

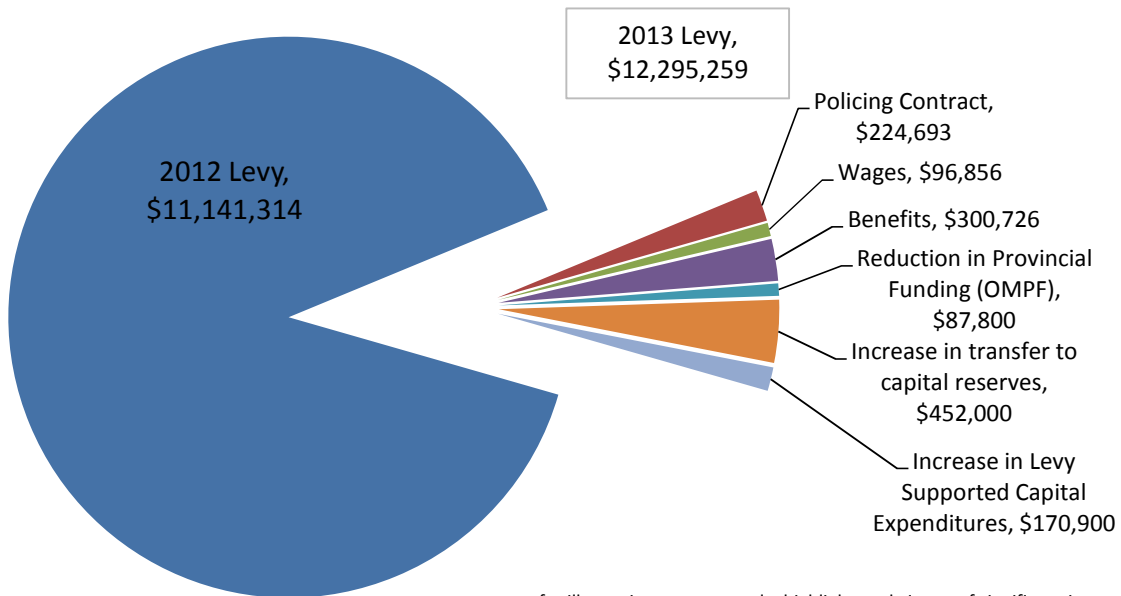
**THE CORPORATION OF THE
TOWN OF INGERSOLL**

2013
BUDGET

**Town of Ingersoll
Budget 2013
Tax Rate Impact**

	2012	2013	2012 Taxes	2013 Taxes	Change	
					\$	%
Average Single Home Assessment	CVA				\$2,992	1.55%
	\$193,000	\$195,992				
	Tax Rates					
Town of Ingersoll	0.00862247	0.00922203	\$1,664	\$1,807	\$143	8.6%
County of Oxford	0.00462040	0.00445885	\$892	\$874	(\$18)	-2.0%
Education	0.00221000	0.00212000	\$427	\$416	(\$11)	-2.6%
Total	0.01545287	0.01580088	\$2,982	\$3,097	\$114	3.8%

**Town of Ingersoll
Drivers of 2013 Tax Levy Increase**



**Town of Ingersoll
Budget 2013**

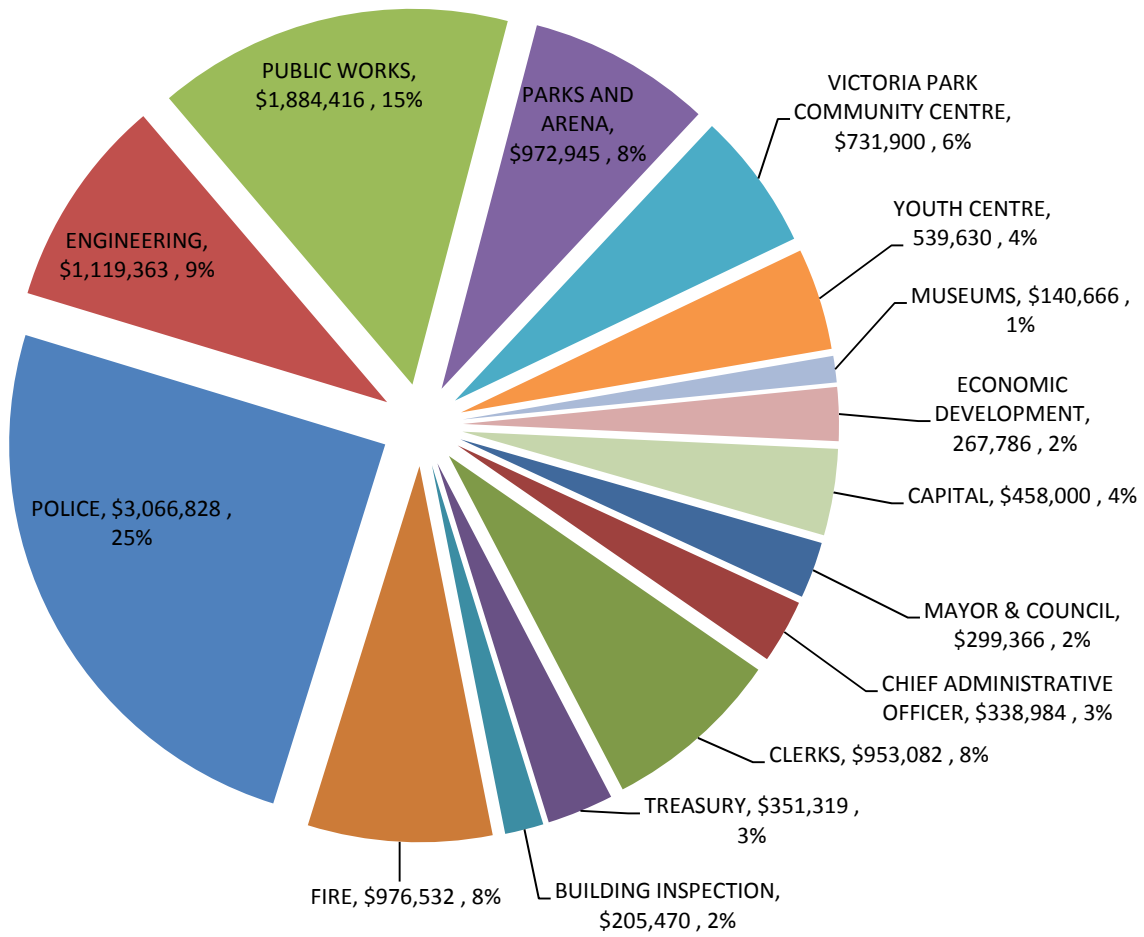
Consolidated Revenue and Expenses

	Budget		Change	
	2012	2013	(fav) unfav	
REVENUE				
SALE OF GOODS OR SERVICES	(184,974)	(196,768)	(11,794)	
PERMITS/LICENSES	(133,630)	(158,400)	(24,770)	
ICE RENTAL	(207,334)	(196,331)	11,003	
RENT / LEASES	(233,293)	(227,439)	5,854	
USER FEES	(207,131)	(208,445)	(1,314)	
MEMBERSHIPS	(154,764)	(159,100)	(4,336)	
RECOVERIES	(199,401)	(193,014)	6,387	
COUNTY RECOVERY	(338,369)	(333,946)	4,423	
TAXATION	(11,331,696)	(12,551,287)	(1,219,591)	\$167K from growth (not CVA increase) \$1,057K additional collected through tax increase \$45K increase anticipated from supplemental
INTEREST / DIVIDENDS	(547,250)	(557,400)	(10,150)	
GRANTS / SUBSIDIES / REBATES	(332,088)	(801,007)	(468,919)	\$392K special project grant Cdn Centre for Renewable Energy Skills Training CCREST
PROGRAM REVENUES	(255,804)	(252,232)	3,572	
DONATIONS / FUNDRAISING	(138,723)	(134,133)	4,590	
	<u>(14,264,457)</u>	<u>(15,969,502)</u>	<u>(1,705,045)</u>	
EXPENSE				
SALARIES & WAGES	4,986,938	5,083,794	96,856	Includes 1.5% wage increase, minimal increase in staffing levels
BENEFITS	981,092	1,281,818	300,726	
ADMINISTRATIVE EXPENSE	180,368	159,268	(21,100)	17% increase in health benefit costs, increase in OMERS & EI
OPERATING EXPENSE	239,797	243,169	3,372	
COMMUNICATIONS	129,187	119,311	(9,876)	
INSURANCE EXPENSE	231,700	236,800	5,100	
UTILITIES - HYDRO	615,410	483,100	(132,310)	Reduction in consumption from installation of LED street lights
UTILITIES - NATURAL GAS	134,781	114,343	(20,438)	
UTILITIES - WATER	75,272	79,508	4,236	
SUPPLIES	62,105	73,630	11,525	
PROGRAM EXPENSES	146,070	185,157	39,087	\$392K of consultant costs re CCREST above; \$65K for asset management plan
MEETINGS, CONFERENCES, TRAINING	146,099	172,129	26,030	
FUEL / TRANSPORTATION COSTS	139,986	158,760	18,774	
PROFESSIONAL FEES	286,700	753,925	467,225	\$6K increase based on 2012 actuals for building inspection services (Zorra), \$25K redesign 4 websites, \$20K for HR & payroll upgrade, \$28K for Ec Dev staffing assistance
CONTRACTED SERVICES	172,084	273,103	101,019	
PROPERTY TAX REFUNDS & ADJUSTMENTS	447,545	230,000	(217,545)	
MARKETING & PROMOTION	171,372	192,560	21,188	
GRANTS TO VOLUNTARY ORGANIZATIONS	90,944	102,600	11,656	Reduction in anticipated tax adjustments based on prior year experience and appeals filed to date
REPAIRS & MAINTENANCE	55,330	66,873	11,543	
LAND MAINTENANCE & IMPROVEMENT	63,800	68,300	4,500	
EQUIP REPAIRS & MAINTENANCE	243,453	284,904	41,451	
BLDG REPAIRS & MAINTENANCE	110,434	113,359	2,925	\$20K new requirement conflict monitoring traffic lights, \$6K HVAC Susuki House, \$10K general Parks small equipment, \$6K air condition replace for server room Fusion Ctr
SNOW REMOVAL AND SANDING	43,800	43,100	(700)	
MAINTENANCE CONTRACTS	133,199	127,700	(5,499)	
LEAF, BRUSH, LITTER & RUBBISH	205,308	198,290	(7,018)	
LAND SALE EXPENSES	20,000	10,000	(10,000)	
MATERIALS - PUBLIC WORKS	537,870	559,304	21,434	
TRANSFER TO BIA	73,500	73,500	0	
TRANSFERS TO CEMETERY BOARD	78,458	80,724	2,266	
	<u>10,802,602</u>	<u>11,569,029</u>	<u>766,427</u>	
NET OPERATING REVENUE	(3,461,855)	(4,400,473)	(938,618)	increase in Policing Contract
OTHER				
O.P.P. CONTRACT	2,738,932	2,963,625	224,693	Reduction in Provincial funding, social service costs uploaded to Province
OMPF - ONT MUN PARTNER GRANT	(878,900)	(791,100)	87,800	
CONTRIBUTIONS FROM RESERVES & RES FUNDS	(42,400)	(61,455)	(19,055)	
TRANSFER TO RESERVES & RES FUNDS	974,546	1,494,291	519,745	\$380K additional to infrastructure reserve \$80K police contract PSU, dependent on year end results of contract, may not materialize
RESERVE FUND - GAS TAX SUBSIDIES	(360,738)	(409,438)	(48,700)	
DEBENTURE PAYMENT	743,315	746,550	3,235	
CAPITAL TAX LEVY REQUIREMENT	287,100	458,000	170,900	Increase in tax levy supported capital projects
	<u>3,461,855</u>	<u>4,400,473</u>	<u>938,618</u>	
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**Town of Ingersoll
Budget 2013
Summary by Department**

