINTENANCE & IMPROVEMENT | 280 | 1,650 | 1,150 | 900 | (500) | | |
| EQUIP REPAIRS & MAINTENANCE | 2,655 | 16,070 | 13,585 | 4,650 | (2,485) | | |
| BLDG REPAIRS & MAINTENANCE | 25,523 | 13,530 | 19,530 | 22,800 | 6,000 | 44% | |
| SNOW REMOVAL AND SANDING | 1,540 | 4,500 | 1,800 | 3,000 | (2,700) | 60% | |
| MAINTENANCE CONTRACTS | <u>15,733</u> | <u>19,335</u> | <u>16,100</u> | <u>17,870</u> | <u>(3,235)</u> | 17% | |
| | <u>453,092</u> | <u>463,247</u> | <u>482,432</u> | <u>481,355</u> | <u>19,185</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>179,281</u> | <u>173,649</u> | <u>233,436</u> | <u>218,855</u> | <u>59,787</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 40,000 | 40,000 | 59,000 | 59,000 | 19,000 | 48% | |
| | <u>40,000</u> | <u>40,000</u> | <u>59,000</u> | <u>59,000</u> | <u>19,000</u> | | |
| | <u>219,281</u> | <u>213,649</u> | <u>292,436</u> | <u>277,855</u> | <u>78,787</u> | 37% | |
| SUMMARY OF ALL BUILDING ACTIVITIES: | | | | | | | |
| INSPECTION | | | 81,405 | | | | |
| TOWN CENTRE | | | 136,195 | | | | |
| PUBLIC BUILDINGS - OTHER | | | 74,836 | | | | |
| | | | <u>292,436</u> | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: BUILDING ACTIVITY: INSPECTION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| PERMITS/LICENSES | (146,942) | (132,800) | (122,900) | (133,700) | 9,900 | 7% | (1) |
| USER FEES | (2,706) | (17,000) | (7,000) | (6,800) | 10,000 | 59% | (2) |
| | <u>(149,648)</u> | <u>(149,800)</u> | <u>(129,900)</u> | <u>(140,500)</u> | <u>19,900</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 182,373 | 194,670 | 195,690 | 196,850 | 1,020 | | |
| ADMINISTRATIVE EXPENSE | 721 | 625 | 980 | 1,130 | 355 | | |
| OPERATING EXPENSE | 770 | 1,300 | 1,000 | 1,000 | (300) | | |
| COMMUNICATIONS | 598 | 500 | 500 | 500 | -- | | |
| PROGRAM EXPENSES | 449 | 535 | 535 | 550 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 4,112 | 4,625 | 4,625 | 2,175 | -- | | |
| FUEL / TRANSPORTATION COSTS | 3,949 | 2,800 | 3,600 | 2,800 | 800 | | |
| CONTRACTED SERVICES | 2,859 | -- | 4,000 | -- | 4,000 | | |
| MARKETING & PROMOTION | 447 | 975 | 375 | 900 | (600) | | |
| | <u>196,277</u> | <u>206,030</u> | <u>211,305</u> | <u>205,905</u> | <u>5,275</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>46,629</u> | <u>56,230</u> | <u>81,405</u> | <u>65,405</u> | <u>25,175</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 5,000 | 5,000 | -- | -- | (5,000) | 100% | (3) |
| | <u>5,000</u> | <u>5,000</u> | <u>--</u> | <u>--</u> | <u>(5,000)</u> | | |
| | <u>51,629</u> | <u>61,230</u> | <u>81,405</u> | <u>65,405</u> | <u>20,175</u> | 33% | |

EXPLANATION OF CHANGE:

- (1) Anticipated reduction in 2015 activity
- (2) Reduction in inspection services supplied to other municipalities
- (3) Funds for a building permit study were being accumulated in the reserve. The project to take place this year.

INCLUDES DEPARTMENTS:

- 3400-4000
- 3400-4006

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: BUILDING ACTIVITY: TOWN CENTRE | YTD Actual | Budget | | Projection | Change 2014 to 2015 | |
|---|-----------------|------------------|------------------------|------------------|---------------------|--------------------------------|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% ref |
| REVENUE | | | | | | |
| COUNTY RECOVERY | (95,112) | (107,811) | (97,129) | (100,000) | 10,682 | 10% (1) |
| | <u>(95,112)</u> | <u>(107,811)</u> | <u>(97,129)</u> | <u>(100,000)</u> | <u>10,682</u> | |
| EXPENSE | | | | | | |
| SALARIES, WAGES & BENEFITS | 98,530 | 97,560 | 78,500 | 80,060 | (19,060) | 20% (2) |
| OPERATING EXPENSE | 1,943 | 2,835 | 2,835 | 2,750 | -- | |
| COMMUNICATIONS | 1,698 | 1,837 | 1,837 | 1,850 | -- | |
| UTILITIES - HEAT, HYDRO, WATER | 78,838 | 80,752 | 83,717 | 84,255 | 2,965 | |
| CONTRACTED SERVICES | 8,679 | 1,200 | 1,200 | 5,000 | -- | |
| LAND MAINTENANCE & IMPROVEMENT | 280 | 650 | 650 | 400 | -- | |
| EQUIP REPAIRS & MAINTENANCE | 1,882 | 11,820 | 11,335 | 3,350 | (485) | |
| BLDG REPAIRS & MAINTENANCE | 19,977 | 9,000 | 15,000 | 18,000 | 6,000 | 67% (3) |
| SNOW REMOVAL AND SANDING | 730 | 3,000 | 1,000 | 1,000 | (2,000) | |
| MAINTENANCE CONTRACTS | 7,664 | 9,870 | 8,250 | 9,870 | (1,620) | |
| | <u>220,222</u> | <u>218,524</u> | <u>204,324</u> | <u>206,535</u> | <u>(14,200)</u> | |
| NET OPERATING (REVENUE) EXPENSE | <u>125,110</u> | <u>110,713</u> | <u>107,195</u> | <u>106,535</u> | <u>(3,518)</u> | |
| OTHER | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 5,000 | 5,000 | 29,000 | 29,000 | 24,000 | 480% (4) |
| | <u>5,000</u> | <u>5,000</u> | <u>29,000</u> | <u>29,000</u> | <u>24,000</u> | |
| | <u>130,110</u> | <u>115,713</u> | <u>136,195</u> | <u>135,535</u> | <u>20,482</u> | 18% |

EXPLANATION OF CHANGE:

- (1) Includes both shared costs with County and the Town's own costs. Rrecovery is on shared costs only.
- (2) Reallocation of staff to other activities
- (3) To perform repairs as identified in condition assessment study.
- (4) Includes \$24K for current year capital expenses, any County recovery for capital included in capital budget

INCLUDES DEPARTMENTS:

2000-4025
2000-4030

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: BUILDING | YTD Actual | Budget | | Projection | Change 2014 to 2015 | |
|--|-----------------|-----------------|------------------------|-----------------|------------------------------|--------------------------------|
| ACTIVITY: PUBLIC BUILDINGS - OTHER | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 & +/- 5% ref |
| REVENUE | | | | | | |
| RENT / LEASES | (29,052) | (31,987) | (21,967) | (22,000) | 10,020 | 31% (1) |
| | <u>(29,052)</u> | <u>(31,987)</u> | <u>(21,967)</u> | <u>(22,000)</u> | <u>10,020</u> | |
| EXPENSE | | | | | | |
| SALARIES, WAGES & BENEFITS | 5,379 | -- | 34,720 | 35,400 | 34,720 | |
| OPERATING EXPENSE | 5,896 | 6,250 | 6,250 | 6,250 | -- | |
| UTILITIES - HEAT, HYDRO, WATER | 10,119 | 11,698 | 9,903 | 10,665 | (1,795) | |
| LAND MAINTENANCE & IMPROVEMENT | -- | 1,000 | 500 | 500 | (500) | |
| EQUIP REPAIRS & MAINTENANCE | 773 | 4,250 | 2,250 | 1,300 | (2,000) | |
| BLDG REPAIRS & MAINTENANCE | 5,546 | 4,530 | 4,530 | 4,800 | -- | |
| SNOW REMOVAL AND SANDING | 810 | 1,500 | 800 | 2,000 | (700) | |
| MAINTENANCE CONTRACTS | 8,069 | 9,465 | 7,850 | 8,000 | (1,615) | |
| | <u>36,593</u> | <u>38,693</u> | <u>66,803</u> | <u>68,915</u> | <u>28,110</u> | |
| NET OPERATING (REVENUE) EXPENSE | <u>7,541</u> | <u>6,706</u> | <u>44,836</u> | <u>46,915</u> | <u>38,130</u> | |
| OTHER | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 30,000 | 30,000 | 30,000 | 30,000 | -- | |
| | <u>30,000</u> | <u>30,000</u> | <u>30,000</u> | <u>30,000</u> | <u>--</u> | |
| | <u>37,541</u> | <u>36,706</u> | <u>74,836</u> | <u>76,915</u> | <u>38,130</u> | 104% |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | |
| (1) Loss of tenant for second floor Carr's Walkway | | | | | 2000-4010 | |
| | | | | | 2000-4015 | |
| | | | | | 2000-4020 | |
| | | | | | 2000-4035 | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: FIRE ACTIVITY: ADMINISTRATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------|-----------------|------------------------|-----------------|---------------------|----------------------------|------------------------------------|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (18,027) | (16,350) | (17,100) | (16,350) | (750) | | |
| USER FEES | (575) | (1,000) | (1,000) | (1,000) | -- | | |
| RECOVERIES | (2,945) | (2,200) | (2,200) | (2,200) | -- | | |
| DONATIONS / FUNDRAISING | (1,500) | -- | -- | -- | -- | | |
| | <u>(23,048)</u> | <u>(19,550)</u> | <u>(20,300)</u> | <u>(19,550)</u> | <u>(750)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 648,106 | 668,947 | 673,465 | 686,905 | 4,518 | | |
| ADMINISTRATIVE EXPENSE | 333 | 740 | 3,938 | 3,955 | 3,198 | 432% | (1) |
| OPERATING EXPENSE | 16,752 | 18,159 | 20,497 | 20,501 | 2,338 | | |
| COMMUNICATIONS | 40,630 | 40,975 | 41,215 | 42,921 | 240 | | |
| UTILITIES - HEAT, HYDRO, WATER | 21,090 | 18,234 | 21,939 | 22,257 | 3,705 | 20% | (2) |
| PROGRAM EXPENSES | 9,466 | 1,825 | 1,300 | 1,276 | (525) | | |
| MEETINGS, CONFERENCES, TRAINING | 17,847 | 18,770 | 15,700 | 18,500 | (3,070) | 16% | (3) |
| FUEL / TRANSPORTATION COSTS | 7,316 | 5,871 | 6,040 | 6,045 | 169 | | |
| MARKETING & PROMOTION | 3,995 | 3,405 | 3,653 | 3,653 | 248 | | |
| EQUIP REPAIRS & MAINTENANCE | 18,441 | 11,321 | 13,329 | 13,407 | 2,008 | | |
| BLDG REPAIRS & MAINTENANCE | 2,285 | 5,130 | 2,050 | 2,100 | (3,080) | 60% | (4) |
| MAINTENANCE CONTRACTS | 76 | 1,065 | 1,065 | 1,070 | -- | | |
| | <u>786,337</u> | <u>794,442</u> | <u>804,191</u> | <u>822,590</u> | <u>9,749</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>763,290</u> | <u>774,892</u> | <u>783,891</u> | <u>803,040</u> | <u>8,999</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 176,000 | 176,000 | 176,000 | 185,000 | -- | | |
| | <u>176,000</u> | <u>176,000</u> | <u>176,000</u> | <u>185,000</u> | <u>--</u> | | |
| | <u>939,290</u> | <u>950,892</u> | <u>959,891</u> | <u>988,040</u> | <u>8,999</u> | 1% | |
| EXPLANATION OF CHANGE: | | | | | | | |
| (1) Photocopier expense moved out of IT department | | | | | | | INCLUDES DEPARTMENTS: 3000-4000 |
| (2) Prior year utility costs budgeted too low | | | | | | | 3000-5500 |
| (3) Reduction in staff training | | | | | | | |
| (4) Based on anticipated repair needs | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: FIRE ACTIVITY: FACILITY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------|-----------------|------------------------|-----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| INTERNAL (REVENUE) EXPENSE | (61,815) | (63,320) | (64,937) | (65,000) | (1,617) | | |
| | <u>(61,815)</u> | <u>(63,320)</u> | <u>(64,937)</u> | <u>(65,000)</u> | <u>(1,617)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 70,845 | 72,676 | 71,400 | 72,820 | (1,276) | | |
| OPERATING EXPENSE | 4,252 | 4,620 | 4,115 | 4,190 | (505) | | |
| PROGRAM EXPENSES | -- | 250 | 250 | 250 | -- | | |
| FUEL / TRANSPORTATION COSTS | -- | 120 | 120 | 120 | -- | | |
| LAND MAINTENANCE & IMPROVEMENT | -- | 50 | 50 | 50 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 60 | 550 | 5,550 | 550 | 5,000 | 909% | (1) |
| SNOW REMOVAL AND SANDING | 220 | -- | 500 | 50 | 500 | | |
| MAINTENANCE CONTRACTS | 1,639 | 1,726 | 1,777 | 1,750 | 51 | | |
| | <u>77,016</u> | <u>79,992</u> | <u>83,762</u> | <u>79,780</u> | <u>3,770</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>15,201</u> | <u>16,672</u> | <u>18,825</u> | <u>14,780</u> | <u>2,153</u> | | |
| OTHER | | | | | | | |
| | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u>15,201</u> | <u>16,672</u> | <u>18,825</u> | <u>14,780</u> | <u>2,153</u> | 13% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Repairs required to heaters in truck bay | | | | | 3000-4100 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: POLICE ACTIVITY: ADMINISTRATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|------------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (13,083) | (14,625) | (14,625) | (14,625) | -- | | |
| PERMITS/LICENSES | (350) | (650) | (650) | (650) | -- | | |
| USER FEES | (3,088) | (2,500) | (2,500) | (2,500) | -- | | |
| RECOVERIES | (2,101) | (3,950) | (3,950) | (3,950) | -- | | |
| GRANTS / SUBSIDIES / REBATES | (103,847) | (88,000) | (88,000) | (88,000) | -- | | |
| | <u>(122,469)</u> | <u>(109,725)</u> | <u>(109,725)</u> | <u>(109,725)</u> | | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 63,463 | 59,227 | 63,890 | 65,170 | 4,663 | 8% | (1) |
| ADMINISTRATIVE EXPENSE | -- | 100 | 100 | 100 | -- | | |
| OPERATING EXPENSE | 708 | 1,200 | 700 | 710 | (500) | | |
| COMMUNICATIONS | 648 | 750 | 750 | 750 | -- | | |
| INSURANCE EXPENSE | 548 | 1,000 | 1,000 | 1,000 | -- | | |
| PROGRAM EXPENSES | 8,942 | 10,800 | 10,800 | 10,800 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 6,504 | 10,800 | 9,650 | 9,660 | (1,150) | | |
| FUEL / TRANSPORTATION COSTS | 191 | 1,200 | 1,200 | 1,200 | -- | | |
| MARKETING & PROMOTION | 3,226 | 3,350 | 3,350 | 3,350 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | -- | 1,000 | 1,000 | 1,000 | -- | | |
| MAINTENANCE CONTRACTS | 254 | -- | -- | -- | -- | | |
| | <u>84,485</u> | <u>89,427</u> | <u>92,440</u> | <u>93,740</u> | <u>3,013</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>(37,984)</u> | <u>(20,298)</u> | <u>(17,285)</u> | <u>(15,985)</u> | <u>3,013</u> | | |
| OTHER | | | | | | | |
| O.P.P. CONTRACT | 3,096,598 | 3,157,445 | 2,816,536 | 2,600,000 | (340,909) | 11% | (2) |
| TRANSFER TO RESERVES & RES FUNDS | 76,286 | 84,174 | -- | -- | (84,174) | 100% | (3) |
| | <u>3,172,884</u> | <u>3,241,619</u> | <u>2,816,536</u> | <u>2,600,000</u> | <u>(425,083)</u> | | |
| | <u>3,134,900</u> | <u>3,221,321</u> | <u>2,799,251</u> | <u>2,584,015</u> | <u>(422,070)</u> | 13% | |
| EXPLANATION OF CHANGE: | | | | | | INCLUDES DEPARTMENTS: | |
| (1) Payroll 2014 budget was low (includes Police Services Board and Crossing Guards) | | | | | | 3220-4000 | |
| (2) Contract considerably lower under new funding formula | | | | | | 3230-4000 | |
| (3) Under old contract there was a Provincial Service Usage, reserve establish to cover fluctuations, no longer required under new funding formula | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: POLICE ACTIVITY: FACILITY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------|-----------------|------------------------|-----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| RENT / LEASES | (118,479) | (105,000) | (105,000) | (105,000) | -- | | |
| INTERNAL (REVENUE) EXPENSE | 61,815 | 63,320 | 64,937 | 65,000 | 1,617 | | |
| | <u>(56,664)</u> | <u>(41,680)</u> | <u>(40,063)</u> | <u>(40,000)</u> | <u>1,617</u> | | |
| EXPENSE | | | | | | | |
| INSURANCE EXPENSE | 635 | 650 | 650 | 65 | -- | | |
| UTILITIES - HEAT, HYDRO, WATER | 23,662 | 23,000 | 24,150 | 24,800 | 1,150 | | |
| BLDG REPAIRS & MAINTENANCE | 6,045 | 8,500 | 8,500 | 8,500 | -- | | |
| SNOW REMOVAL AND SANDING | 286 | -- | -- | -- | -- | | |
| MAINTENANCE CONTRACTS | 1,036 | -- | -- | -- | -- | | |
| | <u>31,664</u> | <u>32,150</u> | <u>33,300</u> | <u>33,365</u> | <u>1,150</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>(25,000)</u> | <u>(9,530)</u> | <u>(6,763)</u> | <u>(6,635)</u> | <u>2,767</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 15,350 | 15,350 | 15,350 | 15,350 | -- | | |
| | <u>15,350</u> | <u>15,350</u> | <u>15,350</u> | <u>15,350</u> | <u>--</u> | | |
| | <u>(9,650)</u> | <u>5,820</u> | <u>8,587</u> | <u>8,715</u> | <u>2,767</u> | 48% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| none | | | | | 3200-4100 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: ENGINEERING ACTIVITY: ADMINISTRATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| USER FEES | (775) | (1,000) | (800) | (800) | 200 | | |
| RECOVERIES | (136,386) | (333,436) | (100,000) | (100,000) | 233,436 | 70% | (1) |
| | <u>(137,161)</u> | <u>(334,436)</u> | <u>(100,800)</u> | <u>(100,800)</u> | <u>233,636</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 420,006 | 466,576 | 443,660 | 448,185 | (22,916) | | (2) |
| ADMINISTRATIVE EXPENSE | 9,554 | 7,130 | 7,480 | 8,630 | 350 | | |
| OPERATING EXPENSE | 1,817 | 2,625 | 2,175 | 2,425 | (450) | | |
| COMMUNICATIONS | 11,557 | 6,170 | 9,400 | 9,400 | 3,230 | 52% | (3) |
| PROGRAM EXPENSES | 1,811 | 3,350 | 2,100 | 2,150 | (1,250) | | |
| MEETINGS, CONFERENCES, TRAINING | 14,760 | 23,250 | 20,000 | 20,000 | (3,250) | 14% | (4) |
| FUEL / TRANSPORTATION COSTS | 2,167 | 2,586 | 1,966 | 2,000 | (620) | | |
| PROFESSIONAL FEES | 17,940 | 128,700 | 59,650 | 69,700 | (69,050) | 54% | (5) |
| MARKETING & PROMOTION | 3,349 | 8,275 | 3,675 | 4,275 | (4,600) | 56% | (6) |
| EQUIP REPAIRS & MAINTENANCE | (2,698) | 6,800 | (2,800) | (800) | (9,600) | 141% | (7) |
| EQUIPMENT USAGE | 1,734 | -- | 200 | 200 | 200 | | |
| | <u>481,997</u> | <u>655,462</u> | <u>547,506</u> | <u>566,165</u> | <u>(107,956)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>344,836</u> | <u>321,026</u> | <u>446,706</u> | <u>465,365</u> | <u>125,680</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | -- | (35,000) | -- | (35,000) | 35,000 | 100% | (8) |
| TRANSFER TO RESERVES & RES FUNDS | 273,691 | 267,196 | 1,336,225 | 1,315,000 | 1,069,029 | 400% | (9) |
| | <u>273,691</u> | <u>232,196</u> | <u>1,336,225</u> | <u>1,280,000</u> | <u>1,104,029</u> | | |
| | <u>618,527</u> | <u>553,222</u> | <u>1,782,931</u> | <u>1,745,365</u> | <u>1,229,709</u> | 222% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) 2015 reflects revenue from third parties including the County of Oxford, prior years included internal allocations | | | | | 4000-4000 4000-5020 | | |
| (2) Reduction in budget for payroll primarily from allocation between activities | | | | | | | |
| (3) Primarily phone costs under budget prior year | | | | | | | |
| (4) In 2014 some wages were charged to training, starting 2015 all wages shown under wages | | | | | | | |
| (5) Transportation Master Plan \$35K in 2014 budget delayed until 2016, reduction asset management \$10K | | | | | | | |
| (6) 2014 budget included aerial photography not done delayed to future year | | | | | | | |
| (7) Less anticipated need | | | | | | | |
| (8) Prior year transfer was to fund transportation study | | | | | | | |
| (9) What was reported in 2014 as Capital Fund Requirement and shown in the Treasury budget is now being reflected in each department | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: ENGINEERING ACTIVITY: STREET LIGHTING & TRAFFIC SIGNALS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|----------------|----------------|-----------------------|----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| UTILITIES - HEAT, HYDRO, WATER | 222,095 | 231,000 | 233,000 | 245,000 | 2,000 | | |
| EQUIP REPAIRS & MAINTENANCE | 23,774 | 40,000 | 26,000 | 26,000 | (14,000) | 35% | (1) |
| | <u>245,870</u> | <u>271,000</u> | <u>259,000</u> | <u>271,000</u> | <u>(12,000)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>245,870</u> | <u>271,000</u> | <u>259,000</u> | <u>271,000</u> | <u>(12,000)</u> | | |
| OTHER | -- | -- | -- | -- | -- | | |
| | <u>245,870</u> | <u>271,000</u> | <u>259,000</u> | <u>271,000</u> | <u>(12,000)</u> | 4% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Maintenance requirements less than initially estimated | | | | | 4000-4400 | | |
| | | | | | 4000-4410 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: TOTAL ALL ACTIVITIES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (9,567) | (14,985) | (15,285) | (13,950) | (300) | | |
| USER FEES | (390) | (300) | (300) | (300) | -- | | |
| RECOVERIES | (19,778) | (7,100) | (19,100) | (19,050) | (12,000) | 169% | |
| COUNTY RECOVERY | (278,391) | (265,834) | (261,126) | (188,818) | 4,708 | | |
| GRANTS / SUBSIDIES / REBATES | (3,120) | (1,680) | (1,680) | (1,680) | -- | | |
| | <u>(311,245)</u> | <u>(289,899)</u> | <u>(297,491)</u> | <u>(223,798)</u> | <u>(7,592)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 1,032,680 | 1,081,580 | 971,790 | 981,510 | (109,790) | 10% | |
| ADMINISTRATIVE EXPENSE | 533 | 875 | 1,485 | 1,485 | 610 | | |
| OPERATING EXPENSE | 29,827 | 43,205 | 27,800 | 37,430 | (15,405) | 36% | |
| COMMUNICATIONS | 7,897 | 11,109 | 7,540 | 7,509 | (3,569) | 32% | |
| UTILITIES - HEAT, HYDRO, WATER | 19,636 | 25,174 | 21,116 | 24,454 | (4,058) | 16% | |
| PROGRAM EXPENSES | 496 | 1,046 | 745 | 1,046 | (301) | | |
| MEETINGS, CONFERENCES, TRAINING | 13,675 | 25,903 | 10,450 | 11,516 | (15,453) | 60% | |
| FUEL / TRANSPORTATION COSTS | 80,706 | 87,518 | 74,018 | 74,018 | (13,500) | 15% | |
| CONTRACTED SERVICES | 4,180 | -- | -- | -- | -- | | |
| MARKETING & PROMOTION | 5,863 | 11,775 | 6,100 | 6,625 | (5,675) | 48% | |
| LAND MAINTENANCE & IMPROVEMENT | -- | 16,000 | 5,000 | 1,500 | (11,000) | 69% | |
| EQUIP REPAIRS & MAINTENANCE | 62,072 | 102,947 | 103,765 | 103,765 | 818 | | |
| BLDG REPAIRS & MAINTENANCE | 13,359 | 18,797 | 7,500 | 7,500 | (11,297) | 60% | |
| SNOW REMOVAL AND SANDING | 33,173 | 15,000 | 15,000 | 1,500 | -- | | |
| MAINTENANCE CONTRACTS | 6,991 | 8,088 | 7,000 | 10,752 | (1,088) | | |
| MATERIALS | 464,729 | 706,067 | 600,851 | 551,813 | (105,216) | 15% | |
| EQUIPMENT USAGE | (1,734) | -- | (200) | (200) | (200) | | |
| | <u>1,774,082</u> | <u>2,155,084</u> | <u>1,859,960</u> | <u>1,822,223</u> | <u>(295,124)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>1,462,837</u> | <u>1,865,185</u> | <u>1,562,469</u> | <u>1,598,425</u> | <u>(302,716)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (14,347) | (179,000) | (98,000) | (3,000) | 81,000 | 45% | |