	Budget		Change
	2012	2013	(fav) unfav
MAYOR & COUNCIL	270,810	299,366	28,556
CHIEF ADMINISTRATIVE OFFICER	316,610	338,984	22,374
CLERKS			
ADMINISTRATION	387,165	398,925	11,760
OTHER	160,105	170,320	10,215
INFORMATION TECHNOLOGY	359,220	383,837	24,617
TREASURY			
ADMINISTRATION	164,298	351,319	187,021
TAXATION	(10,884,151)	(12,321,287)	(1,437,136)
BUILDING INSPECTION			
ADMINISTRATION	76,139	85,479	9,340
PUBLIC BUILDINGS	121,042	119,991	(1,051)
FIRE	954,193	976,532	22,339
POLICE	2,783,340	3,066,828	283,488
ENGINEERING	718,308	1,119,363	401,055
PUBLIC WORKS			
ADMINISTRATION & EQUIPMENT	338,270	363,135	24,865
ROADS & BRIDGES	924,864	949,737	24,873
WINTER CONTROL	450,203	449,008	(1,195)
ENVIRONMENTAL SERVICES	118,725	122,536	3,811
PARKS AND ARENA			
ADMINISTRATION	162,879	172,972	10,093
ARENA	141,555	174,026	32,471
PARKS AND PROGRAMS	586,117	625,947	39,830
VICTORIA PARK COMMUNITY CENTRE			
PROGRAMS	247,436	279,307	31,871
FACILITY	436,494	452,593	16,099
YOUTH CENTRE			
PROGRAMS	407,732	432,466	24,734
FACILITY	97,303	107,164	9,861
MUSEUMS	132,227	140,666	8,439
ECONOMIC DEVELOPMENT	242,016	282,786	40,770
CAPITAL	287,100	458,000	170,900
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Town of Ingersoll 2013 Tax Levy Requirement By Department



**Town of Ingersoll
Budget 2013**

DEPARTMENT: MAYOR & COUNCIL	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
RECOVERIES	(3,600)	(3,600)	--		
	<u>(3,600)</u>	<u>(3,600)</u>	<u>--</u>		
EXPENSE					
SALARIES & WAGES	109,166	111,166	2,000		
BENEFITS	31,300	35,000	3,700	12%	(1)
ADMINISTRATIVE EXPENSE	6,300	5,800	(500)		
COMMUNICATIONS	5,500	5,500	--		
PROGRAM EXPENSES	7,700	8,900	1,200		
MEETINGS, CONFERENCES, TRAINING	10,500	10,500	--		
FUEL / TRANSPORTATION COSTS	1,500	2,500	1,000		
PROFESSIONAL FEES	--	5,000	5,000	100%	(2)
MARKETING & PROMOTION	35,500	40,000	4,500	13%	(3)
GRANTS TO VOLUNTARY ORGANIZATIONS	54,944	66,600	11,656	21%	(4)
	<u>262,410</u>	<u>290,966</u>	<u>28,556</u>		
NET OPERATING	258,810	287,366	28,556		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	12,000	12,000	--		
TAX LEVY REQUIREMENT	<u>270,810</u>	<u>299,366</u>	<u>28,556</u>		

EXPLANATION OF CHANGE:

- (1) Increase in premium costs from health care provider
- (2) Ingersoll Bike Safety Committee a new initiative starting in 2013
- (3) Mayor portion of economic development trip to Japan
- (4) Increase in grants to volunteer organizations

**Town of Ingersoll
Budget 2013**

DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--		
EXPENSE	--	--	--		
SALARIES & WAGES	90,315	117,273	26,958	30%	(1)
BENEFITS	27,095	43,391	16,296	60%	(2)
ADMINISTRATIVE EXPENSE	1,300	1,320	20		
COMMUNICATIONS	300	1,200	900		
PROGRAM EXPENSES	1,800	1,300	(500)		
MEETINGS, CONFERENCES, TRAINING	3,000	1,500	(1,500)		
FUEL / TRANSPORTATION COSTS	300	--	(300)		
PROFESSIONAL FEES	176,000	156,500	(19,500)	11%	(3)
MARKETING & PROMOTION	4,000	4,000	--		
	<u>304,110</u>	<u>326,484</u>	<u>22,374</u>		
NET OPERATING	304,110	326,484	22,374		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	12,500	12,500	--		
TAX LEVY REQUIREMENT	<u>316,610</u>	<u>338,984</u>	<u>22,374</u>		

EXPLANATION OF CHANGE:

- (1) In 2012 portion of salary being split with fire department
- (2) Portion of benefits also split as per above plus premium increase of health care costs, increase in OMERS
- (3) In 2012 a consultant was hired to prepare a long range financial plan and the bulk of the expense was incurred in that year. Other than completing the plan in 2013 there is no similar project this year.

**Town of Ingersoll
Budget 2013**

DEPARTMENT: CLERKS ACTIVITY: ADMINISTRATION	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(10)	(50)	(40)		
PERMITS/LICENSES	(37,500)	(37,500)	--		
USER FEES	(6,950)	(15,950)	(9,000)	129%	(1)
RECOVERIES	(500)	(4,500)	(4,000)	800%	(2)
	<u>(44,960)</u>	<u>(58,000)</u>	<u>(13,040)</u>		
EXPENSE					
SALARIES & WAGES	207,500	232,475	24,975	12%	(3)
BENEFITS	66,600	80,900	14,300	21%	(4)
ADMINISTRATIVE EXPENSE	62,300	41,400	(20,900)	34%	(5)
OPERATING EXPENSE	22,000	16,500	(5,500)	25%	(6)
COMMUNICATIONS	9,550	9,550	--		
PROGRAM EXPENSES	13,525	20,125	6,600	49%	(7)
MEETINGS, CONFERENCES, TRAINING	11,200	8,200	(3,000)	27%	(8)
FUEL / TRANSPORTATION COSTS	1,200	1,700	500		
PROFESSIONAL FEES	--	15,000	15,000	100%	(9)
CONTRACTED SERVICES	11,000	21,000	10,000	91%	(10)
MARKETING & PROMOTION	7,050	8,850	1,800		
EQUIP REPAIRS & MAINTENANCE	200	200	--		
LAND SALE EXPENSES	20,000	10,000	(10,000)	50%	(11)
	<u>432,125</u>	<u>465,900</u>	<u>33,775</u>		
NET OPERATING	387,165	407,900	20,735		
OTHER					
CONTRIBUTIONS FROM RESERVES & RES FL	--	(8,975)	(8,975)	100%	(12)
TAX LEVY REQUIREMENT	<u>387,165</u>	<u>398,925</u>	<u>11,760</u>		

EXPLANATION OF CHANGE:

- (1) Additional revenue from planning fees also includes marriage ceremonies not budgeted in 2012
- (2) Increase in recoveries from development agreements including legal
- (3) Additional part time wages budgeted in 2012 and 2013 for staff coverage and records project
- (4) Increase in health benefit premium costs, increase in rates from OMERS
- (5) Reduction in projected OMB hearing costs
- (6) 2012 and 2013 included supplies and equipment for file retention project
- (7) Increased Planning Act expenses
- (8) Reduction of costs for Committee of Adjustment based on actual expenses
- (9) Initiated a new account for 2013
- (10) Includes new cost for record retention and additional veterinary cost on animal control
- (11) Reduction in anticipated costs related to land sale transactions
- (12) Funds reserved in 2012 to offset 2013 payroll

**Town of Ingersoll
Budget 2013**

DEPARTMENT: CLERKS ACTIVITY: OTHER	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(15,500)	(18,000)	(2,500)		
USER FEES	(18,400)	(18,400)	--		
GRANTS / SUBSIDIES / REBATES	(1,200)	(1,200)	--		
	<u>(35,100)</u>	<u>(37,600)</u>	<u>(2,500)</u>		
EXPENSE					
SALARIES & WAGES	39,854	41,300	1,446		
BENEFITS	10,776	12,050	1,274		
ADMINISTRATIVE EXPENSE	900	900	--		
OPERATING EXPENSE	300	300	--		
COMMUNICATIONS	1,950	2,050	100		
UTILITIES - HYDRO	3,500	3,650	150		
UTILITIES - WATER	405	420	15		
MEETINGS, CONFERENCES, TRAINING	50	50	--		
FUEL / TRANSPORTATION COSTS	270	270	--		
CONTRACTED SERVICES	83,600	81,030	(2,570)		
MARKETING & PROMOTION	2,150	2,150	--		
REPAIRS & MAINTENANCE	500	500	--		
LAND MAINTENANCE & IMPROVEMENT	20,000	27,500	7,500	38%	(1)
EQUIP REPAIRS & MAINTENANCE	1,500	3,750	2,250		
BLDG REPAIRS & MAINTENANCE	1,250	3,000	1,750		
SNOW REMOVAL AND SANDING	21,000	21,500	500		
MAINTENANCE CONTRACTS	7,200	7,500	300		
	<u>195,205</u>	<u>207,920</u>	<u>12,715</u>		
NET OPERATING	160,105	170,320	10,215		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	--	48,700	48,700	100%	(2)
RESERVE FUND - GAS TAX SUBSIDIES	--	(48,700)	(48,700)	100%	(3)
TAX LEVY REQUIREMENT	<u>160,105</u>	<u>170,320</u>	<u>10,215</u>		

EXPLANATION OF CHANGE:

- (1) Parking lot lighting, line painting, repairs
- (2) Provincial Gas Tax Funding transferred to reserve fund not previously budgeted
- (3) Reflect Provincial Gas Tax Funding for Transportation previously not reflected in budget

**Town of Ingersoll
Budget 2013**

DEPARTMENT: CLERKS	Budget		Change		
	2012	2013	(fav)	% if > \$2,500	ref
ACTIVITY: INFORMATION TECHNOLOGY	2012	2013	unfav	& +/- 5%	
REVENUE					
RECOVERIES	(1,500)	(1,500)	--		
	<u>(1,500)</u>	<u>(1,500)</u>	<u>--</u>		
EXPENSE					
SALARIES & WAGES	132,289	121,237	(11,052)	8%	(1)
BENEFITS	43,931	45,000	1,069		
ADMINISTRATIVE EXPENSE	60,450	60,450	--		
OPERATING EXPENSE	39,150	44,700	5,550	14%	(2)
COMMUNICATIONS	4,500	4,500	--		
PROGRAM EXPENSES	200	200	--		
MEETINGS, CONFERENCES, TRAINING	8,950	16,250	7,300	82%	(3)
FUEL / TRANSPORTATION COSTS	1,200	1,200	--		
CONTRACTED SERVICES	--	25,500	25,500	100%	(4)
MARKETING & PROMOTION	50	300	250		
EQUIP REPAIRS & MAINTENANCE	7,000	7,000	--		
MAINTENANCE CONTRACTS	43,000	34,000	(9,000)	21%	(5)
	<u>340,720</u>	<u>360,337</u>	<u>19,617</u>		
NET OPERATING	<u>339,220</u>	<u>358,837</u>	<u>19,617</u>		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	20,000	25,000	5,000	25%	(6)
TAX LEVY REQUIREMENT	<u>359,220</u>	<u>383,837</u>	<u>24,617</u>		

EXPLANATION OF CHANGE:

- (1) 2012 included a co-op student, none in 2013
- (2) Includes \$5,000 to improve sound system in council chamber
- (3) Training for new software/programs being implemented (Google Business Application)
- (4) Redesign of multiple websites
- (5) Savings on contract maintenance from programs discontinued
- (6) Increase allocation to reserve for future equipment replacement

**Town of Ingersoll
Budget 2013**

DEPARTMENT: TREASURY	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
ACTIVITY: ADMINISTRATION					
REVENUE					
SALE OF GOODS OR SERVICES	(12,000)	(12,000)	--		
USER FEES	(3,300)	(4,200)	(900)		
RECOVERIES	(4,200)	(4,200)	--		
INTEREST / DIVIDENDS	(547,250)	(557,400)	(10,150)		
	<u>(566,750)</u>	<u>(577,800)</u>	<u>(11,050)</u>		
EXPENSE					
SALARIES & WAGES	300,210	280,000	(20,210)	7%	(1)
BENEFITS	86,875	189,475	102,600	118%	(2)
ADMINISTRATIVE EXPENSE	9,650	9,200	(450)		
OPERATING EXPENSE	1,000	1,000	--		
COMMUNICATIONS	1,500	1,300	(200)		
INSURANCE EXPENSE	230,000	235,000	5,000		
PROGRAM EXPENSES	2,840	2,550	(290)		
MEETINGS, CONFERENCES, TRAINING	10,500	11,500	1,000		
FUEL / TRANSPORTATION COSTS	1,000	1,000	--		
PROFESSIONAL FEES	32,000	34,000	2,000		
CONTRACTED SERVICES	31,500	58,000	26,500	84%	(3)
MARKETING & PROMOTION	6,100	5,000	(1,100)		
EQUIP REPAIRS & MAINTENANCE	1,500	1,500	--		
TRANSFER TO BIA	73,500	73,500	--		
TRANSFERS TO CEMETERY BOARD	78,458	80,724	2,266		
	<u>866,633</u>	<u>983,749</u>	<u>117,116</u>		
NET OPERATING	<u>299,883</u>	<u>405,949</u>	<u>106,066</u>		
OTHER					
OMPF - ONT MUN PARTNER GRANT	(878,900)	(791,100)	87,800	10%	(4)
CONTRIBUTIONS FROM RESERVES & RES FL	--	(10,080)	(10,080)	100%	(5)
DEBENTURE PAYMENT	743,315	746,550	3,235		
TAX LEVY REQUIREMENT	<u>164,298</u>	<u>351,319</u>	<u>187,021</u>		

EXPLANATION OF CHANGE:

- (1) Same staffing levels but new employees at lower rate
- (2) Retiree benefits \$90K previously reflected in multiple departments reported within Treasury starting 2013
- (3) In 2013 will be converting from ADP payroll to HR and payroll module within financial package \$20K
- (4) Reduction in general provincial grant funding to offset uploading by province
- (5) Funding from Development Charges Reserve Fund to offset portion of development charge study

**Town of Ingersoll
Budget 2013**

DEPARTMENT: TREASURY ACTIVITY: TAXATION	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
TAXATION	(11,331,696)	(12,551,287)	(1,219,591)	11%	(1)
	<u>(11,331,696)</u>	<u>(12,551,287)</u>	<u>(1,219,591)</u>		
EXPENSE					
PROPERTY TAX REFUNDS & ADJUSTMENTS	447,545	230,000	(217,545)	49%	(2)
	<u>447,545</u>	<u>230,000</u>	<u>(217,545)</u>		
NET OPERATING	(10,884,151)	(12,321,287)	(1,437,136)		
OTHER					
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TAX LEVY REQUIREMENT	<u>(10,884,151)</u>	<u>(12,321,287)</u>	<u>(1,437,136)</u>		

EXPLANATION OF CHANGE:

- (1) (167,000) taxation from assessment growth
(987,007) increase in Tax Levy
(43,000) increase in supplemental assessment
(22,584) other misc tax
(1,219,591)
- (2) Reduction in anticipated tax adjustments

**Town of Ingersoll
Budget 2013**

DEPARTMENT: BUILDING INSPECTION ACTIVITY: ADMINISTRATION	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
PERMITS/LICENSES	(94,750)	(120,250)	(25,500)	27%	(1)
USER FEES	(1,500)	(1,500)	--		
	<u>(96,250)</u>	<u>(121,750)</u>	<u>(25,500)</u>		
EXPENSE					
SALARIES & WAGES	106,627	134,226	27,599	26%	(2)
BENEFITS	32,302	32,468	166		
ADMINISTRATIVE EXPENSE	525	525	--		
OPERATING EXPENSE	510	510	--		
COMMUNICATIONS	500	500	--		
PROGRAM EXPENSES	405	405	--		
MEETINGS, CONFERENCES, TRAINING	1,800	1,800	--		
FUEL / TRANSPORTATION COSTS	200	200	--		
CONTRACTED SERVICES	29,220	35,620	6,400	22%	(3)
MARKETING & PROMOTION	300	975	675		
	<u>172,389</u>	<u>207,229</u>	<u>34,840</u>		
NET OPERATING	76,139	85,479	9,340		
OTHER					
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TAX LEVY REQUIREMENT	<u>76,139</u>	<u>85,479</u>	<u>9,340</u>		

EXPLANATION OF CHANGE:

- (1) Revenue revised upwards based on 2012 actuals
- (2) Includes allocation for Executive Director position initiated in 2013
- (3) Purchase of building inspection services budgeted too low in 2012

**Town of Ingersoll
Budget 2013**

DEPARTMENT: BUILDING INSPECTION ACTIVITY: PUBLIC BUILDINGS	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
RENT / LEASES	(31,807)	(31,807)	--		
COUNTY RECOVERY	(83,810)	(86,528)	(2,718)		
	(115,617)	(118,335)	(2,718)		
EXPENSE					
SALARIES & WAGES	46,483	47,180	697		
BENEFITS	16,206	16,206	--		
OPERATING EXPENSE	2,800	2,800	--		
COMMUNICATIONS	1,810	1,810	--		
UTILITIES - HYDRO	59,500	63,750	4,250	7%	(1)
UTILITIES - NATURAL GAS	16,900	15,500	(1,400)		
UTILITIES - WATER	9,000	8,400	(600)		
REPAIRS & MAINTENANCE	1,320	1,320	--		
LAND MAINTENANCE & IMPROVEMENT	1,650	1,650	--		
EQUIP REPAIRS & MAINTENANCE	12,300	12,300	--		
BLDG REPAIRS & MAINTENANCE	12,000	10,000	(2,000)		
SNOW REMOVAL AND SANDING	3,000	3,000	--		
MAINTENANCE CONTRACTS	18,690	19,410	720		
	201,659	203,326	1,667		
NET OPERATING	86,042	84,991	(1,051)		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	35,000	35,000	--		
TAX LEVY REQUIREMENT	121,042	119,991	(1,051)		

EXPLANATION OF CHANGE:

(1) Increase hydro for Town Centre based on prior year actual

**Town of Ingersoll
Budget 2013**

DEPARTMENT: FIRE	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(16,860)	(17,050)	(190)		
USER FEES	(1,000)	(1,000)	--		
RECOVERIES	(29,781)	(30,281)	(500)		
INTERNAL (REVENUE) EXPENSE	(65,249)	(65,314)	(65)		
	<u>(112,890)</u>	<u>(113,645)</u>	<u>(755)</u>		
EXPENSE					
SALARIES & WAGES	630,455	621,925	(8,530)		
BENEFITS	145,028	163,722	18,694	13%	(1)
ADMINISTRATIVE EXPENSE	1,200	1,625	425		
OPERATING EXPENSE	23,020	26,775	3,755	16%	(2)
COMMUNICATIONS	41,815	42,315	500		
UTILITIES - HYDRO	12,900	13,100	200		
UTILITIES - NATURAL GAS	3,500	3,000	(500)		
UTILITIES - WATER	1,600	1,600	--		
PROGRAM EXPENSES	1,510	4,010	2,500		
MEETINGS, CONFERENCES, TRAINING	13,200	18,560	5,360	41%	(3)
FUEL / TRANSPORTATION COSTS	5,820	5,820	--		
MARKETING & PROMOTION	2,965	3,065	100		
REPAIRS & MAINTENANCE	25	50	25		
LAND MAINTENANCE & IMPROVEMENT	50	50	--		
EQUIP REPAIRS & MAINTENANCE	14,280	13,510	(770)		
BLDG REPAIRS & MAINTENANCE	2,500	2,300	(200)		
MAINTENANCE CONTRACTS	2,750	2,750	--		
	<u>902,618</u>	<u>924,177</u>	<u>21,559</u>		
NET OPERATING	789,728	810,532	20,804		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	164,465	166,000	1,535		
TAX LEVY REQUIREMENT	<u>954,193</u>	<u>976,532</u>	<u>22,339</u>		

EXPLANATION OF CHANGE:

- (1) Increase in premiums from health care provider, increase in OMERS rate
- (2) Increase in uniforms and clothing, coincides with 150th year celebrations
- (3) Additional training for confined space rescue and other misc training aides

**Town of Ingersoll
Budget 2013**

DEPARTMENT: POLICE	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(11,025)	(14,643)	(3,618)	33%	(1)
PERMITS/LICENSES	(1,380)	(650)	730		
RENT / LEASES	(89,700)	(89,700)	--		
USER FEES	(14,465)	(2,265)	12,200	84%	(2)
RECOVERIES	(2,650)	(3,950)	(1,300)		
GRANTS / SUBSIDIES / REBATES	(88,062)	(88,062)	--		
INTERNAL (REVENUE) EXPENSE	65,249	65,314	65		
	<u>(142,033)</u>	<u>(133,956)</u>	<u>8,077</u>		
EXPENSE					
SALARIES & WAGES	79,896	54,896	(25,000)	31%	(3)
BENEFITS	27,112	25,712	(1,400)		
ADMINISTRATIVE EXPENSE	3,558	3,558	--		
OPERATING EXPENSE	2,180	1,450	(730)		
COMMUNICATIONS	1,000	750	(250)		
INSURANCE EXPENSE	1,700	1,800	100		
UTILITIES - HYDRO	18,500	18,000	(500)		
UTILITIES - NATURAL GAS	2,065	1,725	(340)		
UTILITIES - WATER	2,600	2,600	--		
PROGRAM EXPENSES	10,880	10,800	(80)		
MEETINGS, CONFERENCES, TRAINING	10,000	10,000	--		
FUEL / TRANSPORTATION COSTS	1,200	1,200	--		
MARKETING & PROMOTION	3,550	3,350	(200)		
EQUIP REPAIRS & MAINTENANCE	--	1,000	1,000		
BLDG REPAIRS & MAINTENANCE	6,800	7,800	1,000		
MAINTENANCE CONTRACTS	400	--	(400)		
	<u>171,441</u>	<u>144,641</u>	<u>(26,800)</u>		
NET OPERATING	29,408	10,685	(18,723)		
OTHER					
O.P.P. CONTRACT	2,738,932	2,963,625	224,693	8%	(4)
TRANSFER TO RESERVES & RES FUNDS	15,000	92,518	77,518	517%	(5)
TAX LEVY REQUIREMENT	<u>2,783,340</u>	<u>3,066,828</u>	<u>283,488</u>		

EXPLANATION OF CHANGE:

- (1) Revenue from criminal record checks increased based on prior year actual
- (2) Alarm fees no longer being collected
- (3) Reduction in number of crossing guards
- (4) Increase in OPP contract cost. Benefited from prior contract in that costing was based on 2003 pricing.
- (5) Starting 2013 the difference between full OPP contract pricing and estimate, otherwise referred to as PSU, is being set aside in a reserve to offset future cost increases

**Town of Ingersoll
Budget 2013**

DEPARTMENT: ENGINEERING	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
USER FEES	(500)	(1,000)	(500)		
RECOVERIES	(138,000)	(129,913)	8,087	6%	(1)
GRANTS / SUBSIDIES / REBATES	--	(22,360)	(22,360)	100%	(2)
	<u>(138,500)</u>	<u>(153,273)</u>	<u>(14,773)</u>		
EXPENSE					
SALARIES & WAGES	283,043	304,148	21,105	7%	(3)
BENEFITS	35,182	80,784	45,602	130%	(4)
ADMINISTRATIVE EXPENSE	8,100	8,130	30		
OPERATING EXPENSE	27,599	47,607	20,008	72%	(5)
COMMUNICATIONS	6,097	6,097	--		
UTILITIES - HYDRO	300,929	155,470	(145,459)	48%	(6)
PROGRAM EXPENSES	1,350	3,350	2,000		
MEETINGS, CONFERENCES, TRAINING	29,500	33,620	4,120	14%	(7)
FUEL / TRANSPORTATION COSTS	8,733	12,155	3,422	39%	(8)
PROFESSIONAL FEES	51,200	116,200	65,000	127%	(9)
MARKETING & PROMOTION	8,275	8,275	--		
EQUIP REPAIRS & MAINTENANCE	56,800	76,800	20,000	35%	(10)
	<u>816,808</u>	<u>852,636</u>	<u>35,828</u>		
NET OPERATING	678,308	699,363	21,055		
OTHER					
CONTRIBUTIONS FROM RESERVES & RES FL	(35,000)	(35,000)	--		
TRANSFER TO RESERVES & RES FUNDS	435,738	815,738	380,000	87%	(11)
RESERVE FUND - GAS TAX SUBSIDIES	(360,738)	(360,738)	--		
TAX LEVY REQUIREMENT	<u>718,308</u>	<u>1,119,363</u>	<u>401,055</u>		

EXPLANATION OF CHANGE:

- (1) Less recovery from County on shared projects in 2013
- (2) One time funding from province for Asset Management Plan
- (3) Includes allocation for Executive Director position initiated in 2013
- (4) Benefits estimate low in 2012, increase in 2013 due to health care premium increase and benefits for Executive Director
- (5) \$20K to purchase GPS units
- (6) Reduction in hydro costs from switching to LED street lights in 2013
- (7) 2012 training not done carried forward to 2013
- (8) Increase in vehicle leasing cost
- (9) 2013 increase is for asset management plan in preparation of provincial reporting requirements
- (10) Costs for new requirement for traffic signal conflict monitoring
- (11) Additional contribution to reserve for future infrastructure work

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PUBLIC WORKS	Budget		Change		
	2012	2013	(fav)	% if > \$2,500	ref
ACTIVITY: ADMINISTRATION & EQUIPMENT			unfav	& +/- 5%	
REVENUE					
SALE OF GOODS OR SERVICES	(1,800)	(1,040)	760		
USER FEES	--	(600)	(600)		
RECOVERIES	(8,000)	(8,000)	--		
COUNTY RECOVERY	(146,662)	(147,800)	(1,138)		
GRANTS / SUBSIDIES / REBATES	(3,443)	(2,530)	913		
	<u>(159,905)</u>	<u>(159,970)</u>	<u>(65)</u>		
EXPENSE					
SALARIES & WAGES	240,100	269,300	29,200	12%	(1)
BENEFITS	8,476	10,456	1,980		
ADMINISTRATIVE EXPENSE	1,935	1,030	(905)		
OPERATING EXPENSE	38,219	35,130	(3,089)	8%	(2)
COMMUNICATIONS	21,085	11,459	(9,626)	46%	(3)
UTILITIES - HYDRO	8,344	9,000	656		
UTILITIES - NATURAL GAS	13,967	12,487	(1,480)		
UTILITIES - WATER	2,108	1,480	(628)		
PROGRAM EXPENSES	736	976	240		
MEETINGS, CONFERENCES, TRAINING	25,319	25,319	--		
FUEL / TRANSPORTATION COSTS	80,537	85,046	4,509	6%	(4)
MARKETING & PROMOTION	900	900	--		
REPAIRS & MAINTENANCE	550	400	(150)		
EQUIP REPAIRS & MAINTENANCE	(206,632)	(211,842)	(5,210)		
BLDG REPAIRS & MAINTENANCE	19,034	19,034	--		
MAINTENANCE CONTRACTS	8,028	8,088	60		
	<u>262,706</u>	<u>278,263</u>	<u>15,557</u>		
NET OPERATING	102,801	118,293	15,492		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	235,469	244,842	9,373		
TAX LEVY REQUIREMENT	<u><u>338,270</u></u>	<u><u>363,135</u></u>	<u><u>24,865</u></u>		

EXPLANATION OF CHANGE:

- (1) Includes allocation for Executive Director position initiated in 2013
- (2) The account includes small equipment purchases. Each year a detail list of equipment to be purchased is created. The 2013 list is smaller.
- (3) The 2012 budget included costs related to new communication tower.
- (4) General increase for fuel costs.