| TRANSFER TO RESERVES & RES FUNDS | 249,575 | 261,500 | 261,500 | 266,500 | -- | | |
| | <u>235,229</u> | <u>82,500</u> | <u>163,500</u> | <u>263,500</u> | <u>81,000</u> | | |
| | <u>1,698,065</u> | <u>1,947,685</u> | <u>1,725,969</u> | <u>1,861,925</u> | <u>(221,716)</u> | 11% | |
| SUMMARY OF ALL PUBLIC WORKS ACTIVITIES: | | | | | | | |
| ADMINISTRATION & EQUIPMENT | | | 400,431 | | | | |
| BRIDGES & CULVERTS | | | 32,450 | | | | |
| ROADSIDE MAINTENANCE | | | 202,235 | | | | |
| SURFACE MAINTENANCE | | | 334,230 | | | | |
| ROADS, SIDEWALKS & PARKING LOTS | | | 251,570 | | | | |
| WINTER CONTROL | | | 409,046 | | | | |
| ENVIRONMENTAL SERVICES | | | 96,007 | | | | |
| | | | <u>1,725,969</u> | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|------------------------------|----------------|-----|
| ACTIVITY: ADMINISTRATION & EQUIPMENT | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (2,775) | (1,700) | (2,000) | (1,500) | (300) | | |
| USER FEES | (390) | (300) | (300) | (300) | -- | | |
| RECOVERIES | (19,778) | (7,000) | (19,000) | (19,000) | (12,000) | 171% | (1) |
| COUNTY RECOVERY | (163,769) | (162,800) | (162,800) | (162,800) | -- | | |
| GRANTS / SUBSIDIES / REBATES | (3,120) | (1,680) | (1,680) | (1,680) | -- | | |
| | <u>(189,832)</u> | <u>(173,480)</u> | <u>(185,780)</u> | <u>(185,280)</u> | <u>(12,300)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 438,276 | 436,323 | 465,890 | 470,300 | 29,567 | 7% | (2) |
| ADMINISTRATIVE EXPENSE | 533 | 875 | 1,485 | 1,485 | 610 | | |
| OPERATING EXPENSE | 28,362 | 32,700 | 25,300 | 27,150 | (7,400) | 23% | (3) |
| COMMUNICATIONS | 7,897 | 11,109 | 7,540 | 7,509 | (3,569) | 32% | (4) |
| UTILITIES - HEAT, HYDRO, WATER | 19,150 | 23,674 | 20,616 | 22,954 | (3,058) | 13% | (5) |
| PROGRAM EXPENSES | 496 | 976 | 675 | 976 | (301) | | |
| MEETINGS, CONFERENCES, TRAINING | 13,675 | 25,903 | 10,450 | 11,516 | (15,453) | 60% | (6) |
| FUEL / TRANSPORTATION COSTS | 80,706 | 87,518 | 74,018 | 74,018 | (13,500) | 15% | (7) |
| MARKETING & PROMOTION | 745 | 900 | 900 | 900 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 62,072 | 102,947 | 103,765 | 103,765 | 818 | | |
| BLDG REPAIRS & MAINTENANCE | 13,359 | 18,797 | 7,500 | 7,500 | (11,297) | 60% | (8) |
| MAINTENANCE CONTRACTS | 6,991 | 8,088 | 7,000 | 10,752 | (1,088) | | |
| EQUIPMENT USAGE | (392,007) | (413,160) | (400,428) | (405,758) | 12,732 | | |
| | <u>280,253</u> | <u>336,650</u> | <u>324,711</u> | <u>333,067</u> | <u>(11,939)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>90,421</u> | <u>163,170</u> | <u>138,931</u> | <u>147,787</u> | <u>(24,239)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (5,475) | -- | -- | -- | -- | | |
| TRANSFER TO RESERVES & RES FUNDS | 249,575 | 261,500 | 261,500 | 261,500 | -- | | |
| | <u>244,101</u> | <u>261,500</u> | <u>261,500</u> | <u>261,500</u> | <u>--</u> | | |
| | <u>334,522</u> | <u>424,670</u> | <u>400,431</u> | <u>409,287</u> | <u>(24,239)</u> | 6% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Services charged to 3rd parties, 2014 budget was low | | | | | 4500-4000 | | |
| (2) Allocation within department | | | | | 4500-4100 | | |
| (3) Approximately \$5K less in small equipment needs in 2015 | | | | | 4500-4190 | | |
| (4) To be in line with 2014 actuals | | | | | 4500-4230 | | |
| (5) Budget inline with prior year | | | | | | | |
| (6) In prior year included staff time to attend training | | | | | | | |
| (7) Reflects lower fuel costs | | | | | | | |
| (8) Primarily for garbage collection costs | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: BRIDGES & CULVERTS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------|-----------------|----------------------|---------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 10,543 | 11,787 | 9,580 | 9,800 | (2,207) | | |
| MATERIALS | 15,902 | 23,000 | 20,000 | 21,000 | (3,000) | 13% | (1) |
| EQUIPMENT USAGE | 3,865 | 2,870 | 2,870 | 2,300 | -- | | |
| | <u>30,310</u> | <u>37,657</u> | <u>32,450</u> | <u>33,100</u> | <u>(5,207)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>30,310</u> | <u>37,657</u> | <u>32,450</u> | <u>33,100</u> | <u>(5,207)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (5,653) | (13,000) | -- | -- | 13,000 | 100% | (2) |
| | <u>(5,653)</u> | <u>(13,000)</u> | <u>--</u> | <u>--</u> | <u>13,000</u> | | |
| | <u>24,657</u> | <u>24,657</u> | <u>32,450</u> | <u>33,100</u> | <u>7,793</u> | 32% | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Anticipated work less than prior year budget | | | | | 4500-4110 | | |
| (2) There are no 2014 transfers to reserve for 2014 works to be completed in 2015 | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------|----------------|-----------------------|----------------|------------------------------|----------------|-----|
| ACTIVITY: ROADSIDE MAINTENANCE | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 96,106 | 112,195 | 88,190 | 89,000 | (24,005) | 21% | (1) |
| MATERIALS | 47,631 | 51,810 | 43,095 | 48,210 | (8,715) | 17% | (2) |
| EQUIPMENT USAGE | 59,977 | 75,950 | 70,950 | 61,633 | (5,000) | 7% | (3) |
| | <u>203,713</u> | <u>239,955</u> | <u>202,235</u> | <u>198,843</u> | <u>(37,720)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>203,713</u> | <u>239,955</u> | <u>202,235</u> | <u>198,843</u> | <u>(37,720)</u> | | |
| OTHER | -- | -- | -- | -- | -- | | |
| | <u>203,713</u> | <u>239,955</u> | <u>202,235</u> | <u>198,843</u> | <u>(37,720)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Allocation within department | | | | | 4500-4120 | | |
| (2) Based on work to be performed in 2015 | | | | | 4500-4121 | | |
| (3) More inline with prior year actual | | | | | 4500-4122 | | |
| | | | | | 4500-4123 | | |
| | | | | | 4500-4124 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: SURFACE MAINTENANCE | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------|----------------|-----------------------|----------------|---------------------|------------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 123,361 | 103,108 | 76,660 | 77,500 | (26,448) | 26% | (1) |
| MATERIALS | 60,717 | 277,200 | 276,200 | 197,006 | (1,000) | | |
| EQUIPMENT USAGE | 54,410 | 84,900 | 76,370 | 75,532 | (8,530) | 10% | (2) |
| | <u>238,488</u> | <u>465,208</u> | <u>429,230</u> | <u>350,038</u> | <u>(35,978)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>238,488</u> | <u>465,208</u> | <u>429,230</u> | <u>350,038</u> | <u>(35,978)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | -- | (95,000) | (95,000) | -- | -- | | |
| | -- | (95,000) | (95,000) | -- | -- | | |
| | <u>238,488</u> | <u>370,208</u> | <u>334,230</u> | <u>350,038</u> | <u>(35,978)</u> | | |
| EXPLANATION OF CHANGE: | | | | | | INCLUDES DEPARTMENTS: | |
| (1) Allocation within department | | | | | | 4500-4130 | |
| (2) Based on current year anticipated work | | | | | | 4500-4131 | |
| | | | | | | 4500-4132 | |
| | | | | | | 4500-4140 | |
| | | | | | | 4500-4141 | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADS, SIDEWALKS & PARKING LOTS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------|-----------------|-----------------------|----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 103,239 | 100,235 | 76,690 | 77,700 | (23,545) | 23% | (1) |
| UTILITIES - HEAT, HYDRO, WATER | 486 | 1,500 | 500 | 1,500 | (1,000) | | |
| LAND MAINTENANCE & IMPROVEMENT | -- | 16,000 | 5,000 | 1,500 | (11,000) | 69% | (2) |
| SNOW REMOVAL AND SANDING | 33,173 | 15,000 | 15,000 | 1,500 | -- | | |
| MATERIALS | 192,695 | 209,020 | 120,620 | 135,920 | (88,400) | 42% | (3) |
| EQUIPMENT USAGE | 19,107 | 33,760 | 33,760 | 35,510 | -- | | |
| | <u>348,699</u> | <u>375,515</u> | <u>251,570</u> | <u>253,630</u> | <u>(123,945)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>348,699</u> | <u>375,515</u> | <u>251,570</u> | <u>253,630</u> | <u>(123,945)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (3,219) | (71,000) | -- | -- | 71,000 | 100% | (4) |
| | <u>(3,219)</u> | <u>(71,000)</u> | <u>--</u> | <u>--</u> | <u>71,000</u> | | |
| | <u>345,480</u> | <u>304,515</u> | <u>251,570</u> | <u>253,630</u> | <u>(52,945)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Allocation within department | | | | | 4500-4160 | | |
| (2) Minimal work anticipated in 2015 | | | | | 4500-4161 | | |
| (3) Materials are primarily contractors for sidewalk repairs | | | | | 4500-4200 | | |
| (4) In 2014 it was to fund sidewalk repairs carried forward from prior year | | | | | 4500-4205 | | |
| | | | | | 4500-4220 | | |
| | | | | | 4500-4522 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: WINTER CONTROL | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|----------------|----------------|-----------------------|----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 149,586 | 184,543 | 138,040 | 139,500 | (46,503) | 25% | (1) |
| CONTRACTED SERVICES | 4,180 | -- | -- | -- | -- | | |
| MATERIALS | 144,716 | 143,037 | 135,936 | 142,677 | (7,101) | | |
| EQUIPMENT USAGE | 176,145 | 135,070 | 135,070 | 151,399 | -- | | |
| | <u>474,627</u> | <u>462,650</u> | <u>409,046</u> | <u>433,576</u> | <u>(53,604)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>474,627</u> | <u>462,650</u> | <u>409,046</u> | <u>433,576</u> | <u>(53,604)</u> | | |
| OTHER | -- | -- | -- | -- | -- | | |
| | <u>474,627</u> | <u>462,650</u> | <u>409,046</u> | <u>433,576</u> | <u>(53,604)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Estimated for a normal year | | | | | 4500-4150 | | |
| | | | | | 4500-4151 | | |
| | | | | | 4500-4152 | | |
| | | | | | 4500-4153 | | |
| | | | | | 4500-4221 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|-----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (6,792) | (13,285) | (13,285) | (12,450) | -- | | |
| RECOVERIES | -- | (100) | (100) | (50) | -- | | |
| COUNTY RECOVERY | (114,622) | (103,034) | (98,326) | (26,018) | 4,708 | | |
| | <u>(121,414)</u> | <u>(116,419)</u> | <u>(111,711)</u> | <u>(38,518)</u> | <u>4,708</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 111,570 | 133,389 | 116,740 | 117,710 | (16,649) | 12% | (1) |
| OPERATING EXPENSE | 1,465 | 10,505 | 2,500 | 10,280 | (8,005) | 76% | (2) |
| PROGRAM EXPENSES | -- | 70 | 70 | 70 | -- | | |
| MARKETING & PROMOTION | 5,119 | 10,875 | 5,200 | 5,725 | (5,675) | 52% | (3) |
| MATERIALS | 3,069 | 2,000 | 5,000 | 7,000 | 3,000 | 150% | (4) |
| EQUIPMENT USAGE | 76,769 | 80,610 | 81,208 | 79,184 | 598 | | |
| | <u>197,991</u> | <u>237,449</u> | <u>210,718</u> | <u>219,969</u> | <u>(26,731)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>76,577</u> | <u>121,030</u> | <u>99,007</u> | <u>181,451</u> | <u>(22,023)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | -- | -- | (3,000) | (3,000) | (3,000) | | |
| TRANSFER TO RESERVES & RES FUNDS | -- | -- | -- | 5,000 | -- | | |
| | <u>--</u> | <u>--</u> | <u>(3,000)</u> | <u>2,000</u> | <u>(3,000)</u> | | |
| | <u>76,577</u> | <u>121,030</u> | <u>96,007</u> | <u>183,451</u> | <u>(25,023)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Allocation within department | | | | | 4500-4203 | | |
| (2) Anticipated savings in printing costs | | | | | 4500-4207 | | |
| (3) Will be seeking less expensive promotion options | | | | | 4500-4209 | | |
| (4) \$3k for promotional trees, not done prior year | | | | | 4500-500** | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PARKS AND ARENA ACTIVITY: TOTAL ALL ACTIVITIES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (48,914) | (42,500) | (42,500) | (42,500) | -- | | |
| ICE RENTAL | (241,144) | (199,131) | (226,549) | (230,000) | (27,418) | 14% | |
| RENT / LEASES | (18,483) | (15,100) | (17,500) | (15,500) | (2,400) | | |
| USER FEES | (80,028) | (57,481) | (55,714) | (55,714) | 1,767 | | |
| RECOVERIES | (7,500) | (7,000) | (7,500) | (7,500) | (500) | | |
| GRANTS / SUBSIDIES / REBATES | (7,567) | (3,500) | (3,500) | (3,500) | -- | | |
| DONATIONS / FUNDRAISING | (1,850) | -- | -- | -- | -- | | |
| | <u>(405,486)</u> | <u>(324,712)</u> | <u>(353,263)</u> | <u>(354,714)</u> | <u>(28,551)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 695,418 | 669,220 | 668,299 | 678,131 | (921) | | |
| ADMINISTRATIVE EXPENSE | (50) | 175 | 675 | 2,375 | 500 | | |
| OPERATING EXPENSE | 9,733 | 15,625 | 13,655 | 18,973 | (1,970) | | |
| COMMUNICATIONS | 7,993 | 8,340 | 7,990 | 7,990 | (350) | | |
| UTILITIES - HEAT, HYDRO, WATER | 201,976 | 196,666 | 202,519 | 209,440 | 5,853 | | |
| SUPPLIES | 40,035 | 33,100 | 33,100 | 33,100 | -- | | |
| PROGRAM EXPENSES | 7,804 | 9,850 | 15,350 | 14,900 | 5,500 | 56% | |
| MEETINGS, CONFERENCES, TRAINING | 150 | 2,250 | 4,750 | 4,750 | 2,500 | | |
| FUEL / TRANSPORTATION COSTS | 20,364 | 20,645 | 18,575 | 20,213 | (2,070) | | |
| CONTRACTED SERVICES | 13,900 | 13,580 | 7,160 | 7,160 | (6,420) | 47% | |
| MARKETING & PROMOTION | 38,945 | 41,100 | 34,800 | 33,800 | (6,300) | 15% | |
| GRANTS TO VOLUNTEER ORGANIZATIONS | 36,000 | 36,000 | 36,000 | 36,000 | -- | | |
| LAND MAINTENANCE & IMPROVEMENT | 24,962 | 35,400 | 37,200 | 35,800 | 1,800 | | |
| EQUIP REPAIRS & MAINTENANCE | 73,598 | 82,853 | 79,703 | 81,069 | (3,150) | | |
| BLDG REPAIRS & MAINTENANCE | 26,771 | 33,275 | 32,675 | 32,999 | (600) | | |
| SNOW REMOVAL AND SANDING | 14,735 | 10,300 | 18,300 | 13,360 | 8,000 | 78% | |
| MAINTENANCE CONTRACTS | 22,103 | 20,844 | 20,250 | 21,153 | (594) | | |
| | <u>1,234,438</u> | <u>1,229,223</u> | <u>1,231,001</u> | <u>1,251,213</u> | <u>1,778</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>828,952</u> | <u>904,511</u> | <u>877,738</u> | <u>896,499</u> | <u>(26,773)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (30) | -- | -- | -- | -- | | |
| TRANSFER TO RESERVES & RES FUNDS | 55,397 | 29,710 | 376,710 | 316,710 | 347,000 | 1168% | |
| | <u>55,367</u> | <u>29,710</u> | <u>376,710</u> | <u>316,710</u> | <u>347,000</u> | | |
| | <u>884,319</u> | <u>934,221</u> | <u>1,254,448</u> | <u>1,213,209</u> | <u>320,227</u> | | |
| SUMMARY OF ALL PARKS ACTIVITIES: | | | | | | | |
| ADMINISTRATION | | | 159,075 | | | | |
| ARENA | | | 439,065 | | | | |
| PARKS | | | 473,005 | | | | |
| PARKS PROGRAMS | | | 21,201 | | | | |
| CAMI PARKS / SUZUKI HOUSE | | | 162,102 | | | | |
| | | | <u>1,254,448</u> | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PARKS AND ARENA ACTIVITY: ADMINISTRATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|----------------|----------------|-----------------------|----------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 117,469 | 118,281 | 114,010 | 115,100 | (4,271) | | |
| ADMINISTRATIVE EXPENSE | (58) | 75 | 75 | 75 | -- | | |
| OPERATING EXPENSE | -- | 100 | 100 | 100 | -- | | |
| COMMUNICATIONS | 781 | 840 | 840 | 840 | -- | | |
| PROGRAM EXPENSES | 776 | 1,150 | 6,650 | 6,200 | 5,500 | 478% | (1) |
| MEETINGS, CONFERENCES, TRAINING | -- | -- | 1,500 | 1,500 | 1,500 | | |
| FUEL / TRANSPORTATION COSTS | 252 | 300 | 300 | 300 | -- | | |
| MARKETING & PROMOTION | 33,268 | 32,000 | 25,000 | 25,000 | (7,000) | 22% | (2) |
| EQUIP REPAIRS & MAINTENANCE | -- | 100 | 100 | 100 | -- | | |
| | <u>152,488</u> | <u>152,846</u> | <u>148,575</u> | <u>149,215</u> | <u>(4,271)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>152,488</u> | <u>152,846</u> | <u>148,575</u> | <u>149,215</u> | <u>(4,271)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 10,500 | 10,500 | 10,500 | 10,500 | -- | | |
| | <u>10,500</u> | <u>10,500</u> | <u>10,500</u> | <u>10,500</u> | <u>--</u> | | |
| | <u>162,988</u> | <u>163,346</u> | <u>159,075</u> | <u>159,715</u> | <u>(4,271)</u> | | |

EXPLANATION OF CHANGE:

- (1) \$7K for bicycle committee previously in Council's budget
- (2) Anticipated savings

INCLUDES DEPARTMENTS:

5000-4000

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PARKS AND ARENA ACTIVITY: ARENA | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (26,728) | (26,000) | (26,000) | (26,000) | -- | | |
| ICE RENTAL | (241,144) | (199,131) | (226,549) | (230,000) | (27,418) | 14% | (1) |
| RENT / LEASES | (8,334) | (5,800) | (8,200) | (6,200) | (2,400) | | |
| USER FEES | (7,819) | (7,121) | (7,354) | (7,354) | (233) | | |
| | <u>(284,025)</u> | <u>(238,052)</u> | <u>(268,103)</u> | <u>(269,554)</u> | <u>(30,051)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 243,851 | 213,318 | 205,008 | 208,407 | (8,310) | | |
| ADMINISTRATIVE EXPENSE | -- | -- | 400 | 2,100 | 400 | | |
| OPERATING EXPENSE | 3,987 | 6,595 | 5,050 | 6,843 | (1,545) | | |
| COMMUNICATIONS | 3,570 | 1,200 | 2,100 | 2,100 | 900 | | |
| UTILITIES - HEAT, HYDRO, WATER | 95,523 | 91,321 | 96,100 | 102,454 | 4,779 | 5% | (2) |
| SUPPLIES | 13,827 | 13,100 | 13,100 | 13,100 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | -- | 1,750 | 1,750 | 1,750 | -- | | |
| FUEL / TRANSPORTATION COSTS | 2,965 | 4,845 | 3,275 | 4,913 | (1,570) | | |
| MARKETING & PROMOTION | -- | 500 | 500 | 500 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 19,203 | 23,000 | 23,000 | 23,096 | -- | | |
| BLDG REPAIRS & MAINTENANCE | 10,867 | 15,575 | 15,575 | 15,809 | -- | | |
| SNOW REMOVAL AND SANDING | 4,970 | 5,400 | 8,400 | 8,400 | 3,000 | 56% | (3) |
| MAINTENANCE CONTRACTS | 13,673 | 11,700 | 11,700 | 11,875 | -- | | |
| | <u>412,436</u> | <u>388,304</u> | <u>385,958</u> | <u>401,347</u> | <u>(2,346)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>128,412</u> | <u>150,252</u> | <u>117,855</u> | <u>131,793</u> | <u>(32,397)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 19,210 | 19,210 | 321,210 | 269,210 | 302,000 | 1572% | (4) |
| | <u>19,210</u> | <u>19,210</u> | <u>321,210</u> | <u>269,210</u> | <u>302,000</u> | | |
| | <u>147,622</u> | <u>169,462</u> | <u>439,065</u> | <u>401,003</u> | <u>269,603</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Prior year estimated revenues were low | | | | | 5000-6020 | | |
| (2) Prior year budgeted utility costs were low | | | | | | | |
| (3) Anticipated increase in snow removal costs | | | | | | | |
| (4) Add \$100K to existing \$19K for facility, balance for current and future year capital projects | | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|-----------------|-----------------|------------------------|-----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| USER FEES | (46,848) | (22,800) | (20,800) | (20,800) | 2,000 | | |
| RECOVERIES | (7,500) | (7,000) | (7,500) | (7,500) | (500) | | |
| GRANTS / SUBSIDIES / REBATES | (7,567) | (3,500) | (3,500) | (3,500) | -- | | |
| | <u>(61,915)</u> | <u>(33,300)</u> | <u>(31,800)</u> | <u>(31,800)</u> | <u>1,500</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 314,293 | 303,305 | 309,650 | 314,723 | 6,345 | | |
| ADMINISTRATIVE EXPENSE | 8 | 100 | 200 | 200 | 100 | | |
| OPERATING EXPENSE | 5,553 | 7,880 | 7,455 | 10,980 | (425) | | |
| COMMUNICATIONS | 3,643 | 6,250 | 5,000 | 5,000 | (1,250) | | |
| UTILITIES - HEAT, HYDRO, WATER | 33,785 | 31,950 | 33,950 | 32,700 | 2,000 | | |
| PROGRAM EXPENSES | 3,966 | 4,700 | 4,700 | 4,700 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 150 | 500 | 1,500 | 1,500 | 1,000 | | |
| FUEL / TRANSPORTATION COSTS | 17,147 | 15,500 | 15,000 | 15,000 | (500) | | |
| MARKETING & PROMOTION | 1,360 | 4,600 | 5,300 | 4,300 | 700 | | |
| LAND MAINTENANCE & IMPROVEMENT | 24,635 | 29,900 | 33,200 | 30,800 | 3,300 | 11% | (1) |
| EQUIP REPAIRS & MAINTENANCE | 33,706 | 39,350 | 36,300 | 37,500 | (3,050) | 8% | (2) |
| BLDG REPAIRS & MAINTENANCE | 11,265 | 11,700 | 11,100 | 11,100 | (600) | | |
| SNOW REMOVAL AND SANDING | 2,735 | 900 | 900 | 900 | -- | | |
| MAINTENANCE CONTRACTS | 3,575 | 3,550 | 3,550 | 3,600 | -- | | |
| | <u>455,821</u> | <u>460,185</u> | <u>467,805</u> | <u>473,003</u> | <u>7,620</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>393,906</u> | <u>426,885</u> | <u>436,005</u> | <u>441,203</u> | <u>9,120</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 25,687 | -- | 37,000 | 37,000 | 37,000 | | |
| | <u>25,687</u> | <u>--</u> | <u>37,000</u> | <u>37,000</u> | <u>37,000</u> | | |
| | <u>419,593</u> | <u>426,885</u> | <u>473,005</u> | <u>478,203</u> | <u>46,120</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Regular annual maintenance items plus \$3K for fence for baseline Victoria main diamond | | | | | 5000-6050 | | |
| (2) Anticipated less than prior year | | | | | | | |

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS PROGRAMS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|-----------------|-----------------|-----------------|-----------------|------------------------------|----------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (22,187) | (16,500) | (16,500) | (16,500) | -- | | |
| USER FEES | (5,361) | (7,560) | (7,560) | (7,560) | -- | | |
| DONATIONS / FUNDRAISING | (1,850) | -- | -- | -- | -- | | |
| | (29,398) | (24,060) | (24,060) | (24,060) | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 2,871 | 2,806 | 9,001 | 9,001 | 6,195 | 221% | (1) |
| OPERATING EXPENSE | 192 | 1,050 | 1,050 | 1,050 | -- | | |
| COMMUNICATIONS | -- | 50 | 50 | 50 | -- | | |
| SUPPLIES | 26,208 | 20,000 | 20,000 | 20,000 | -- | | |
| PROGRAM EXPENSES | 3,062 | 4,000 | 4,000 | 4,000 | -- | | |
| CONTRACTED SERVICES | 13,900 | 13,580 | 7,160 | 7,160 | (6,420) | 47% | (2) |
| MARKETING & PROMOTION | 4,317 | 4,000 | 4,000 | 4,000 | -- | | |
| | 50,550 | 45,486 | 45,261 | 45,261 | (225) | | |
| NET OPERATING (REVENUE) EXPENSE | 21,152 | 21,426 | 21,201 | 21,201 | (225) | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (30) | -- | -- | -- | -- | | |
| | (30) | -- | -- | -- | -- | | |
| | 21,122 | 21,426 | 21,201 | 21,201 | (225) | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) } Santa's Village, move coordinator from contracted services to payroll | | | | | 5000-6051 | | |
| (2) } | | | | | 5000-6100 | | |
| | | | | | 5000-6110 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: PARKS AND ARENA | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------|-----------------|------------------------|-----------------|------------------------------|----------------|----------|
| ACTIVITY: CAMI PARKS / SUZUKI HOUSE | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| RENT / LEASES | (10,149) | (9,300) | (9,300) | (9,300) | -- | | |
| USER FEES | (20,000) | (20,000) | (20,000) | (20,000) | -- | | |
| | <u>(30,149)</u> | <u>(29,300)</u> | <u>(29,300)</u> | <u>(29,300)</u> | -- | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 16,934 | 31,510 | 30,630 | 30,900 | (880) | | |
| UTILITIES - HEAT, HYDRO, WATER | 72,668 | 73,395 | 72,469 | 74,286 | (926) | | |
| GRANTS TO VOLUNTEER ORGANIZATIONS | 36,000 | 36,000 | 36,000 | 36,000 | -- | | |
| LAND MAINTENANCE & IMPROVEMENT | 327 | 5,500 | 4,000 | 5,000 | (1,500) | | |
| EQUIP REPAIRS & MAINTENANCE | 20,689 | 20,403 | 20,303 | 20,373 | (100) | | |
| BLDG REPAIRS & MAINTENANCE | 4,638 | 6,000 | 6,000 | 6,090 | -- | | |
| SNOW REMOVAL AND SANDING | 7,030 | 4,000 | 9,000 | 4,060 | 5,000 | | 125% (1) |
| MAINTENANCE CONTRACTS | 4,856 | 5,594 | 5,000 | 5,678 | (594) | | |
| | <u>163,142</u> | <u>182,402</u> | <u>183,402</u> | <u>182,387</u> | <u>1,000</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>132,994</u> | <u>153,102</u> | <u>154,102</u> | <u>153,087</u> | <u>1,000</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | -- | -- | 8,000 | -- | 8,000 | | |
| | <u>--</u> | <u>--</u> | <u>8,000</u> | <u>--</u> | <u>8,000</u> | | |
| | <u>132,994</u> | <u>153,102</u> | <u>162,102</u> | <u>153,087</u> | <u>9,000</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) To reflect new contract rates | | | | | 5000-6030 | | |
| | | | | | 5000-6040 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: TOTAL ALL ACTIVITIES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (4,489) | (4,000) | (4,000) | (4,000) | -- | | |
| RENT / LEASES | (24,496) | (22,287) | (12,625) | (22,287) | 9,662 | 43% | |
| USER FEES | (84,900) | (105,493) | (99,287) | (83,817) | 6,206 | 6% | |
| MEMBERSHIPS | (115,132) | (165,050) | (122,100) | (122,100) | 42,950 | 26% | |
| RECOVERIES | (308) | -- | -- | -- | -- | | |
| GRANTS / SUBSIDIES / REBATES | (4,620) | (8,624) | (6,924) | (6,924) | 1,700 | | |
| PROGRAM REVENUES | (239,080) | (246,901) | (264,232) | (262,280) | (17,331) | 7% | |
| DONATIONS / FUNDRAISING | (5,070) | -- | (2,700) | (900) | (2,700) | | |
| | <u>(478,094)</u> | <u>(552,355)</u> | <u>(511,868)</u> | <u>(502,308)</u> | <u>40,487</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 872,146 | 924,050 | 914,783 | 923,848 | (9,267) | | |
| ADMINISTRATIVE EXPENSE | 10,349 | 9,500 | 19,586 | 19,650 | 10,086 | 106% | |
| OPERATING EXPENSE | 14,670 | 19,590 | 21,540 | 20,496 | 1,950 | | |
| COMMUNICATIONS | 9,869 | 11,000 | 10,000 | 10,000 | (1,000) | | |
| UTILITIES - HEAT, HYDRO, WATER | 151,629 | 141,305 | 153,110 | 159,888 | 11,805 | 8% | |
| SUPPLIES | 13,094 | 20,959 | 17,160 | 18,882 | (3,799) | 18% | |
| PROGRAM EXPENSES | 12,732 | 13,617 | 15,556 | 15,554 | 1,939 | | |
| MEETINGS, CONFERENCES, TRAINING | 3,888 | 4,880 | 4,972 | 4,980 | 92 | | |
| FUEL / TRANSPORTATION COSTS | 628 | 1,860 | 1,860 | 1,875 | -- | | |
| CONTRACTED SERVICES | 4,488 | 5,100 | 4,992 | 4,992 | (108) | | |
| MARKETING & PROMOTION | 279 | 2,500 | 1,400 | 2,403 | (1,100) | | |
| EQUIP REPAIRS & MAINTENANCE | 54,481 | 51,400 | 57,600 | 52,050 | 6,200 | 12% | |
| BLDG REPAIRS & MAINTENANCE | 11,208 | 20,450 | 19,750 | 20,757 | (700) | | |
| SNOW REMOVAL AND SANDING | 7,080 | 5,500 | 10,000 | 10,000 | 4,500 | 82% | |
| MAINTENANCE CONTRACTS | 17,476 | 21,661 | 18,000 | 21,986 | (3,661) | 17% | |
| | <u>1,184,016</u> | <u>1,253,372</u> | <u>1,270,309</u> | <u>1,287,361</u> | <u>16,937</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>705,922</u> | <u>701,017</u> | <u>758,441</u> | <u>785,053</u> | <u>57,424</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 10,770 | 8,000 | 16,000 | 14,000 | 8,000 | 100% | |
| | <u>10,770</u> | <u>8,000</u> | <u>16,000</u> | <u>14,000</u> | <u>8,000</u> | | |
| | <u>716,692</u> | <u>709,017</u> | <u>774,441</u> | <u>799,053</u> | <u>65,424</u> | | |
| SUMMARY OF ALL VICTORIA PARK COMMUNITY CENTRE ACTIVITIES: | | | | | | | |
| ADMINISTRATION | | | 146,796 | | | | |
| AQUATICS | | | 99,720 | | | | |
| FITNESS | | | 2,364 | | | | |
| PROGRAMS | | | 27,311 | | | | |
| FACILITY | | | 498,250 | | | | |
| | | | <u>774,441</u> | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: ADMINISTRATION | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-----------------------|----------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (2,074) | (1,000) | -- | -- | 1,000 | | |
| USER FEES | (693) | (500) | (500) | (500) | -- | | |
| MEMBERSHIPS | (115,132) | (165,050) | -- | -- | 165,050 | 100% | (1) |
| RECOVERIES | (229) | -- | -- | -- | -- | | |
| | <u>(118,128)</u> | <u>(166,550)</u> | <u>(500)</u> | <u>(500)</u> | <u>166,050</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 117,579 | 110,930 | 116,410 | 117,570 | 5,480 | | |
| ADMINISTRATIVE EXPENSE | 10,349 | 9,500 | 19,586 | 19,650 | 10,086 | 106% | (2) |
| OPERATING EXPENSE | 766 | 600 | 600 | 600 | -- | | |
| COMMUNICATIONS | 9,869 | 11,000 | 10,000 | 10,000 | (1,000) | | |
| SUPPLIES | 683 | -- | -- | -- | -- | | |
| PROGRAM EXPENSES | 131 | 100 | 100 | 100 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | -- | 300 | 100 | 100 | (200) | | |
| FUEL / TRANSPORTATION COSTS | -- | 100 | 100 | 100 | -- | | |
| MARKETING & PROMOTION | -- | 300 | 200 | 200 | (100) | | |
| EQUIP REPAIRS & MAINTENANCE | -- | 200 | 200 | 200 | -- | | |
| | <u>139,376</u> | <u>133,030</u> | <u>147,296</u> | <u>148,520</u> | <u>14,266</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>21,248</u> | <u>(33,520)</u> | <u>146,796</u> | <u>148,020</u> | <u>180,316</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 8,000 | 8,000 | -- | -- | (8,000) | 100% | (3) |
| | <u>8,000</u> | <u>8,000</u> | <u>--</u> | <u>--</u> | <u>(8,000)</u> | | |
| | <u>29,248</u> | <u>(25,520)</u> | <u>146,796</u> | <u>148,020</u> | <u>172,316</u> | | |