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADS & BRIDGES	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
	--	--	--		
	--	--	--		
EXPENSE					
SALARIES & WAGES	367,755	369,218	1,463		
EQUIP REPAIRS & MAINTENANCE	174,692	172,293	(2,399)		
MATERIALS - PUBLIC WORKS	382,417	408,226	25,809	7%	(1)
	<u>924,864</u>	<u>949,737</u>	<u>24,873</u>		
NET OPERATING	924,864	949,737	24,873		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	<u>924,864</u>	<u>949,737</u>	<u>24,873</u>		

EXPLANATION OF CHANGE:

(1) General increase in costs for road maintenance

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PUBLIC WORKS ACTIVITY: WINTER CONTROL	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
	--	--	--		
	--	--	--		
EXPENSE					
SALARIES & WAGES	194,012	196,912	2,900		
EQUIP REPAIRS & MAINTENANCE	107,938	108,218	280		
MATERIALS - PUBLIC WORKS	148,253	143,878	(4,375)		
	<u>450,203</u>	<u>449,008</u>	<u>(1,195)</u>		
NET OPERATING	450,203	449,008	(1,195)		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	<u>450,203</u>	<u>449,008</u>	<u>(1,195)</u>		

EXPLANATION OF CHANGE:

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(14,796)	(14,285)	511		
RECOVERIES	(70)	(70)	--		
COUNTY RECOVERY	(107,897)	(99,618)	8,279	8%	(1)
	(122,763)	(113,973)	8,790		
EXPENSE					
SALARIES & WAGES	13,176	13,400	224		
BENEFITS	3,858	4,631	773		
OPERATING EXPENSE	1,271	1,060	(211)		
MARKETING & PROMOTION	10,475	10,845	370		
EQUIP REPAIRS & MAINTENANCE	200	200	--		
LEAF, BRUSH, LITTER & RUBBISH	205,308	198,290	(7,018)		
MATERIALS - PUBLIC WORKS	7,200	7,200	--		
	241,488	235,626	(5,862)		
NET OPERATING	118,725	121,653	2,928		
OTHER					
CONTRIBUTIONS FROM RESERVES & RES FL	(7,400)	(7,400)	--		
TRANSFER TO RESERVES & RES FUNDS	7,400	8,283	883		
TAX LEVY REQUIREMENT	118,725	122,536	3,811		

EXPLANATION OF CHANGE:

(1) 2013 budget closer to 2012 actual

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PARKS AND ARENA ACTIVITY: ADMINISTRATION	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
	--	--	--		
	--	--	--		
EXPENSE					
SALARIES & WAGES	94,176	95,589	1,413		
BENEFITS	28,253	38,833	10,580	37%	(1)
ADMINISTRATIVE EXPENSE	1,300	1,300	--		
OPERATING EXPENSE	2,300	100	(2,200)		
COMMUNICATIONS	3,500	3,500	--		
PROGRAM EXPENSES	1,150	1,150	--		
FUEL / TRANSPORTATION COSTS	--	300	300		
MARKETING & PROMOTION	32,000	32,000	--		
EQUIP REPAIRS & MAINTENANCE	200	200	--		
	<u>162,879</u>	<u>172,972</u>	<u>10,093</u>		
NET OPERATING	162,879	172,972	10,093		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	<u>162,879</u>	<u>172,972</u>	<u>10,093</u>		

EXPLANATION OF CHANGE:

(1) 2012 budget amount set too low plus increase in health premiums and OMERS

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PARKS AND ARENA ACTIVITY: ARENA	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(29,000)	(25,600)	3,400	12%	(1)
ICE RENTAL	(207,334)	(196,331)	11,003	5%	(2)
RENT / LEASES	(9,800)	(10,000)	(200)		
USER FEES	(6,758)	(6,787)	(29)		
	(252,892)	(238,718)	14,174		
EXPENSE					
SALARIES & WAGES	164,125	168,993	4,868		
BENEFITS	42,012	51,712	9,700	23%	(3)
OPERATING EXPENSE	6,558	6,538	(20)		
COMMUNICATIONS	1,200	1,200	--		
UTILITIES - HYDRO	63,000	64,200	1,200		
UTILITIES - NATURAL GAS	16,000	13,376	(2,624)	16%	(4)
UTILITIES - WATER	10,763	11,085	322		
SUPPLIES	12,500	14,300	1,800		
MEETINGS, CONFERENCES, TRAINING	300	2,250	1,950		
FUEL / TRANSPORTATION COSTS	4,200	4,540	340		
MARKETING & PROMOTION	500	400	(100)		
REPAIRS & MAINTENANCE	6,300	6,300	--		
EQUIP REPAIRS & MAINTENANCE	17,150	16,600	(550)		
BLDG REPAIRS & MAINTENANCE	12,950	14,325	1,375		
SNOW REMOVAL AND SANDING	5,400	5,400	--		
MAINTENANCE CONTRACTS	12,279	12,315	36		
	375,237	393,534	18,297		
NET OPERATING	122,345	154,816	32,471		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	19,210	19,210	--		
TAX LEVY REQUIREMENT	141,555	174,026	32,471		

EXPLANATION OF CHANGE:

- (1) Both advertising and concession sales down
- (2) Ice rentals down
- (3) Benefit health care costs have increased as well as OMERS
- (4) Natural gas budgeted inline with 2012 actual

**Town of Ingersoll
Budget 2013**

DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS AND PROGRAMS	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(500)	(1,500)	(1,000)		
RENT / LEASES	(9,300)	(9,300)	--		
USER FEES	(49,900)	(49,600)	300		
RECOVERIES	(7,000)	(7,000)	--		
GRANTS / SUBSIDIES / REBATES	(3,500)	(3,500)	--		
	<u>(70,200)</u>	<u>(70,900)</u>	<u>(700)</u>		
EXPENSE					
SALARIES & WAGES	288,656	290,576	1,920		
BENEFITS	65,165	76,925	11,760	18%	(1)
ADMINISTRATIVE EXPENSE	100	100	--		
OPERATING EXPENSE	8,830	8,130	(700)		
COMMUNICATIONS	7,800	6,300	(1,500)		
UTILITIES - HYDRO	53,374	58,520	5,146	10%	} (2)
UTILITIES - NATURAL GAS	15,898	13,299	(2,599)	16%	
UTILITIES - WATER	27,821	30,796	2,975	11%	
SUPPLIES	4,000	5,000	1,000		
PROGRAM EXPENSES	9,600	8,700	(900)		
MEETINGS, CONFERENCES, TRAINING	350	500	150		
FUEL / TRANSPORTATION COSTS	13,500	15,000	1,500		
CONTRACTED SERVICES	7,800	7,800	--		
MARKETING & PROMOTION	5,875	5,600	(275)		
GRANTS TO VOLUNTARY ORGANIZATIONS	36,000	36,000	--		
REPAIRS & MAINTENANCE	14,800	26,453	11,653	79%	(3)
LAND MAINTENANCE & IMPROVEMENT	39,600	37,100	(2,500)		
EQUIP REPAIRS & MAINTENANCE	23,600	40,100	16,500	70%	(4)
BLDG REPAIRS & MAINTENANCE	20,500	17,500	(3,000)	15%	(5)
SNOW REMOVAL AND SANDING	4,700	3,500	(1,200)		
MAINTENANCE CONTRACTS	8,348	8,948	600		
	<u>656,317</u>	<u>696,847</u>	<u>40,530</u>		
NET OPERATING	<u>586,117</u>	<u>625,947</u>	<u>39,830</u>		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	<u>586,117</u>	<u>625,947</u>	<u>39,830</u>		

EXPLANATION OF CHANGE:

- (1) Benefit health care costs have increased as well as OMERS
- (2) More closely reflects 2012 actual
- (3) Listing of specific repairs required, increase primarily at Suzuki House for heating and air conditioning
- (4) Increase within parts for equipment replacement (chainsaws, trimmers) and repairs to splash pad
- (5) Based on specific needs, varies year to year

**Town of Ingersoll
Budget 2013**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE PROGRAMS	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(2,200)	(1,000)	1,200		
RENT / LEASES	(13,298)	(13,244)	54		
USER FEES	(102,708)	(104,993)	(2,285)		
MEMBERSHIPS	(153,764)	(158,100)	(4,336)		
RECOVERIES	(100)	--	100		
GRANTS / SUBSIDIES / REBATES	(7,403)	(10,000)	(2,597)	35%	(1)
PROGRAM REVENUES	<u>(241,049)</u>	<u>(235,322)</u>	<u>5,727</u>		
	<u>(520,522)</u>	<u>(522,659)</u>	<u>(2,137)</u>		
EXPENSE					
SALARIES & WAGES	574,210	585,188	10,978		
BENEFITS	105,805	123,905	18,100	17%	(2)
ADMINISTRATIVE EXPENSE	9,550	9,600	50		
OPERATING EXPENSE	7,805	7,575	(230)		
COMMUNICATIONS	11,300	11,300	--		
SUPPLIES	20,055	19,880	(175)		
PROGRAM EXPENSES	18,853	19,910	1,057		
MEETINGS, CONFERENCES, TRAINING	3,580	4,680	1,100		
FUEL / TRANSPORTATION COSTS	1,936	1,828	(108)		
CONTRACTED SERVICES	5,100	5,100	--		
MARKETING & PROMOTION	3,700	2,300	(1,400)		
EQUIP REPAIRS & MAINTENANCE	3,800	6,200	2,400		
	<u>765,694</u>	<u>797,466</u>	<u>31,772</u>		
NET OPERATING	<u>245,172</u>	<u>274,807</u>	<u>29,635</u>		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	<u>2,264</u>	<u>4,500</u>	<u>2,236</u>		
TAX LEVY REQUIREMENT	<u>247,436</u>	<u>279,307</u>	<u>31,871</u>		

EXPLANATION OF CHANGE:

- (1) Anticipating both Jobs Canada and Job Connect funding
- (2) Benefit health care costs have increased as well as OMERS

**Town of Ingersoll
Budget 2013**

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FACILITY	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(3,600)	(3,000)	600		
RENT / LEASES	(10,412)	(10,412)	--		
RECOVERIES	(5,500)	--	5,500	100%	(1)
	<u>(19,512)</u>	<u>(13,412)</u>	<u>6,100</u>		
EXPENSE					
SALARIES & WAGES	160,469	168,380	7,911		
BENEFITS	41,987	52,153	10,166	24%	(2)
OPERATING EXPENSE	14,750	12,300	(2,450)		
UTILITIES - HYDRO	71,978	73,440	1,462		
UTILITIES - NATURAL GAS	53,647	44,850	(8,797)	16%	(3)
UTILITIES - WATER	16,795	19,467	2,672	16%	(4)
SUPPLIES	2,000	1,500	(500)		
MEETINGS, CONFERENCES, TRAINING	250	300	50		
MARKETING & PROMOTION	200	200	--		
REPAIRS & MAINTENANCE	25,400	24,900	(500)		
EQUIP REPAIRS & MAINTENANCE	18,900	19,300	400		
BLDG REPAIRS & MAINTENANCE	16,800	20,800	4,000	24%	(5)
SNOW REMOVAL AND SANDING	5,500	5,500	--		
MAINTENANCE CONTRACTS	21,830	22,915	1,085		
	<u>450,506</u>	<u>466,005</u>	<u>15,499</u>		
NET OPERATING	430,994	452,593	21,599		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	5,500	--	(5,500)	100%	(6)
TAX LEVY REQUIREMENT	<u>436,494</u>	<u>452,593</u>	<u>16,099</u>		