EXPLANATION OF CHANGE:

- (1) Revenue has been moved from Admin to the Aquatics or Fitness, where the revenue relates
- (2) \$10K for photocopier charges previously in the IT department
- (3) The transfer is for the Fitness Centre where the transfer is now budgeted

INCLUDES DEPARTMENTS:

5100-4000

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTR ACTIVITY: AQUATICS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | -- | -- | (1,000) | (1,000) | (1,000) | | |
| RENT / LEASES | (15,342) | (12,835) | (12,025) | (12,835) | 810 | | |
| USER FEES | (25,285) | (32,400) | (30,000) | (30,000) | 2,400 | | |
| MEMBERSHIPS | -- | -- | (17,700) | (17,700) | (17,700) | | |
| RECOVERIES | (78) | -- | -- | -- | -- | | |
| PROGRAM REVENUES | (129,571) | (132,685) | (144,203) | (144,171) | (11,518) | 9% | (1) |
| DONATIONS / FUNDRAISING | (5,050) | -- | (2,700) | (900) | (2,700) | | |
| | <u>(175,327)</u> | <u>(177,920)</u> | <u>(207,628)</u> | <u>(206,606)</u> | <u>(29,708)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 277,372 | 299,747 | 286,600 | 297,057 | (13,147) | | |
| OPERATING EXPENSE | 4,331 | 3,750 | 6,460 | 3,756 | 2,710 | 72% | (2) |
| SUPPLIES | 4,032 | 10,469 | 6,000 | 7,700 | (4,469) | 43% | (3) |
| PROGRAM EXPENSES | 4,580 | 3,822 | 5,311 | 5,309 | 1,489 | | |
| MEETINGS, CONFERENCES, TRAINING | 1,854 | 2,100 | 2,392 | 2,400 | 292 | | |
| FUEL / TRANSPORTATION COSTS | 231 | 385 | 385 | 400 | -- | | |
| MARKETING & PROMOTION | -- | 200 | 200 | 203 | -- | | |
| | <u>292,400</u> | <u>320,473</u> | <u>307,348</u> | <u>316,825</u> | <u>(13,125)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>117,073</u> | <u>142,553</u> | <u>99,720</u> | <u>110,219</u> | <u>(42,833)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 2,750 | -- | -- | 4,000 | -- | | |
| | <u>2,750</u> | <u>--</u> | <u>--</u> | <u>4,000</u> | <u>--</u> | | |
| | <u>119,823</u> | <u>142,553</u> | <u>99,720</u> | <u>114,219</u> | <u>(42,833)</u> | | |

EXPLANATION OF CHANGE:

- (1) Revenue previously in Administration activity
- (2) Aquatic supplies funded through donation
- (3) To move more in line with 2014 actuals

INCLUDES DEPARTMENTS:

5100-6060

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FITNESS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|-----------------|-----------------|-------------------------|------------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| USER FEES | (13,762) | (24,039) | (19,436) | (3,966) | 4,603 | 19% | (1) |
| MEMBERSHIPS | -- | -- | (104,400) | (104,400) | (104,400) | | |
| PROGRAM REVENUES | (4,672) | (2,500) | (4,000) | (4,000) | (1,500) | | |
| DONATIONS / FUNDRAISING | (20) | -- | -- | -- | -- | | |
| | <u>(18,454)</u> | <u>(26,539)</u> | <u>(127,836)</u> | <u>(112,366)</u> | <u>(101,297)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 116,448 | 128,117 | 108,170 | 109,401 | (19,947) | 16% | (2) |
| OPERATING EXPENSE | 170 | 1,150 | 1,150 | 1,150 | -- | | |
| SUPPLIES | 437 | 550 | 1,550 | 1,550 | 1,000 | | |
| PROGRAM EXPENSES | 138 | 500 | 500 | 500 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 1,154 | 1,480 | 1,480 | 1,480 | -- | | |
| FUEL / TRANSPORTATION COSTS | 153 | 550 | 550 | 550 | -- | | |
| CONTRACTED SERVICES | 1,274 | 1,500 | 1,500 | 1,500 | -- | | |
| MARKETING & PROMOTION | -- | 300 | 300 | 300 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 2,988 | 7,000 | 7,000 | 7,000 | -- | | |
| | <u>122,762</u> | <u>141,147</u> | <u>122,200</u> | <u>123,431</u> | <u>(18,947)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>104,309</u> | <u>114,608</u> | <u>(5,636)</u> | <u>11,065</u> | <u>(120,244)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 20 | -- | 8,000 | 10,000 | 8,000 | | |
| | <u>20</u> | <u>--</u> | <u>8,000</u> | <u>10,000</u> | <u>8,000</u> | | |
| | <u>104,329</u> | <u>114,608</u> | <u>2,364</u> | <u>21,065</u> | <u>(112,244)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Revenue previously in Administration activity | | | | | | | |
| (2) Starting 2015 30% of fitness programmer allocated to programs | | | | | | | |
| (3) Transfer previously in Administration activity | | | | | 5100-6070 | | |

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTR | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------------|---------------------|----------------|-----|
| ACTIVITY: PROGRAMS | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| USER FEES | (45,160) | (48,554) | (49,351) | (49,351) | (797) | | |
| GRANTS / SUBSIDIES / REBATES | (4,620) | (8,624) | (6,924) | (6,924) | 1,700 | | |
| PROGRAM REVENUES | <u>(104,837)</u> | <u>(111,716)</u> | <u>(116,029)</u> | <u>(114,109)</u> | <u>(4,313)</u> | | |
| | <u>(154,617)</u> | <u>(168,894)</u> | <u>(172,304)</u> | <u>(170,384)</u> | <u>(3,410)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 159,185 | 153,342 | 174,853 | 170,615 | 21,511 | 14% | (1) |
| OPERATING EXPENSE | 469 | 1,490 | 1,490 | 1,490 | -- | | |
| SUPPLIES | 6,524 | 8,440 | 8,110 | 8,110 | (330) | | |
| PROGRAM EXPENSES | 7,883 | 9,195 | 9,645 | 9,645 | 450 | | |
| MEETINGS, CONFERENCES, TRAINING | 853 | 700 | 700 | 700 | -- | | |
| FUEL / TRANSPORTATION COSTS | 244 | 825 | 825 | 825 | -- | | |
| CONTRACTED SERVICES | 3,213 | 3,600 | 3,492 | 3,492 | (108) | | |
| MARKETING & PROMOTION | 215 | 1,500 | 500 | 1,500 | (1,000) | | |
| | <u>178,586</u> | <u>179,092</u> | <u>199,615</u> | <u>196,377</u> | <u>20,523</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>23,969</u> | <u>10,198</u> | <u>27,311</u> | <u>25,993</u> | <u>17,113</u> | | |
| OTHER | | | | | | | |
| | -- | -- | -- | -- | -- | | |
| | <u>23,969</u> | <u>10,198</u> | <u>27,311</u> | <u>25,993</u> | <u>17,113</u> | | |

EXPLANATION OF CHANGE:

(1) Starting 2015 30% of fitness programmer allocated to programs

INCLUDES DEPARTMENTS:

5100-6090

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: VICTORIA PARK COMMUNITY CENTR ACTIVITY: FACILITY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|-----------------|-----------------|-----------------------|-----------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (2,415) | (3,000) | (3,000) | (3,000) | -- | | |
| RENT / LEASES | (9,154) | (9,452) | (600) | (9,452) | 8,852 | 94% | (1) |
| | <u>(11,569)</u> | <u>(12,452)</u> | <u>(3,600)</u> | <u>(12,452)</u> | <u>8,852</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 201,563 | 231,914 | 228,750 | 229,205 | (3,164) | | |
| OPERATING EXPENSE | 8,934 | 12,600 | 11,840 | 13,500 | (760) | | |
| UTILITIES - HEAT, HYDRO, WATER | 151,629 | 141,305 | 153,110 | 159,888 | 11,805 | 8% | (2) |
| SUPPLIES | 1,418 | 1,500 | 1,500 | 1,522 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 28 | 300 | 300 | 300 | -- | | |
| MARKETING & PROMOTION | 64 | 200 | 200 | 200 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 51,493 | 44,200 | 50,400 | 44,850 | 6,200 | 14% | (3) |
| BLDG REPAIRS & MAINTENANCE | 11,208 | 20,450 | 19,750 | 20,757 | (700) | | |
| SNOW REMOVAL AND SANDING | 7,080 | 5,500 | 10,000 | 10,000 | 4,500 | 82% | (4) |
| MAINTENANCE CONTRACTS | 17,476 | 21,661 | 18,000 | 21,986 | (3,661) | 17% | (5) |
| | <u>450,892</u> | <u>479,630</u> | <u>493,850</u> | <u>502,208</u> | <u>14,220</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>439,324</u> | <u>467,178</u> | <u>490,250</u> | <u>489,756</u> | <u>23,072</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | -- | -- | 8,000 | -- | 8,000 | | |
| | <u>--</u> | <u>--</u> | <u>8,000</u> | <u>--</u> | <u>8,000</u> | | |
| | <u>439,324</u> | <u>467,178</u> | <u>498,250</u> | <u>489,756</u> | <u>31,072</u> | 7% | |

EXPLANATION OF CHANGE:

- (1) Loss of tenant who ran a childcare program
- (2) Increase utility cost line as prior year was low
- (3) Repair retaining wall, rear entrance \$3K, balance for shower and pipe repairs
- (4) Based on new contract pricing for snow removal and anticipated activity
- (5) Anticipated savings

INCLUDES DEPARTMENTS:

5100-4100

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: YOUTH CENTRE ACTIVITY: TOTAL ALL ACTIVITIES | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|------------------|------------------|-------------------------|------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (26,974) | (85,100) | (56,500) | (61,500) | 28,600 | 34% | |
| RENT / LEASES | (57,933) | (62,876) | (56,876) | (56,876) | 6,000 | 10% | |
| USER FEES | (30) | (150) | (150) | (150) | -- | | |
| MEMBERSHIPS | (1,466) | (3,000) | (2,000) | (2,000) | 1,000 | | |
| RECOVERIES | 263 | -- | (1,250) | (1,250) | (1,250) | | |
| GRANTS / SUBSIDIES / REBATES | (169,709) | (206,183) | (143,015) | (25,500) | 63,168 | 31% | |
| PROGRAM REVENUES | (18,296) | (13,510) | (13,400) | (13,400) | 110 | | |
| DONATIONS / FUNDRAISING | (122,940) | (104,200) | (109,700) | (109,700) | (5,500) | 5% | |
| | <u>(397,085)</u> | <u>(475,019)</u> | <u>(382,891)</u> | <u>(270,376)</u> | <u>92,128</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 748,990 | 767,890 | 717,343 | 664,915 | (50,547) | 7% | |
| ADMINISTRATIVE EXPENSE | 2,393 | 5,850 | 11,250 | 2,275 | 5,400 | 92% | |
| OPERATING EXPENSE | 18,260 | 23,894 | 17,600 | 14,355 | (6,294) | 26% | |
| COMMUNICATIONS | 7,494 | 6,600 | 6,600 | 6,600 | -- | | |
| UTILITIES - HEAT, HYDRO, WATER | 26,093 | 32,190 | 26,780 | 30,274 | (5,410) | 17% | |
| SUPPLIES | 9,173 | 26,475 | 13,000 | 14,625 | (13,475) | 51% | |
| PROGRAM EXPENSES | 29,395 | 38,969 | 33,225 | 18,350 | (5,744) | 15% | |
| MEETINGS, CONFERENCES, TRAINING | 2,732 | 8,077 | 5,502 | 1,552 | (2,575) | 32% | |
| FUEL / TRANSPORTATION COSTS | 4,517 | 14,325 | 7,224 | 3,874 | (7,101) | 50% | |
| PROFESSIONAL FEES | -- | 2,750 | 1,500 | -- | (1,250) | | |
| CONTRACTED SERVICES | 5,261 | 8,905 | 2,396 | 2,720 | (6,509) | 73% | |
| MARKETING & PROMOTION | 18,224 | 11,250 | 3,300 | 2,300 | (7,950) | 71% | |
| EQUIP REPAIRS & MAINTENANCE | 5,338 | 15,400 | 14,300 | 14,550 | (1,100) | | |
| BLDG REPAIRS & MAINTENANCE | 14,272 | 11,700 | 11,400 | 11,400 | (300) | | |
| SNOW REMOVAL AND SANDING | 4,515 | 3,200 | 4,500 | 4,500 | 1,300 | | |
| MAINTENANCE CONTRACTS | 7,844 | 9,060 | 8,066 | 8,066 | (994) | | |
| | <u>904,502</u> | <u>986,535</u> | <u>883,986</u> | <u>800,356</u> | <u>(102,549)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>507,417</u> | <u>511,516</u> | <u>501,095</u> | <u>529,980</u> | <u>(10,421)</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 10,000 | 10,000 | 7,500 | 7,500 | (2,500) | | |
| | <u>10,000</u> | <u>10,000</u> | <u>7,500</u> | <u>7,500</u> | <u>(2,500)</u> | | |
| | <u>517,417</u> | <u>521,516</u> | <u>508,595</u> | <u>537,480</u> | <u>(12,921)</u> | | |
| SUMMARY OF ALL YOUTH CENTRE ACTIVITIES: | | | | | | | |
| FACILITY | | | 97,244 | | | | |
| TECHNOLOGY PROGRAMS | | | 76,895 | | | | |
| GENERAL PROGRAMS | | | 334,456 | | | | |
| CAREER & SKILLS PROGRAM | | | -- | | | | |
| | | | <u>508,595</u> | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: YOUTH CENTRE ACTIVITY: FACILITY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|----------------------|----------------------|-----------------------------|-----------------------|-----------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| RENT / LEASES | (36,596) | (35,876) | (35,876) | (35,876) | -- | | |
| RECOVERIES | (1,129) | -- | (1,250) | (1,250) | (1,250) | | |
| | <u>(37,725)</u> | <u>(35,876)</u> | <u>(37,126)</u> | <u>(37,126)</u> | <u>(1,250)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 67,670 | 66,220 | 71,050 | 71,540 | 4,830 | 7% | (1) |
| OPERATING EXPENSE | 5,754 | 3,600 | 3,600 | 3,700 | -- | | |
| UTILITIES - HEAT, HYDRO, WATER | 26,093 | 32,190 | 26,780 | 30,274 | (5,410) | 17% | (2) |
| FUEL / TRANSPORTATION COSTS | 844 | 200 | 324 | 324 | 124 | | |
| CONTRACTED SERVICES | 32 | -- | -- | 324 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 2,504 | 8,650 | 8,650 | 8,650 | -- | | |
| BLDG REPAIRS & MAINTENANCE | 14,272 | 11,700 | 11,400 | 11,400 | (300) | | |
| SNOW REMOVAL AND SANDING | 4,515 | 3,200 | 4,500 | 4,500 | 1,300 | | |
| MAINTENANCE CONTRACTS | 7,844 | 9,060 | 8,066 | 8,066 | (994) | | |
| | <u>129,527</u> | <u>134,820</u> | <u>134,370</u> | <u>138,778</u> | <u>(450)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>91,802</u> | <u>98,944</u> | <u>97,244</u> | <u>101,652</u> | <u>(1,700)</u> | | |
| OTHER | | | | | | | |
| | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u><u>91,802</u></u> | <u><u>98,944</u></u> | <u><u>97,244</u></u> | <u><u>101,652</u></u> | <u><u>(1,700)</u></u> | | |

EXPLANATION OF CHANGE:

- (1) 2014 budget set too low as actual closer to \$68K
- (2) Over budgeted in prior year

INCLUDES DEPARTMENTS:

5200-4100

Town of Ingersoll

2015 Budget

March 12, 2015

| DEPARTMENT: YOUTH CENTRE | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------------|------------------------------|----------------|---------|
| ACTIVITY: TECHNOLOGY PROGRAMS | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 | ref |
| | | | | | unfav | & +/- 5% | |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (26,279) | (82,000) | (51,000) | (56,000) | 31,000 | | 38% (1) |
| RENT / LEASES | (20,900) | (19,500) | (19,500) | (19,500) | -- | | |
| RECOVERIES | (3,135) | -- | -- | -- | -- | | |
| GRANTS / SUBSIDIES / REBATES | (18,392) | (2,500) | -- | -- | 2,500 | | |
| PROGRAM REVENUES | -- | (250) | (250) | (250) | -- | | |
| DONATIONS / FUNDRAISING | (37,836) | (29,800) | (29,800) | (29,800) | -- | | |
| | <u>(106,542)</u> | <u>(134,050)</u> | <u>(100,550)</u> | <u>(105,550)</u> | <u>33,500</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 135,057 | 158,405 | 156,193 | 157,875 | (2,212) | | |
| ADMINISTRATIVE EXPENSE | 693 | 700 | 1,200 | 650 | 500 | | |
| OPERATING EXPENSE | 4,054 | 6,150 | 4,500 | 5,000 | (1,650) | | |
| SUPPLIES | 1,022 | 5,300 | 2,000 | 3,600 | (3,300) | | 62% (2) |
| PROGRAM EXPENSES | -- | 700 | 600 | 600 | (100) | | |
| MEETINGS, CONFERENCES, TRAINING | -- | 352 | 252 | 252 | (100) | | |
| FUEL / TRANSPORTATION COSTS | 106 | 1,750 | 550 | 550 | (1,200) | | |
| CONTRACTED SERVICES | 5,133 | 7,800 | 2,300 | 2,300 | (5,500) | | 71% (3) |
| MARKETING & PROMOTION | -- | 2,400 | 950 | 1,450 | (1,450) | | |
| EQUIP REPAIRS & MAINTENANCE | 932 | 3,400 | 1,400 | 1,650 | (2,000) | | |
| | <u>146,996</u> | <u>186,957</u> | <u>169,945</u> | <u>173,927</u> | <u>(17,012)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>40,455</u> | <u>52,907</u> | <u>69,395</u> | <u>68,377</u> | <u>16,488</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 10,000 | 10,000 | 7,500 | 7,500 | (2,500) | | |
| | <u>10,000</u> | <u>10,000</u> | <u>7,500</u> | <u>7,500</u> | <u>(2,500)</u> | | |
| | <u>50,455</u> | <u>62,907</u> | <u>76,895</u> | <u>75,877</u> | <u>13,988</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) Demand for services less than previously budgeted | | | | | 5200-6170 | | |
| (2) } Directly related to sale of services | | | | | 5200-6210 | | |
| (3) } | | | | | 5200-6270 | | |
| | | | | | 5200-6290 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: YOUTH CENTRE ACTIVITY: GENERAL PROGRAMS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|---|------------------|-------------------------|------------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (695) | (3,100) | (5,500) | (5,500) | (2,400) | | |
| RENT / LEASES | (437) | (7,500) | (1,500) | (1,500) | 6,000 | 80% | (1) |
| USER FEES | (30) | (150) | (150) | (150) | -- | | |
| MEMBERSHIPS | (1,466) | (3,000) | (2,000) | (2,000) | 1,000 | | |
| RECOVERIES | (2,973) | (7,500) | (7,500) | -- | -- | | |
| GRANTS / SUBSIDIES / REBATES | (13,926) | (26,600) | (32,400) | (25,500) | (5,800) | 22% | (2) |
| PROGRAM REVENUES | (18,296) | (13,260) | (13,150) | (13,150) | 110 | | |
| DONATIONS / FUNDRAISING | (82,216) | (74,400) | (79,900) | (79,900) | (5,500) | 7% | (3) |
| | <u>(120,040)</u> | <u>(135,510)</u> | <u>(142,100)</u> | <u>(127,700)</u> | <u>(6,590)</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 453,012 | 438,265 | 419,460 | 435,500 | (18,805) | | |
| ADMINISTRATIVE EXPENSE | 1,320 | 1,550 | 7,550 | 1,625 | 6,000 | 387% | (4) |
| OPERATING EXPENSE | 4,253 | 6,355 | 4,750 | 5,655 | (1,605) | | |
| COMMUNICATIONS | 7,494 | 6,600 | 6,600 | 6,600 | -- | | |
| SUPPLIES | 7,019 | 18,550 | 10,000 | 11,025 | (8,550) | 46% | (5) |
| PROGRAM EXPENSES | 16,231 | 13,950 | 17,750 | 17,750 | 3,800 | 27% | (6) |
| MEETINGS, CONFERENCES, TRAINING | 1,993 | 1,600 | 3,250 | 1,300 | 1,650 | | |
| FUEL / TRANSPORTATION COSTS | 1,161 | 3,000 | 2,000 | 3,000 | (1,000) | | |
| CONTRACTED SERVICES | 96 | 1,105 | 96 | 96 | (1,009) | | |
| MARKETING & PROMOTION | 719 | 850 | 850 | 850 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | 1,903 | 3,350 | 4,250 | 4,250 | 900 | | |
| | <u>495,200</u> | <u>495,175</u> | <u>476,556</u> | <u>487,651</u> | <u>(18,619)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>375,161</u> | <u>359,665</u> | <u>334,456</u> | <u>359,951</u> | <u>(25,209)</u> | | |
| OTHER | | | | | | | |
| | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u>375,161</u> | <u>359,665</u> | <u>334,456</u> | <u>359,951</u> | <u>(25,209)</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| | | | | | 5200-6090 | | |
| (1) | Initially budgeted in 2014 as canteen operation, never materialized | | | | | | |
| (2) | Based on grants to be received in 2015, varies year by year | | | | | | |
| (3) | 2015 will be the second year of operating Harvest Run, anticipated \$5.5K more in revenue | | | | | | |
| (4) | \$6K for photocopier previously in IT department | | | | | | |
| (5) | \$6K reduction in canteen supplies, see (1) above | | | | | | |
| (6) | Increase in Harvest Run expenses related to more participants | | | | | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: YOUTH CENTRE ACTIVITY: CAREER & SKILLS PROGRAM | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|---|------------------|------------------|-------------------------|------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| RECOVERIES | 7,500 | 7,500 | 7,500 | -- | -- | | |
| GRANTS / SUBSIDIES / REBATES | (137,391) | (177,083) | (110,615) | -- | 66,468 | 38% | (1) |
| DONATIONS / FUNDRAISING | (2,888) | -- | -- | -- | -- | | |
| | <u>(132,779)</u> | <u>(169,583)</u> | <u>(103,115)</u> | <u>--</u> | <u>66,468</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 93,252 | 105,000 | 70,640 | -- | (34,360) | 33% | (1) |
| ADMINISTRATIVE EXPENSE | 381 | 3,600 | 2,500 | -- | (1,100) | | |
| OPERATING EXPENSE | 4,199 | 7,789 | 4,750 | -- | (3,039) | 39% | (1) |
| SUPPLIES | 1,132 | 2,625 | 1,000 | -- | (1,625) | | |
| PROGRAM EXPENSES | 13,164 | 24,319 | 14,875 | -- | (9,444) | 39% | (1) |
| MEETINGS, CONFERENCES, TRAINING | 740 | 6,125 | 2,000 | -- | (4,125) | 67% | (1) |
| FUEL / TRANSPORTATION COSTS | 2,406 | 9,375 | 4,350 | -- | (5,025) | 54% | (1) |
| PROFESSIONAL FEES | -- | 2,750 | 1,500 | -- | (1,250) | | |
| MARKETING & PROMOTION | 17,505 | 8,000 | 1,500 | -- | (6,500) | 81% | (1) |
| | <u>132,779</u> | <u>169,583</u> | <u>103,115</u> | <u>--</u> | <u>(66,468)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>(0)</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| OTHER | | | | | | | |
| | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| | <u>(0)</u> | <u>--</u> | <u>--</u> | <u>--</u> | <u>--</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) This is a 100% funded program ending in 2015 | | | | | 5200-6195 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: MUSEUMS FACILITY | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|---------------|---------------|----------------------|---------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) | % if > \$2,500 & +/- 5% | ref |
| REVENUE | -- | -- | -- | -- | -- | | |
| EXPENSE | | | | | | | |
| OPERATING EXPENSE | -- | 200 | 200 | 200 | -- | | |
| UTILITIES - HEAT, HYDRO, WATER | 7,526 | 7,900 | 6,900 | 7,900 | (1,000) | | |
| LAND MAINTENANCE & IMPROVEMENT | 157 | 1,000 | 1,000 | 1,000 | -- | | |
| EQUIP REPAIRS & MAINTENANCE | -- | 500 | 500 | 500 | -- | | |
| BLDG REPAIRS & MAINTENANCE | 1,775 | 5,000 | 5,000 | 5,000 | -- | | |
| SNOW REMOVAL AND SANDING | 2,775 | 1,000 | 2,000 | 2,000 | 1,000 | | |
| MAINTENANCE CONTRACTS | 37 | 500 | 500 | 500 | -- | | |
| | <u>12,270</u> | <u>16,100</u> | <u>16,100</u> | <u>17,100</u> | <u>--</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>12,270</u> | <u>16,100</u> | <u>16,100</u> | <u>17,100</u> | <u>--</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | -- | -- | 3,000 | -- | 3,000 | | (1) |
| | <u>--</u> | <u>--</u> | <u>3,000</u> | <u>--</u> | <u>3,000</u> | | |
| | <u>12,270</u> | <u>16,100</u> | <u>19,100</u> | <u>17,100</u> | <u>3,000</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| (1) To fund washroom upgrades | | | | | 6200-4100 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: MUSEUMS PROGRAMS | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------|-----------------|------------------------|-----------------|------------------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| SALE OF GOODS OR SERVICES | (3,361) | (2,800) | (2,800) | (2,600) | -- | | |
| RENT / LEASES | (112) | (100) | (100) | (100) | -- | | |
| USER FEES | (1,690) | (1,700) | (1,700) | (1,800) | -- | | |
| GRANTS / SUBSIDIES / REBATES | (13,169) | (16,980) | (16,980) | (16,980) | -- | | |
| PROGRAM REVENUES | (7,283) | (4,150) | (4,150) | (3,950) | -- | | |
| DONATIONS / FUNDRAISING | (3,613) | (1,000) | (1,000) | (2,600) | -- | | |
| | <u>(29,227)</u> | <u>(26,730)</u> | <u>(26,730)</u> | <u>(28,030)</u> | | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 94,284 | 104,333 | 106,910 | 105,543 | 2,577 | | |
| ADMINISTRATIVE EXPENSE | 502 | 1,450 | 1,150 | 1,275 | (300) | | |
| OPERATING EXPENSE | 253 | 1,250 | 1,250 | 1,950 | -- | | |
| COMMUNICATIONS | 640 | 750 | 750 | 800 | -- | | |
| SUPPLIES | 3,675 | 3,100 | 3,100 | 3,550 | -- | | |
| PROGRAM EXPENSES | 13,072 | 16,750 | 16,750 | 18,200 | -- | | |
| MEETINGS, CONFERENCES, TRAINING | 91 | 800 | 800 | 1,000 | -- | | |
| FUEL / TRANSPORTATION COSTS | 31 | 700 | 700 | 800 | -- | | |
| CONTRACTED SERVICES | -- | 300 | 300 | 300 | -- | | |
| MARKETING & PROMOTION | 6,562 | 10,450 | 9,650 | 9,750 | (800) | | |
| EQUIP REPAIRS & MAINTENANCE | 571 | 3,650 | 3,450 | 3,950 | (200) | | |
| MAINTENANCE CONTRACTS | -- | 2,000 | 2,000 | 2,500 | -- | | |
| | <u>119,681</u> | <u>145,533</u> | <u>146,810</u> | <u>149,618</u> | <u>1,277</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>90,454</u> | <u>118,803</u> | <u>120,080</u> | <u>121,588</u> | <u>1,277</u> | | |
| OTHER | | | | | | | |
| TRANSFER TO RESERVES & RES FUNDS | 6,000 | 6,000 | 6,000 | 10,000 | -- | | |
| | <u>6,000</u> | <u>6,000</u> | <u>6,000</u> | <u>10,000</u> | <u>--</u> | | |
| | <u>96,454</u> | <u>124,803</u> | <u>126,080</u> | <u>131,588</u> | <u>1,277</u> | | |
| EXPLANATION OF CHANGE: | | | | | INCLUDES DEPARTMENTS: | | |
| None | | | | | 6010-4000 | | |
| | | | | | 6200-4000 | | |
| | | | | | 6200-6810 | | |

**Town of Ingersoll
2015 Budget
March 12, 2015**

| DEPARTMENT: ECONOMIC DEVELOPMENT | YTD Actual | Budget | | Projection | Change 2014 to 2015 | | |
|--|-----------------------|-----------------------|------------------------------|-----------------------|---------------------|----------------------------|-----|
| | 2014 | 2014 | 2015 | 2016 | (fav) unfav | % if > \$2,500 & +/- 5% | ref |
| REVENUE | | | | | | | |
| USER FEES | (980) | -- | -- | -- | -- | | |
| GRANTS / SUBSIDIES / REBATES | (86,389) | (53,315) | (1,500) | (1,500) | 51,815 | 97% | (1) |
| | <u>(87,369)</u> | <u>(53,315)</u> | <u>(1,500)</u> | <u>(1,500)</u> | <u>51,815</u> | | |
| EXPENSE | | | | | | | |
| SALARIES, WAGES & BENEFITS | 186,413 | 184,335 | 189,332 | 191,400 | 4,997 | | |
| ADMINISTRATIVE EXPENSE | 309 | 5,000 | 4,200 | 4,500 | (800) | | |
| OPERATING EXPENSE | 183 | 200 | 200 | 200 | -- | | |
| COMMUNICATIONS | 878 | 2,380 | 2,000 | 2,200 | (380) | | |
| PROGRAM EXPENSES | 10,521 | 15,350 | 14,500 | 15,800 | (850) | | |
| MEETINGS, CONFERENCES, TRAINING | 3,164 | 6,000 | 10,750 | 5,250 | 4,750 | 79% | (2) |
| FUEL / TRANSPORTATION COSTS | 1,349 | 2,750 | 1,650 | 1,650 | (1,100) | | |
| PROFESSIONAL FEES | 89,638 | 69,315 | 5,750 | 10,750 | (63,565) | 92% | (3) |
| MARKETING & PROMOTION | 21,950 | 33,440 | 29,000 | 30,500 | (4,440) | 13% | (4) |
| | <u>314,404</u> | <u>318,770</u> | <u>257,382</u> | <u>262,250</u> | <u>(61,388)</u> | | |
| NET OPERATING (REVENUE) EXPENSE | <u>227,035</u> | <u>265,455</u> | <u>255,882</u> | <u>260,750</u> | <u>(9,573)</u> | | |
| OTHER | | | | | | | |
| TRANSFER FROM RESERVES & RES FUNDS | (4,167) | (9,940) | -- | -- | 9,940 | 100% | (5) |
| | <u>(4,167)</u> | <u>(9,940)</u> | <u>--</u> | <u>--</u> | <u>9,940</u> | | |
| | <u><u>222,868</u></u> | <u><u>255,515</u></u> | <u><u>255,882</u></u> | <u><u>260,750</u></u> | <u><u>367</u></u> | | |

EXPLANATION OF CHANGE:

- (1) CCREST grant project has been completed
- (2) \$6K for a development trip to Japan
- (3) Consultant services were the primary expense related to CCREST grant
- (4) Reduction in advertising and printing
- (5) Carry forward from 2013 for Urban Study and printing & graphics

INCLUDES DEPARTMENTS:

7000-4000

Town of Ingersoll
2015 Budget
Reserve and Reserve Fund Continuity
March 12, 2015

| | Opening Balance | Transfer In | Transfer Out | Income | Ending Balance |
|-----------------------------|--------------------|----------------|-----------------|---------|-------------------|
| <u>RESERVES</u> | | | | | |
| WORKING FUNDS | 192,278 | | | | 192,278 |
| CURRENT PURPOSES | (676,587) | 191,000 | 98,000 | | (583,587) |
| CAPITAL PURPOSES | 3,710,322 | 2,248,785 | 2,247,000 | | 3,712,107 |
| | 3,226,013 | 2,439,785 | 2,345,000 | -- | 3,320,798 |
| <u>RESERVE FUNDS</u> | | | | | |
| DISCRETIONARY | 396,890 | 12,500 | | 3,522 | 412,912 |
| OBLIGATORY | 1,436,444 | | 246,848 | 522,566 | 1,712,162 |
| | 1,833,334 | 12,500 | 246,848 | 526,088 | 2,125,074 |
| | | | | | |
| TOTAL | 5,059,347 | 2,452,285 | 2,591,848 | 526,088 | 5,445,872 |

SOURCE OF TRANSACTIONS

| | | |
|-----------|-----------|-----------|
| OPERATING | 2,452,285 | 126,848 |
| CAPITAL | | 2,465,000 |
| | 2,452,285 | 2,591,848 |

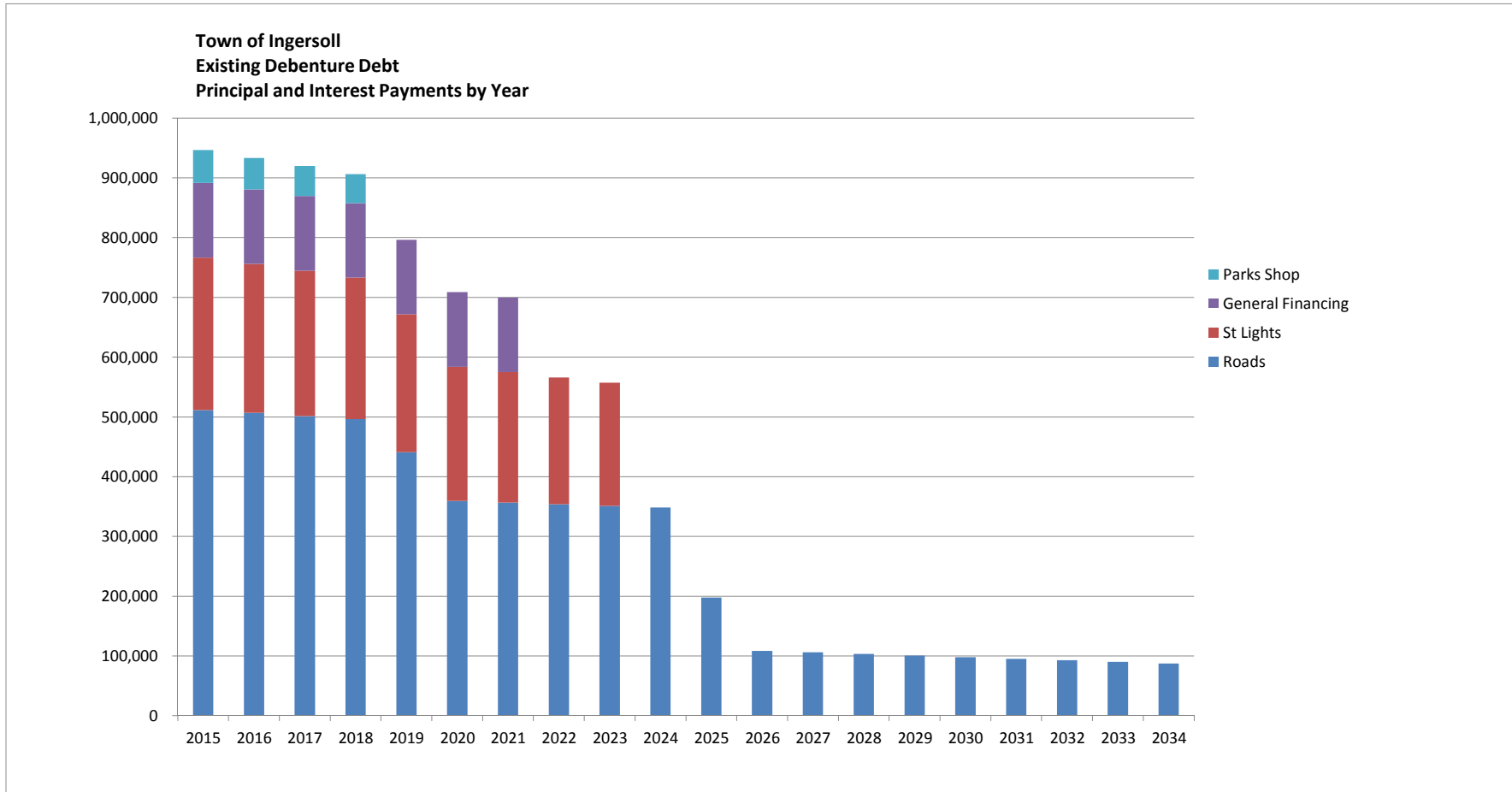
**Town of Ingersoll
2015 Budget
Reserve Fund Continuity Detail
March 12, 2015**

| <u>Reserve Funds</u> | 2014 Ending Balance | Transfers In | Interest | Budgeted Transfers Out | 2015 Ending Balance |
|---|------------------------------------|-------------------------|-----------------|---------------------------------------|------------------------------------|
| 00950 Sick Leave | 61,171 | 11,500 | 822 | | 73,493 |
| 00953 Industrial Land | 335,719 | 1,000 | 2,700 | | 339,419 |
| Discretionary Reserve Funds | 396,890 | 12,500 | 3,522 | -- | 412,912 |
| | | Collected | | | |
| Federal Gas Tax | 341,868 | 360,738 | 3,400 | 178,000 | 528,006 |
| Prov Dedicated Gas Tax for Transportation | 566,717 | 48,700 | 7,250 | 4,000 | 618,667 |
| 00955 Cash-In-Lieu of Parkland | 43,956 | | 500 | 40,000 | 4,456 |
| 00963 Development Charges (Fire Services) | 10,400 | 5,000 | 110 | | 15,510 |
| 00970 Development Charges (Roads/Related) | 56,436 | 40,000 | 430 | 24,848 | 72,018 |
| 00975 Development Charges (Parks & Rec) | 335,713 | 44,000 | 4,100 | | 383,813 |
| 00960 Development Charges (Admin) | 47,770 | 3,600 | 565 | | 51,935 |
| 00965 Development Charges (Police) | 6,676 | 70 | 80 | | 6,826 |
| 00967 Development Charges (PW Fleet/Bldg) | 26,093 | 3,300 | 320 | | 29,713 |
| 00977 Development Charges (Stormwater) | 815 | 400 | 3 | | 1,218 |
| Obligatory Reserve Fund | 1,436,444 | 505,808 | 16,758 | 246,848 | 1,712,162 |
| Total | 1,833,334 | 518,308 | 20,280 | 246,848 | 2,125,074 |

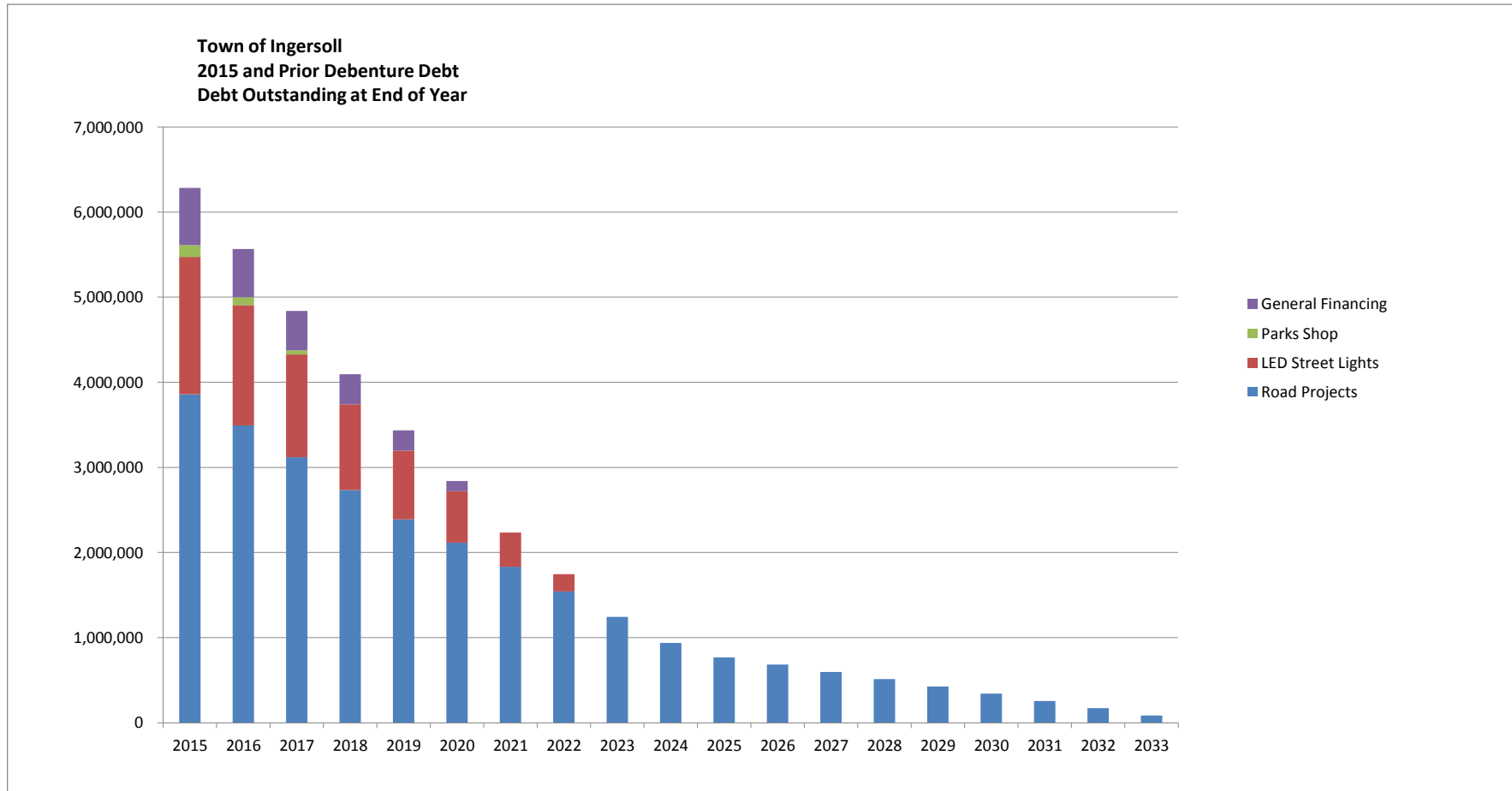
Town of Ingersoll
2015 Budget
Reserve Continuity Detail
 March 12, 2015