EXPLANATION OF CHANGE:

- (1) Although budgeted in 2012 there were no recoveries
- (2) Benefit health care costs have increased as well as OMERS
- (3) 2012 actual under budget, corrected for 2013
- (4) 2012 actual exceeded budget, corrected for 2013
- (5) General repairs exceed 2012 budget
- (6) 2012 was a one time transfer offsetting recover above (1)

**Town of Ingersoll
Budget 2013**

DEPARTMENT: YOUTH CENTRE ACTIVITY: PROGRAMS	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(75,883)	(84,300)	(8,417)	11%	(1)
RENT / LEASES	(29,500)	(27,000)	2,500		
USER FEES	(1,150)	(650)	500		
MEMBERSHIPS	(1,000)	(1,000)	--		
RECOVERIES	1,500	--	(1,500)		
GRANTS / SUBSIDIES / REBATES	(188,500)	(255,900)	(67,400)	36%	(2)
PROGRAM REVENUES	(12,760)	(13,260)	(500)		
DONATIONS / FUNDRAISING	(137,123)	(132,133)	4,990		
	<u>(444,416)</u>	<u>(514,243)</u>	<u>(69,827)</u>		
EXPENSE					
SALARIES & WAGES	601,705	606,543	4,838		
BENEFITS	89,561	111,909	22,348	25%	(3)
ADMINISTRATIVE EXPENSE	6,400	7,300	900		
OPERATING EXPENSE	31,955	24,994	(6,961)	22%	(4)
COMMUNICATIONS	6,600	6,600	--		
SUPPLIES	21,000	29,600	8,600	41%	(5)
PROGRAM EXPENSES	42,488	69,981	27,493	65%	} (6)
MEETINGS, CONFERENCES, TRAINING	9,300	13,800	4,500	48%	
FUEL / TRANSPORTATION COSTS	14,450	22,693	8,243	57%	
PROFESSIONAL FEES	2,000	2,000	--		
CONTRACTED SERVICES	3,564	10,164	6,600	185%	(7)
MARKETING & PROMOTION	12,300	21,250	8,950	73%	(8)
REPAIRS & MAINTENANCE	5,000	4,500	(500)		
EQUIP REPAIRS & MAINTENANCE	5,825	5,375	(450)		
	<u>852,148</u>	<u>936,709</u>	<u>84,561</u>		
NET OPERATING	407,732	422,466	14,734		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	--	10,000	10,000	100%	(9)
TAX LEVY REQUIREMENT	<u>407,732</u>	<u>432,466</u>	<u>24,734</u>		

EXPLANATION OF CHANGE:

- (1) Increase in electronics recycling
- (2) Deferred revenue from 2012 recognized 2013
- (3) Health care benefit costs have increased as well as OMERS
- (4) Reallocation between operating expenses and program costs
- (5) Expanded list of programs provided therefore increase in supplies to support
- (6) Expanded Career & Skills Development program creating additional costs
- (7) Payments to green bin partners not budgeted in 2012
- (8) as per (6) above
- (9) To establish reserve for the Youth Centre

**Town of Ingersoll
Budget 2013**

DEPARTMENT: YOUTH CENTRE ACTIVITY: FACILITY	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
RENT / LEASES	(39,376)	(35,876)	3,500	9%	(1)
	<u>(39,376)</u>	<u>(35,876)</u>	<u>3,500</u>		
EXPENSE					
SALARIES & WAGES	54,649	54,751	102		
BENEFITS	15,387	18,521	3,134	20%	(2)
OPERATING EXPENSE	7,100	3,850	(3,250)	46%	(3)
UTILITIES - HYDRO	20,285	20,670	385		
UTILITIES - NATURAL GAS	9,804	7,106	(2,698)	28%	(4)
UTILITIES - WATER	2,580	2,060	(520)		
FUEL / TRANSPORTATION COSTS	--	108	108		
REPAIRS & MAINTENANCE	700	700	--		
EQUIP REPAIRS & MAINTENANCE	2,700	9,700	7,000	259%	(5)
BLDG REPAIRS & MAINTENANCE	13,600	13,600	--		
SNOW REMOVAL AND SANDING	3,200	3,200	--		
MAINTENANCE CONTRACTS	6,674	8,774	2,100		
	<u>136,679</u>	<u>143,040</u>	<u>6,361</u>		
NET OPERATING	<u>97,303</u>	<u>107,164</u>	<u>9,861</u>		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	<u>97,303</u>	<u>107,164</u>	<u>9,861</u>		

EXPLANATION OF CHANGE:

- (1) Based on known leases
- (2) Benefit health care costs have increased as well as OMERS
- (3) Miscellaneous small tool down by \$3,500
- (4) Based on prior year actual
- (5) Replace air conditioner in server room

**Town of Ingersoll
Budget 2013**

DEPARTMENT: MUSEUMS	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
SALE OF GOODS OR SERVICES	(1,800)	(4,300)	(2,500)		
RENT / LEASES	(100)	(100)	--		
USER FEES	(500)	(1,500)	(1,000)		
GRANTS / SUBSIDIES / REBATES	(17,980)	(17,480)	500		
PROGRAM REVENUES	(1,995)	(3,650)	(1,655)		
DONATIONS / FUNDRAISING	(1,600)	(2,000)	(400)		
	<u>(23,975)</u>	<u>(29,030)</u>	<u>(5,055)</u>		
EXPENSE					
SALARIES & WAGES	67,609	79,616	12,007	18%	(1)
BENEFITS	16,043	23,850	7,807	49%	(2)
ADMINISTRATIVE EXPENSE	2,200	2,430	230		
OPERATING EXPENSE	1,650	1,650	--		
COMMUNICATIONS	800	800	--		
UTILITIES - HYDRO	3,100	3,300	200		
UTILITIES - NATURAL GAS	3,000	3,000	--		
UTILITIES - WATER	1,600	1,600	--		
SUPPLIES	2,550	3,350	800		
PROGRAM EXPENSES	19,933	19,950	17		
MEETINGS, CONFERENCES, TRAINING	1,300	1,300	--		
FUEL / TRANSPORTATION COSTS	700	700	--		
CONTRACTED SERVICES	--	300	300		
MARKETING & PROMOTION	10,982	12,600	1,618		
REPAIRS & MAINTENANCE	735	1,750	1,015		
LAND MAINTENANCE & IMPROVEMENT	2,500	2,000	(500)		
EQUIP REPAIRS & MAINTENANCE	1,500	2,500	1,000		
BLDG REPAIRS & MAINTENANCE	5,000	5,000	--		
SNOW REMOVAL AND SANDING	1,000	1,000	--		
MAINTENANCE CONTRACTS	4,000	3,000	(1,000)		
	<u>146,202</u>	<u>169,696</u>	<u>23,494</u>		
NET OPERATING	<u>122,227</u>	<u>140,666</u>	<u>18,439</u>		
OTHER					
TRANSFER TO RESERVES & RES FUNDS	10,000	--	(10,000)	100%	(3)
TAX LEVY REQUIREMENT	<u>132,227</u>	<u>140,666</u>	<u>8,439</u>		

EXPLANATION OF CHANGE:

- (1) Position made full time
- (2) Benefits increase with wages, health care premiums have increased as well as OMERS
- (3) Contribution to reserve ended in 2012

**Town of Ingersoll
Budget 2013**

DEPARTMENT: ECONOMIC DEVELOPMENT	Budget		Change		
	2012	2013	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE					
GRANTS / SUBSIDIES / REBATES	(22,000)	(399,975)	(377,975)	1718%	(1)
	(22,000)	(399,975)	(377,975)		
EXPENSE					
SALARIES & WAGES	140,458	119,502	(20,956)	15%	(2)
BENEFITS	42,138	44,215	2,077		
ADMINISTRATIVE EXPENSE	4,600	4,600	--		
OPERATING EXPENSE	800	200	(600)		
COMMUNICATIONS	2,380	2,580	200		
PROGRAM EXPENSES	13,100	12,850	(250)		
MEETINGS, CONFERENCES, TRAINING	7,000	12,000	5,000	71%	(3)
FUEL / TRANSPORTATION COSTS	3,240	2,500	(740)		
PROFESSIONAL FEES	25,500	425,225	399,725	1568%	(4)
CONTRACTED SERVICES	300	28,589	28,289	9430%	(5)
MARKETING & PROMOTION	24,500	30,500	6,000	24%	(6)
	264,016	682,761	418,745		
NET OPERATING	242,016	282,786	40,770		
OTHER					
	--	--	--		
TAX LEVY REQUIREMENT	242,016	282,786	40,770		

EXPLANATION OF CHANGE:

- (1) Received Employment Ontario Contract to fully fund project (see (4))
- (2) In 2012 budget as wages is comparable to 2013 wages plus contracted services
- (3) Includes trip to Japan and additional training
- (4) Expenses of the Employment Ontario Contract project and Urban Design Study
- (5) See (2) above
- (6) Contribution to "Move to Ingersoll" website

**Town of Ingersoll
Budget 2013**

			\$,000
CAPITAL PROJECTS		Funding Source	2013

GENERAL GOVERNMENT

ADMINISTRATION

New Vault Shelving - Former IT Office	Levy	25
Network Infrastructure Upgrade - Rewire Townhall	Levy	9
Electronic Records Management	IT Reserve	40

DOWNTOWN DEVELOPMENT

Parking Lots	Levy	16
Gazebo Substructure and Floor Replacement	Levy	10

TOTAL - GENERAL GOVERNMENT	100
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PROTECTION TO PERSONS & PROPERTY

FIRE

PUMP #2	Fire Reserve	395
	DC Reserve Fund	55

PUBLIC BUILDINGS

Town Centre - Security Door Former IT office & investiage security system upgrades	Levy	10
Town Centre 2nd Flr Carpeting Phase I	Levy	5
	Public Bldg Reserve	5
Carr Walkway Roof Top Replacement	Public Bldg Reserve	16
Energy retro- fit - continued to complete bldg.	Levy	15
3 Charles Street- Upper Deck (painting and soffit repairs)	Levy	5

TOTAL - PROTECTION TO PERSONS	506
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TRANSPORTATION

CONSTRUCTION - ROADS & BRIDGES

Royland Crescent Reconstruction	Debenture	610
2012 Budget Unspent	Eng Misc Projects	183
Clark Rd E Topcoat Asphalt	Gas Tax	15
Whiting St Major Rehab (Fred-Hol)	Gas Tax	35
Charles St W Sidewlk(Merrit to King St W)	Debenture	188
Sidewalk Restoration Program	Levy	50
Henderson Court Completion	Other	40
	Gas Tax	41
Owen Street Rehab	Gas Tax	177
	Levy	20
David Street Rehab	Gas Tax	177
	Levy	20
Traffic Signal Replacement Charles E. @ Mutual	Levy	120
Elm Street Reconstruction	Debenture	207
Cedar Street Reconstruction	Debenture	244
Pine St Reconstruction	Debenture	312
Holcroft Street Reconstruction	Debenture	582
King St. E. (Hall to Harris) Major Rehab - preliminary work	Levy	9
King St W (Thames-Merritt) Major Rehab - preliminary work	Levy	11
Etna St Reconstruction - preliminary work	Levy	4
Centre St Reconstruction - preliminary work	Levy	4

McMillan Court Rehab	Gas Tax	95
North Town Line E (Pemberton to Mutual) - preliminary work	Levy	6
William St Reconstruction - preliminary work	Levy	5
N Town Line W (Thames to Oxfd Ave) - preliminary work	Levy	7

STREET LIGHTING

Street Light Augmentation	Levy	15
2012 LED Street Light Upgrades - to complete 2013 Debt issue - \$1,918,948 (2012) + 209,500 (2013) = 2,128,448	Debtenture	210

TOTAL - TRANSPORTATION	3,387
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PUBLIC WORKS

REPLACE LEAF MACHINE	PW Equip	29
REPLACE TRUCK #1	PW Equip	29
REPLACE TRUCK #9	PW Equip	30
REPLACE SDWLK TRACTOR & ATTACHMTS	PW Equip	132

TOTAL - PUBLIC WORKS	220
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COMMUNITY SERVICES

PARKS

Replace 1995 Front End Loader	Levy	50
Replmt of 2001 Dodge Dakota - PW Trade in	Levy	9
Completion of 2012 compressor overhaul (2013 heat exchanger)	Parks Reserve	10

Cami - Suzuki Senior Centre

2013 - Replacement of Fire Alarm Panel	Levy	8
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TOTAL - COMMUNITY SERVICES	77
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ECONOMIC DEVELOPMENT

Town Entrance Signs	Levy	25
	Ec Reserve	20
	BIA	15

TOTAL - ECONOMIC DEVELOPMENT	60
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CAPITAL GRAND TOTAL

4,350

Funding Sources

Levy	458
IT Reserve	40
Parks Reserve	10
Ec Reserve	20
Fire Reserve	395
Debtenture	2,353
Public Bldg Reserve	21
BIA	15
Other	40
Gas Tax	540
Eng Misc Projects	183
DC Reserve Fund	55
PW Equip	220
Total	4,350

Summary of Funding Sources

Levy	458
Reserves & Reserve Funds	1,484
Debtenture	2,353
Other	55
Total	4,350

**Town of Ingersoll
Budget 2013**

RESERVES

	Opening Balance	Transfer In	Transfer Out	Income	Ending Balance
WORKING FUNDS	219,488	92,518			312,006
CURRENT PURPOSES	145,338	12,500	7,400		150,438
CAPITAL PURPOSES	2,595,949	968,335	932,975		2,631,309

RESERVE FUNDS

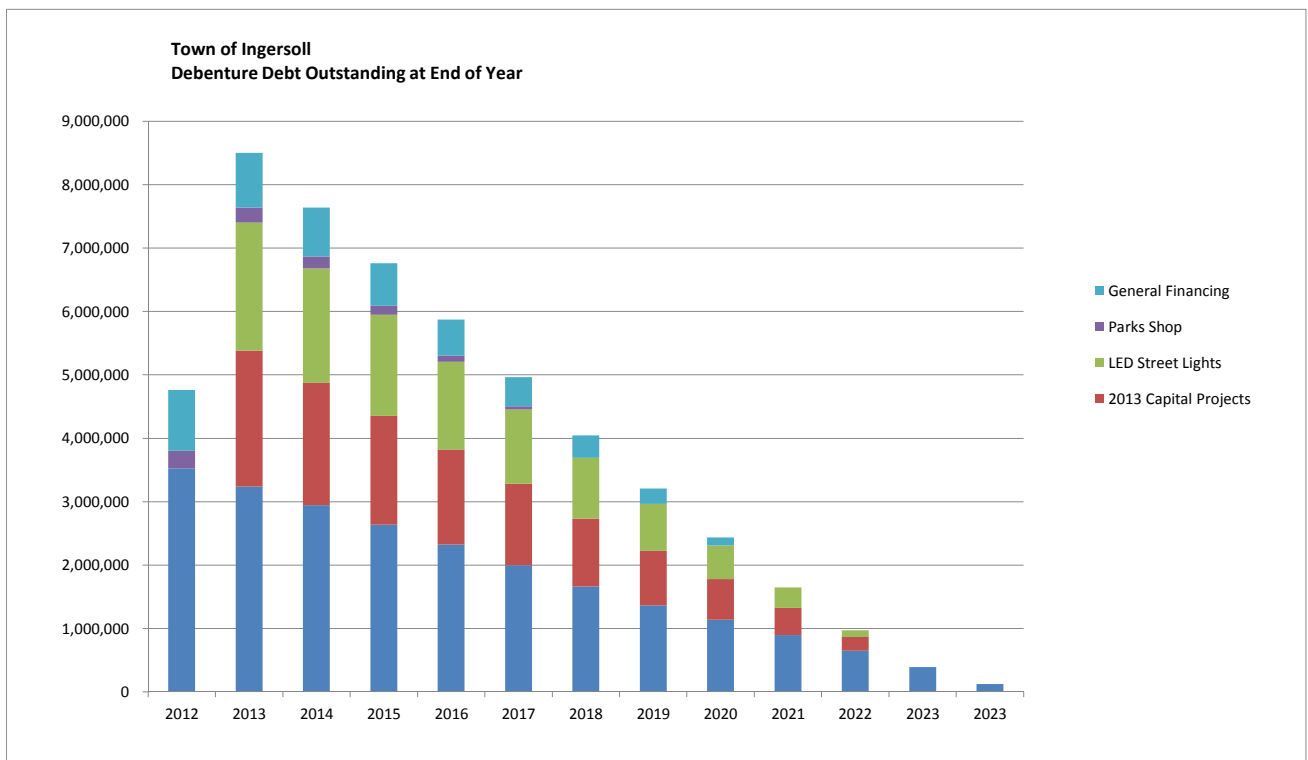
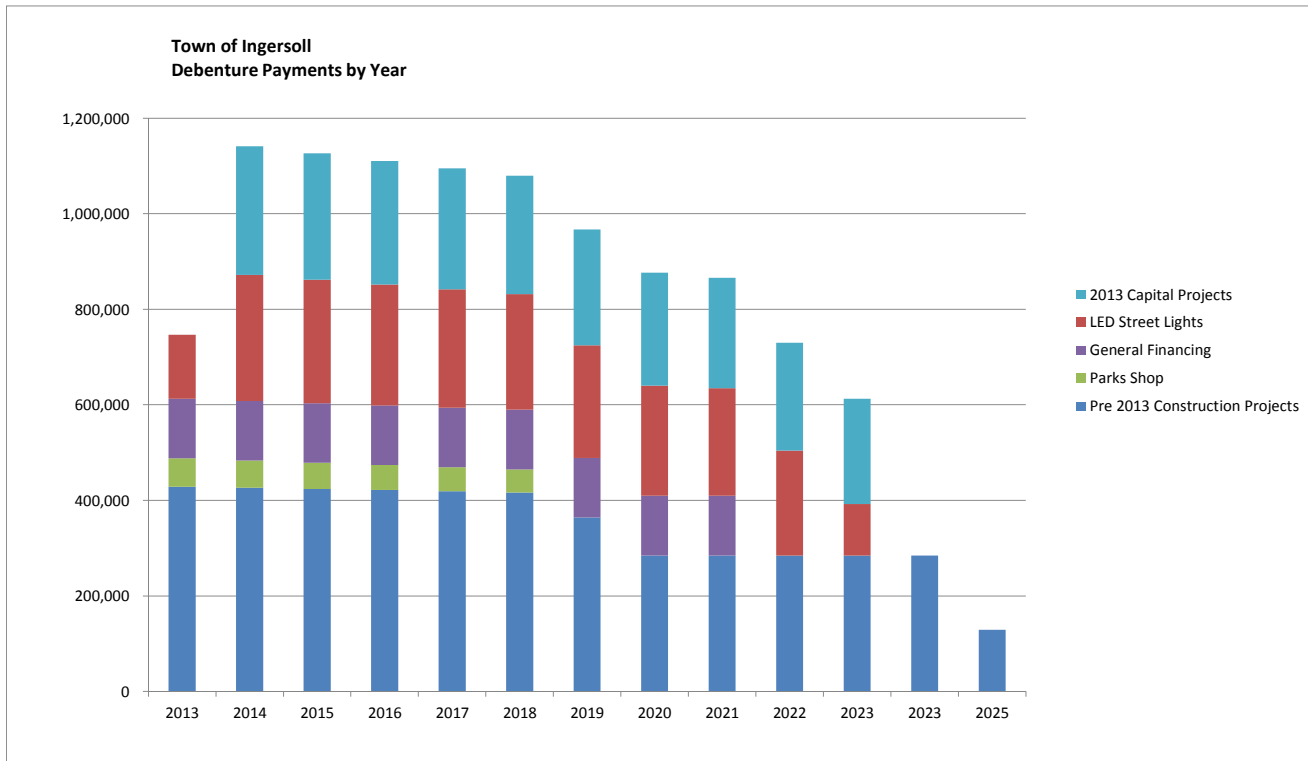
DISCRETIONARY	177,665	11,500		3,000	192,165
OBLIGATORY	1,342,499	409,438	605,080	532,438	1,679,295

TOTAL	4,480,939	1,494,291	1,545,455	535,438	4,965,213
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SOURCE OF TRANSACTIONS

OPERATING	1,494,291	61,455
CAPITAL		1,484,000
	1,494,291	1,545,455

**Town of Ingersoll
Budget 2013**



Reflects the addition of 2 new debenture issues in 2013

- \$2,128,000 for LED street light conversion project which was initiated in 2012. Due to the timing of the debenture issue only one semi-annual payment will occur in 2013. The term will be 10 years.
- \$2,000,000 for 2013 roads capital projects. With the debenture occurring late in the year the first payment will be due in 2014. The term will be 10 years.