| Account # | Reserve | 2014 Ending Balance | Budget | | | 2015 Ending Balance |
|---------------------------------|---|---------------------------|-----------------|------------------|------------------------|---------------------------|
| | | | Transfers In | Transfers Out | | |
| General Administration | | | | | | |
| | Unfinanced Capital | (2,316,328) | 1300-4000-98950 | 150,000 | | (2,166,328) |
| 01-0000-2500-00801 | Reserves - Working Capital | 192,278 | | | | 192,278 |
| 01-0000-2500-00802 | Reserves - Legal Fees | 197,762 | | | | 197,762 |
| 01-0000-2500-00804 | Reserves - Admin Equip/Programming | 65,636 | | | | 65,636 |
| 01-0000-2500-00807 | Reserves - Finance | 1,259,438 | 0100-4000-98950 | 5,000 | | 1,264,438 |
| 01-0000-2500-00809 | Reserves - Oxford N Parking Lot Paving Lane | 35,929 | | | | 35,929 |
| 01-0000-2500-00810 | Reserves - Clerk's Operational | 36,343 | | | | 36,343 |
| 01-0000-2500-00813 | Reserves - Capital Contingency | 624,252 | | | | 624,252 |
| 01-0000-2500-00814 | Reserves - Election | 20,882 | 0100-4000-98950 | 12,000 | | 32,882 |
| 01-0000-2500-00811 | Reserves - Health Recruitment | 12,500 | | | | 12,500 |
| 01-0000-2500-00816 | Reserves - Administration Facility | 65,598 | 2000-4030-98950 | 5,000 | | 70,598 |
| 01-0000-2500-00817 | Reserves - Public Buildings - General | 188,344 | 2000-4020-98950 | 30,000 | 50,000 capital | 134,344 |
| | | | | | 34,000 capital | |
| | | | 2000-4030-98950 | 24,000 | 24,000 capital | |
| 01-0000-2500-00825 | Reserves - Economic Development | 27,720 | | | 15,000 capital | 12,720 |
| 01-0000-2500-00815 | Reserves - Building Inspection | 9,710 | 3400-4000-98950 | | | 9,710 |
| 01-0000-2500-00833 | Reserves - I.T. Hardware | 50,377 | 1002-4000-98950 | 27,000 | | 77,377 |
| 01-0000-2500-00803 | Reserves - Fire | 159,223 | 3000-4000-98950 | 176,000 | | 335,223 |
| 01-0000-2500-00808 | Reserves - Police Services Board | 1,467 | | | | 1,467 |
| 01-0000-2500-00850 | Reserves - Police Facility | 65,350 | 3200-4100-98950 | 15,350 | 20,000 capital | 60,700 |
| Museum | | | | | | |
| 01-0000-2500-00806 | Reserves - Museum | 216,712 | 6200-4000-98950 | 6,000 | 50,000 capital | 172,712 |
| | | | 6200-4100-98950 | 3,000 | 3,000 capital | |
| 01-0000-2500-00821 | Reserves - Museum Artifact Donations | 1,100 | | | | 1,100 |
| 01-0000-2500-00844 | Reserves - Sports Hall of Fame | 10,244 | | | | 10,244 |
| Public Works/Engineering | | | | | | |
| 01-0000-2500-00818 | Reserves - PW Machinery / Equip | 377,507 | 4500-4230-98950 | 250,000 | 64,000 capital | 568,507 |
| | | | 4000-4230-98950 | 5,000 | | |
| 01-0000-2500-00819 | Reserves - Replacement Trees | 8,283 | | | 3,000 4500-4023-01950 | 5,283 |
| 01-0000-2500-00820 | Reserves - Engineering - Misc. Projects | 1,602,793 | 4000-4000-98950 | 1,331,225 | 1,855,000 capital | 984,018 |
| | | | | | 95,000 4500-4130-01950 | |
| Parks & Recreation | | | | | | |
| 01-0000-2500-00824 | Reserves - Ice Fee Increase | 148,570 | 5000-6020-98950 | 19,210 | | 167,780 |
| 01-0000-2500-00826 | Reserves - Parks Trails | 25,687 | | | | 25,687 |
| 01-0000-2500-00831 | Reserves - Squash Club | 327 | | | | 327 |
| 01-0000-2500-00838 | Reserves - Parks Equipment | 10,489 | 5000-6050-98950 | 7,000 | 7,000 capital | 10,489 |
| 01-0000-2500-00840 | Reserves - Parks Facilities | 54,204 | 5000-6020-98950 | | | 277,204 |
| | | | 5000-6020-98950 | 30,000 | 30,000 capital | |
| | | | 5000-6020-98950 | 12,000 | 12,000 capital | |
| | | | 5000-6020-98950 | 10,000 | 10,000 capital | |
| | | | 5000-6050-98950 | 30,000 | 30,000 capital | |
| | | | 5000-6040-98950 | 8,000 | 8,000 capital | |
| | | | 5000-6020-98950 | 250,000 | 27,000 capital | |
| 01-0000-2500-00842 | Reserves - Parks VPCC Facility | 8,250 | 5100-4100-98950 | 8,000 | 8,000 capital | 8,250 |
| 01-0000-2500-00843 | Reserves - Parks - Dog Park | 5,000 | | | | 5,000 |
| 01-0000-2500-00845 | Reserves - New Fitness Equipment | 1,674 | 5100-6070-98950 | 8,000 | | 9,674 |
| 01-0000-2500-00846 | Reserves - Fusion Technology Replacement | 10,000 | 5200-6210-98950 | 2,500 | | 17,500 |
| | | | 5200-6270-98950 | 2,500 | | |
| | | | 5200-6290-98950 | 2,500 | | |
| 01-0000-2500-00848 | Reserves - Recreation Admin - Future Use | 48,692 | 5000-4000-98950 | 10,500 | | 59,192 |
| | | <u>3,226,013</u> | | <u>2,439,785</u> | <u>2,345,000</u> | <u>3,320,798</u> |
| working | | 192,278 | | 0 | 0 | 192,278 |
| current | | (676,587) | | 191,000 | 76,000 | (527,587) |
| capital | | 3,710,322 | | 2,248,785 | 2,269,000 | 3,656,107 |
| | | <u>3,226,013</u> | | <u>2,439,785</u> | <u>2,345,000</u> | <u>3,320,798</u> |

Town of Ingersoll
 Draft Budget 2015
 March 12, 2015



Town of Ingersoll
Draft Budget 2015
March 12, 2015



Town of Ingersoll
2015 Budget
Budget Restated in PSAB Format
March 12, 2015

| | <u>As Budget</u> | <u>PSAB Financials</u> |
|---|------------------|----------------------------|
| Net revenue prior to following amounts | (4,610,162) | (4,610,162) |
| Items included in Budget that are not PSAB Revenues or Expenses | | |
| Debenture Principal Repayment | 704,377 | |
| Capital Expenditures | 3,811,000 | |
| Contributions from Reserves | | |
| Operating | (98,000) | |
| Capital | (2,247,000) | |
| Transfer to Reserves | 2,439,785 | |
| PSAB items not in Budget | | |
| Increase in Post Employment Liability | | 581,601 |
| Amortization | | 2,600,000 |
| Loss on Disposal of Assets | | 200,000 |
| Annual Surplus | <u>0</u> | <u>(1,228,561)</u> |

**TOWN OF INGERSOLL
CAPITAL BUDGET 2015
March 12, 2015
\$,000**

| PROJECT | Funding Source | 2015 |
|-----------------------------------|---------------------|-----------|
| GENERAL GOVERNMENT | | |
| 3066 Carnegie Library | Public Bldg Reserve | 50 |
| TOTAL - GENERAL GOVERNMENT | | 50 |

| | | |
|---|---|----------------|
| PROTECTION TO PERSONS & PROPERTY | | |
| 3159 Fire Burn Building | Donation | 10 |
| PUBLIC BUILDINGS | | |
| 3110 Retrofit Measure Upgrade Energy upgrades - lights Town Centre | Public Bldg Reserve | 5 |
| 3113 Carr's Wlkwy Repairs HVAC Modifications | Public Bldg Reserve | 16 |
| 3118 Town Centre Building Automation System Replacement | Gas Tax Oxford County | 40 40 |
| 3119 Town Centre Water Boiler Replacement | Gas Tax Public Bldg Reserve Oxford County | 12 13 25 |
| 3120 Town Centre Backflow Preventer Installation | Public Bldg Reserve Oxford County | 8 8 |
| 3117 OPP Fire Panel Upgrade and Damper Replacement | Police Reserve | 20 |
| 3121 Town Centre Window Replacement | Public Bldg Reserve Oxford County | 16 16 |
| TOTAL - PROTECTION TO PERSONS | | 228 |

| | | |
|--|---------------------|--------------|
| TRANSPORTATION | | |
| CONSTRUCTION - ROADS & BRIDGES | | |
| 3269 Bridge Rehab | Eng Misc Projects | 13 |
| | Eng Misc Projects | 87 |
| 3242 Sidewalk Restoration Program | Eng Misc Projects | 50 |
| 3244 Royland/Elm/Cedar/Pine Topcoat | Eng Misc Projects | 39 |
| | Cfwd | 183 |
| 3232 Charles St W Sidewalks | Eng Misc Projects | 157 |
| 3265 Pavement Preservation Program | | |
| Daniel St MP (Charles St E to King St E) | Gas Tax | 55 |
| Victoria St MP (Wonham to McKeand) | OCIF Grant | 70 |
| | Gas Tax | 11 |
| Wellington St MP (Canturbury St to Centennial Lane) | Gas Tax | 60 |
| 3264 Brickwood Boulevard and Maple Lane Reconst | Eng Misc Projects | 326 |
| 3266 Clark Road West Reconstruction | Eng Misc Projects | 390 |
| 3267 Old Whiting Reconstruction | Eng Misc Projects | 105 |
| 3268 Culloden Road Reconstruction (297 Whiting to Clark) | Eng Misc Projects | 358 |
| | Eng Misc Projects | 94 |
| 3259 Replace Henderson Creek Culvert at Catherine | Eng Misc Projects | 56 |
| | OCIF Grant One Time | 504 |
| 3261 Catherine Street Reconstruction(less culvert) | Eng Misc Projects | 55 |
| | OCIF Grant One Time | 491 |
| 3270 Park Avenue | Eng Misc Projects | 50 |
| 3228 Tunis St Reconstruction | Eng Misc Projects | 10 |
| 3255 Etna/Centre St Reconstruction | Eng Misc Projects | 5 |
| 3271 Concession St. (Wellington to Centre) | Eng Misc Projects | 5 |
| 3257 William St Reconstruction | Eng Misc Projects | 25 |
| SUB-TOTAL - ROADS & BRIDGES | | 3,199 |

| | | |
|------------------------------------|-------------------|-----------|
| STREET LIGHTING | | |
| 3249 STREET LIGHT REPLACEMENT | Eng Misc Projects | 10 |
| SUB TOTAL - STREET LIGHTING | | 10 |

**TOWN OF INGERSOLL
CAPITAL BUDGET 2015
March 12, 2015
\$,000**

| PROJECT | Funding Source | 2015 |
|--|------------------------|--------------|
| TOTAL - TRANSPORTATION | | 3,209 |
| ENGINEERING | | |
| 3263 Printer/Plotter/Scanner | Eng Misc Projects | 20 |
| TOTAL - ENGINEERING | | 20 |
| PUBLIC WORKS | | |
| 3412 REPLACE RADIO SYSTEM | PW Equip | 12 |
| 3413 REPLACE TRUCK #2 | PW Equip | 52 |
| TOTAL - PUBLIC WORKS | | 64 |
| PARKS AND RECREATION | | |
| ARENA | | |
| 3545 Sprinkler System Replacement - Phase 2 | Parks Fac Reserve | 30 |
| | Parks Fac Reserve | 20 |
| 3546 Grading/Drainage - New Rear Property | Parks Fac Reserve | 10 |
| 3547 Resurface Ice Pit | Parks Fac Reserve | 12 |
| SUB TOTAL - ARENA | | 72 |
| PARKS | | |
| 3549 Replace 2001 Dodge Flatbed - PW Trade-In | Parks Equip | 7 |
| 3550 Reconstruction of Sports Fields | Parks Fac Reserve | 30 |
| 3551 Victoria Park Accessible Playground - PlayRight | Park Land Reserve Fund | 40 |
| SUB TOTAL - PARKS | | 77 |
| VPCC Facility | | |
| 3552 Facility Condition Assessments - VPCC & Fusion | VPCC Fac | 8 |
| SUB TOTAL - VPCC FACILITY | | 8 |
| Cami - Suzuki Senior Centre | | |
| 3553 Replace Fire Panel | Parks Fac Reserve | 7 |
| | Parks Fac Reserve | 8 |
| SUB TOTAL - CAMI-SUZUKI SENIOR CENTRE | | 15 |
| MUSEUM | | |
| 3610 Relocation of Kirwin Barn | Museum Reserve | 50 |
| 3611 Accessible Washroom | Museum Reserve | 3 |
| | Grant | 5 |
| SUB TOTAL - MUSEUM | | 58 |
| TOTAL - PARKS AND RECREATION | | 230 |
| ECONOMIC & DEVELOPMENT | | |
| 3657 Town Entrance Signs (401) | Ec Dev | 25 |
| TOTAL - ECONOMIC DEVELOPMENT | | 25 |
| CAPITAL GRAND TOTAL | | 3,826 |