Town of Ingersoll
2013 Budget
Budget Restated in PSAB Format

	<u>As Budget</u>	<u>PSAB Financials</u>
Net prior to following amounts	(3,071,316)	(3,071,316)
Items included in Budget that are not PSAB Revenues or Expenses		
Debenture Principal	530,480	
Capital Expenditures	4,350,000	
Contributions from Reserves		
Operating	(61,455)	
Capital	(889,000)	
Transfer to Reserves	1,494,291	
Debenture Proceeds	(2,353,000)	
PSAB items not in Budget		
Increase in Post Employment Liability		100,000
Amortization		2,200,000
Annual (Surplus) Deficit	<u> -- </u>	<u> (771,316) </u>

**Town of Ingersoll
Budget 2013
Departmental Groupings per Budget Report**

Department Name Per Budget Report	Activity Description Per Budget Report	Department & Activity Code	Activity Name Per General Ledger
MAYOR & COUNCIL		0100-4000	MAYOR & COUNCIL
CHIEF ADMINISTRATIVE OFFICER		0900-4000	CHIEF ADMINISTRATIVE OFFICER
CHIEF ADMINISTRATIVE OFFICER		0905-4000	HEALTH RECRUITMENT
CLERKS	ADMINISTRATION	1000-4000	CLERKS
CLERKS	ADMINISTRATION	1000-4005	CLERKS
CLERKS	ADMINISTRATION	1000-4007	CLERKS
CLERKS	ADMINISTRATION	3600-4000	ANIMAL CONTROL
CLERKS	OTHER	0102-4000	DOWNTOWN IMPROVEMENT
CLERKS	OTHER	1000-4240	CLERKS
CLERKS	OTHER	1001-4000	PARATRANSIT
CLERKS	INFORMATION TECHNOLOGY	1002-4000	INFORMATION TECHNOLOGY
TREASURY	ADMINISTRATION	1300-4000	TREASURY
TREASURY	ADMINISTRATION	1300-4001	TREASURY
TREASURY	ADMINISTRATION	1300-9940	TOWN OF INGERSOLL
TREASURY	ADMINISTRATION	1500-4000	TRANSFERS TO LOCAL BOARDS
TREASURY	ADMINISTRATION	1600-4000	DEBT CHARGES
TREASURY	ADMINISTRATION	1600-4090	DEBT CHARGES
TREASURY	ADMINISTRATION	1600-6030	DEBT CHARGES
TREASURY	ADMINISTRATION	1600-6040	DEBT CHARGES
TREASURY	ADMINISTRATION	1600-6050	DEBT CHARGES
TREASURY	TAXATION	1401-4000	TAXATION
TREASURY	TAXATION	1401-9940	TAXATION
BUILDING INSPECTION	ADMINISTRATION	3400-4000	BUILDING INSPECTION
BUILDING INSPECTION	PUBLIC BUILDINGS	2000-4010	PUBLIC BUILDINGS
BUILDING INSPECTION	PUBLIC BUILDINGS	2000-4015	PUBLIC BUILDINGS
BUILDING INSPECTION	PUBLIC BUILDINGS	2000-4020	PUBLIC BUILDINGS
BUILDING INSPECTION	PUBLIC BUILDINGS	2000-4025	PUBLIC BUILDINGS
BUILDING INSPECTION	PUBLIC BUILDINGS	2000-4030	PUBLIC BUILDINGS
FIRE		3000-4000	FIRE
FIRE		3000-4100	FIRE
FIRE		3000-5500	FIRE
POLICE		3200-4000	POLICE
POLICE		3200-4100	POLICE
POLICE		3220-4000	CROSSING GUARDS
POLICE		3230-4000	POLICE SERVICE BOARD
ENGINEERING		4000-4000	ENGINEERING
ENGINEERING		4000-4230	ENGINEERING
ENGINEERING		4000-4400	ENGINEERING
ENGINEERING		4000-4410	ENGINEERING
PUBLIC WORKS	ADMINISTRATION & EQUIPMENT	4500-4000	PUBLIC WORKS
PUBLIC WORKS	ADMINISTRATION & EQUIPMENT	4500-4190	PUBLIC WORKS
PUBLIC WORKS	ADMINISTRATION & EQUIPMENT	4500-4230	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4110	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4120	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4121	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4122	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4123	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4124	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4130	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4131	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4132	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4140	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4141	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4160	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4161	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4200	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4205	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4220	PUBLIC WORKS
PUBLIC WORKS	ROADS & BRIDGES	4500-4222	PUBLIC WORKS
PUBLIC WORKS	WINTER CONTROL	4500-4150	PUBLIC WORKS
PUBLIC WORKS	WINTER CONTROL	4500-4151	PUBLIC WORKS
PUBLIC WORKS	WINTER CONTROL	4500-4152	PUBLIC WORKS
PUBLIC WORKS	WINTER CONTROL	4500-4153	PUBLIC WORKS
PUBLIC WORKS	WINTER CONTROL	4500-4221	PUBLIC WORKS
PUBLIC WORKS	ENVIRONMENTAL SERVICES	4500-4203	PUBLIC WORKS
PUBLIC WORKS	ENVIRONMENTAL SERVICES	4500-4207	PUBLIC WORKS
PUBLIC WORKS	ENVIRONMENTAL SERVICES	4500-4209	PUBLIC WORKS

**Town of Ingersoll
Budget 2013
Departmental Groupings per Budget Report**

Department Name Per Budget Report	Activity Description Per Budget Report	Department & Activity Code	Activity Name Per General Ledger
PUBLIC WORKS	ENVIRONMENTAL SERVICES	4500-5000	PUBLIC WORKS ENVIRONMENTAL SERVICES
PARKS AND ARENA	ADMINISTRATION	5000-4000	PARKS AND ARENA ADMINISTRATION
PARKS AND ARENA	ARENA	5000-6020	PARKS AND ARENA ARENA
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6030	PARKS AND ARENA CAMI FLYER SOCCER PARK
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6040	PARKS AND ARENA CAMI/SUZUKI HOUSE
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6050	PARKS AND ARENA PARKS
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6051	PARKS AND ARENA GARDEN FRESH BOX
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6100	PARKS AND ARENA WINTER LIGHTS (SANTA VILLAGE)
PARKS AND ARENA	PARKS AND PROGRAMS	5000-6110	PARKS AND ARENA FESTIVAL OF LIGHTS
VICTORIA PARK COMMUNITY CENTR PROGRAMS		5100-4000	VICTORIA PARK COMMUNITY CENTF ADMINISTRATION
VICTORIA PARK COMMUNITY CENTR PROGRAMS		5100-6060	VICTORIA PARK COMMUNITY CENTFAQUATICS
VICTORIA PARK COMMUNITY CENTR PROGRAMS		5100-6070	VICTORIA PARK COMMUNITY CENTF FITNESS
VICTORIA PARK COMMUNITY CENTR PROGRAMS		5100-6090	VICTORIA PARK COMMUNITY CENTF GENERAL PROGRAMS
VICTORIA PARK COMMUNITY CENTR FACILITY		5100-4100	VICTORIA PARK COMMUNITY CENTF FACILITY
YOUTH CENTRE	PROGRAMS	5200-4000	YOUTH CENTRE 4000 ADMINISTRATION
YOUTH CENTRE	PROGRAMS	5200-6090	YOUTH CENTRE 6090 GENERAL PROGRAMS
YOUTH CENTRE	PROGRAMS	5200-6170	YOUTH CENTRE 6170 YOUTH TECHNOLOGY PROGRAM
YOUTH CENTRE	PROGRAMS	5200-6180	YOUTH CENTRE 6180 YOUTH COMM IN ACTION PROGRAM
YOUTH CENTRE	PROGRAMS	5200-6190	YOUTH CENTRE 6190 YEP PROGRAM
YOUTH CENTRE	PROGRAMS	5200-6195	YOUTH CENTRE 6195 CAREER & SKILLS DEVELOPMENT
YOUTH CENTRE	PROGRAMS	5200-6210	YOUTH CENTRE 6210 DIGITAL RECORDING AND AUDIO
YOUTH CENTRE	PROGRAMS	5200-6220	YOUTH CENTRE 6220 FUSION TV
YOUTH CENTRE	PROGRAMS	5200-6250	YOUTH CENTRE 6250 FOOD SERVICES PROGRAM
YOUTH CENTRE	PROGRAMS	5200-6270	YOUTH CENTRE 6270 COMPUTER SERVICES PROGRAM
YOUTH CENTRE	PROGRAMS	5200-6290	YOUTH CENTRE 6290 MULTI-MEDIA PRODUCTIONS
YOUTH CENTRE	FACILITY	5200-4100	YOUTH CENTRE 4100 FACILITY
MUSEUMS		0104-4000	HARVEST FESTIVAL ADMINISTRATION
MUSEUMS		6010-4000	CULTURAL ARTS CULTURAL ARTS
MUSEUMS		6200-4000	MUSEUMS ADMINISTRATION
MUSEUMS		6200-4100	MUSEUMS FACILITY
MUSEUMS		6200-6800	MUSEUMS MUSEUMS & TECH - PODCAST
MUSEUMS		6200-6810	MUSEUMS HARVEST FESTIVAL
MUSEUMS		6200-6805	MUSEUMS MUSEUM & TECH - PAST PERFECT
ECONOMIC DEVELOPMENT		7000-4000	ECONOMIC DEVELOPMENT ECONOMIC DEVELOPMENT

Town of Ingersoll
Budget 2013

